

## Third Quarter 2017 Earnings

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http://www.xerox.com/investor

## Forward Looking Statements

This presentation contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words "anticipate", "believe", "estimate", "expect", "intend", "will", "should" and similar expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially. Such factors include but are not limited to: our ability to address our business challenges in order to reverse revenue declines, reduce costs and increase productivity so that we can invest in and grow our business; changes in economic conditions, political conditions, trade protection measures, licensing requirements and tax laws in the United States and in the foreign countries in which we do business; changes in foreign currency exchange rates; our ability to successfully develop new products, technologies and service offerings and to protect our intellectual property rights; the risk that multi-year contracts with governmental entities could be terminated prior to the end of the contract term and that civil or criminal penalties and administrative sanctions could be imposed on us if we fail to comply with the terms of such contracts and applicable law; the risk that partners, subcontractors and software vendors will not perform in a timely, quality manner; actions of competitors and our ability to promptly and effectively react to changing technologies and customer expectations; our ability to obtain adequate pricing for our products and services and to maintain and improve cost efficiency of operations, including savings from restructuring actions; the risk that individually identifiable information of customers, clients and employees could be inadvertently disclosed or disclosed as a result of a breach of our security systems; reliance on third parties, including subcontractors, for manufacturing of products and provision of services; our ability to manage changes in the printing environment and markets and expand equipment placements; interest rates, cost of borrowing and access to credit markets; funding requirements associated with our employee pension and retiree health benefit plans; the risk that our operations and products may not comply with applicable worldwide regulatory requirements, particularly environmental regulations and directives and anti-corruption laws; the outcome of litigation and regulatory proceedings to which we may be a party; the risk that we do not realize all of the expected strategic and financial benefits from the separation and spin-off of our Business Process Outsourcing business; and other factors that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of our Quarterly Reports on Form 10-Q for the quarters ended March 31, 2017, June 30, 2017 and our 2016 Annual Report on Form 10-K, as well as Current Reports on Form 8-K filed with the Securities and Exchange Commission ("SEC"). Xerox assumes no obligation to update any forward-looking statements as a result of new information or future events or developments, except as required by law.

## Forward Looking Statements

Fuji Xerox Co., Ltd. ("Fuji Xerox") is a joint venture between Xerox Corporation and Fujifilm Holdings Corporation ("Fujifilm") in which Xerox holds a noncontrolling $25 \%$ equity interest and Fujifilm holds the remaining equity interest. Given our status as a minority investor, we have limited contractual and other rights to information with respect to Fuji Xerox matters. In April 2017, Fujifilm publicly announced it had formed an independent investigation committee ("IIC") to primarily conduct a review of the appropriateness of the accounting practices at Fuji Xerox's New Zealand subsidiary and at other subsidiaries. Fujifilm publicly announced that the IIC completed its review during the second quarter 2017 and identified aggregate adjustments to Fuji Xerox's financial statements of approximately JPY 40 billion (approximately $\$ 360$ million based on the Yen/U.S. Dollar spot exchange rate at March 31, 2017 of 111.89). The adjustments primarily related to misstatements at Fuji Xerox's New Zealand and Australian subsidiaries, as well as certain other adjustments. We determined that our cumulative share of the revised amount of total adjustments identified as part of the investigation was approximately $\$ 90$ million and impacted our fiscal years 2009 through 2017. Based on our procedures, as well as those performed by Fuji Xerox and Fujifilm, we concluded that the cumulative correction of the misstatements in our historical financial statements would have had a material effect on our current year consolidated financial statements. Accordingly, we concluded that we should revise our previously issued annual and interim consolidated financial statements for 2014, 2015 and 2016 and the first quarter of 2017 the next time they are filed. The Fujifilm audited financial statements were issued in Japan on July 31, 2017, and our review of this matter has been completed. However, Fujifilm and Fuji Xerox continue to review Fujifilm's oversight and governance of Fuji Xerox as well as Fuji Xerox's oversight and governance over its businesses in light of the findings of the IIC. In addition, at this time, we can provide no assurances relative to the outcome of any potential governmental investigations or any consequences thereof that may happen as a result of this matter.

For other related information, please visit the Company's investor relations website at https://www.xerox.com/investor.

## Third-Quarter Overview

Results reflect continued progress on 2017 objectives

- EPS and profit expansion supported by strategic transformation and lower tax rate
- Revenue trend improves sequentially driven by Equipment and Managed Document Services
- Solid operating margin, enabling investment in business
- Continued YOY increases in operating cash flow excluding pension contributions


## Revenue

\$2.5B, down $5.0 \%$ or $5.9 \% C^{1}$

Equipment down $9.1 \%$ or $10.0 \%$ CC $^{1}$

Post Sale down $3.9 \%$ or $4.8 \% \mathrm{CC}^{1}$

Profitability
Adj ${ }^{1}$ operating margin: 12.2\%, down 40 bps

GAAP EPS²: 67 cents, up 1 cent

Adj ${ }^{1}$ EPS: 89 cents, up 5 cents

## Cash

Operating cash flow²: \$(383)M, includes $\$ 671 \mathrm{M}$ of pension contributions

Ending Cash: \$1.8B, includes \$475M used in October debt redemption

## Third-Quarter Highlights

Transforming the Workplace with ConnectKey: Smart, Connected, Secure

- All 29 new products available and shipping to customers worldwide
- Half-million MFP apps installed, 66\% increase since March 29 launch
- Only print solution with the power of McAfee® security protection


## PRINT 17: Physical meets Digital

Showcased Xerox high-end innovation:

- Trivor 2400 High Fusion Inkjet Press
- White Dry Ink for iGen5 Press
- Brenva, Rialto, Versant IJ Presses

Won three MUST SEE 'EMS

## Financial Performance

(in millions, except per share data)

| P\&L Measures | Q3 2017 | B/(W) YOY |
| :--- | ---: | ---: |
| Revenue | $\$ 2,497$ | $\$(132)$ |
| Operating Income - Adjusted ${ }^{1}$ | 305 | $(26)$ |
| Equity Income | 30 | $(10)$ |
| Other Expenses, net | 17 | 33 |
| Net Income ${ }^{2}$ | 176 | 1 |
| Net Income - Adjusted ${ }^{1}$ | 236 | 13 |
| GAAP EPS $^{2}$ | 0.67 | 0.01 |
| EPS - Adjusted ${ }^{1}$ | 0.89 | 0.05 |


| P\&L Ratios (Adjusted ${ }^{\mathbf{1}}$ ) | Q3 2017 | B/(W) YOY |
| :--- | ---: | ---: |
| Gross Margin | $40.2 \%$ | 0.3 pts |
| RD\&E \% | $4.1 \%$ | 0.1 pts |
| SAG \% | $25.3 \%$ | $(0.6) \mathrm{pts}$ |
| Operating Income Margin | $12.2 \%$ | $(0.4) \mathrm{pts}$ |
| Tax Rate | $19.4 \%$ | 3.6 pts |

## Revenue Performance

(in millions)

|  |  | YOY Change |  | Total Revenue by Geographic Sales Channel |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q3 2017 | AC | $C^{3}$ |  | 5\% |
| Total Revenue | \$ 2,497 | (5.0)\% | (5.9)\% | - North America |  |
| North America | 1,514 | (5.2)\% | (5.7)\% | $\square$ International | 34\% |
| International | 853 | (3.1)\% | (5.1)\% | - Other ${ }^{1}$ | 61\% |
| Other ${ }^{1}$ | 130 | (14.5)\% | (14.5)\% |  |  |
| Equipment Revenue | \$ 521 | (9.1)\% | (10.0)\% | Equipment Sales Revenue | 19\% 17\% |
| Entry | 86 | (11.3)\% | (12.7)\% | - Entry |  |
| Mid-range | 334 | (7.7)\% | (8.5)\% | - Mid-range |  |
| High-end | 97 | (10.2)\% | (11.8)\% | - High-end |  |
| Other | 4 | N/M | N/M |  |  |
| Managed Document Services ${ }^{2}$ | \$ 853 | 2.2\% | 1.2\% | Managed Document Services ${ }^{\text {2 }}$ | 34\% of Total Revenue | Print Services (MPS) (including Global Imaging Systems MPS), Centralized Print Services (CPS) and Workflow Automation and excludes

7 Communication and Marketing Solutions (CMS). ${ }^{(3)}$ Constant Currency (CC): see Non-GAAP Financial Measures.

## Key Performance Metrics

| Strategic Growth Areas | Installs |  |  | Strategic Transformation |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Offering Focus Areas |  | Third Q | er 2017 | 2016 FY Gross Savings ${ }^{3}$ | \$550M |
| MPS \& Workflow Automation | (\% change YOY) | Color | B\&W | 2017 Target | \$600M |
|  | Entry A4 MFPs ${ }^{2}$ | 23\% | 26\% | Cumulative thru 2018 Target | \$1.5B+ |
| $\square \mathrm{A} 4 \mathrm{MFPs}$ | Mid-Range ${ }^{2}$ | Flat | (11)\% | YTD Restructuring | \$196M |
| $\uparrow$ Production Color | High-End ${ }^{2}$ | (2)\% | (32)\% | FY Restructuring Target | \$225M |
| Sep YTD 2017 Results | Signings |  |  | Sources of Prod |  |
|  | \% Change CC ${ }^{1}$ |  |  | $13 \%$ |  |
|  |  | Q3 | TTM | $20 \%$ | oduction <br> ontracting |
| YOY revenue \% of Revenue Mix shift YOY | Enterprise MDS | 0.6B | (11)\% | - G\&A |  |
|  | Note: signings do no Partner Print Servic | nclude GIS results |  | Proc |  |
| ${ }^{(1)}$ Constant Currency (CC): see Non-GAAP Financial Measures. ${ }^{(2)}$ Entry installations exclude OEM sales; Mid-range and High-end color 8 installations exclude Fuji Xerox digital front-end sales. ${ }^{(3)}$ Gross savings are the year-over-year savings, assuming similar operating levels. |  |  |  |  |  |

## Performance Trends



## Cash Flow

Operating cash flow from continuing operations of \$(383)M Q3, \$150M YTD

- Cash flow reflects continued good results excluding pension contributions
- Q3 cash flow up \$44 million YOY excluding pension contributions

Working Capital ${ }^{1}$ a modest use driven by inventory increase in advance of Q4

CAPEX² of $\$ 23 \mathrm{M}$ in $\mathrm{Q} 3, \$ 70 \mathrm{M}$ YTD
Financing cash flow reflects \$1B
senior note issuance
Q3 2016
\$ 166
Cash from Operations - Continuing Ops \$ (383)

## Cash from Investing - Continuing Ops \$ (4)

Cash from Financing \$908

## Memo:

| Free Cash Flow ${ }^{6}$ | $\$(406)$ | $\$ 181$ |
| :--- | ---: | ---: |
| Free Cash Flow ${ }^{6}$ excluding pension contributions | $\$ 265$ | $\$ 215$ |

(1) Working Capital, net includes accounts receivable, collections of deferred proceeds from sales of receivables, accounts payable and accrued compensation and inventory.
(2) CAPEX including Internal Use Software. ${ }^{(3)}$ Non-Cash Add-backs include depreciation \& amortization excluding equipment on operating lease, provisions, stock-based compensation, defined benefit pension expense, restructuring charges and gain on sales of businesses and assets. (4) Includes equipment on operating leases and its related
10 depreciation, finance receivables and collections on beneficial interest from sales of finance receivables. (5) Includes other current and long-term assets and liabilities, derivative

## 2017 Cash Flow \& Capital Allocation Update

## Updating cash flow guidance

- Increasing operational expectations
- Reflecting incremental $\$ 500 \mathrm{M}$ pension contribution
- Eliminating certain accounts receivable (A/R) sales programs
- Annual savings of $\sim \$ 10 \mathrm{M}$
- No 2018 Operating Cash Flow impact


## Updating capital allocation plans

- Reducing CAPEX by $\$ 50 \mathrm{M}$
- Increasing M\&A target by $\$ 50 \mathrm{M}$
- Increased debt to fund recent incremental $\$ 500 \mathrm{M}$ U.S. pension contribution

Targeting year-end cash balance of >\$1B

## Cash Flow from Continuing Ops

| Beginning of Year Guidance | \$700M - \$900M |  |
| :---: | :---: | :---: |
| (+) Higher Operational Cash Flow |  | \$100M |
| Revised Operational Range | \$800M - \$1B |  |
| (-) Incremental Pension contributions |  | \$(500)M |
| (-) One-time impact of A/R sales elimination |  | \$(350)M |
| Current Guidance |  | - \$150M |
| Capital Allocation Guidance | Beginning of Year | Current |
| Dividends | \$280M | \$280M |
| M\&A | \$100M | -\$150M |
| CAPEX | \$175M | -\$125M |
| Debt Reduction | \$300M | \$300M |
| Debt Issuance (pension funding) | - | \$(500)M |
| Incremental Pension Contribution (debt-funded) | - | \$500M |
| Beginning of Year Opportunistic | \$145M - \$345M | - |

## Capital Structure

Continued progress optimizing capital structure post separation

Higher core debt reflects \$1B senior note offering in September

- \$500M towards incremental pension contributions
- \$475M used in October to re-finance a portion of our May 2018 Senior Notes

Core debt level managed to maintain investment grade financial profile

## Customer Financing and Debt

- Customer value proposition includes leasing of Xerox equipment
- Maintain 7:1 debt to equity leverage ratio on these finance assets

As of September 30, 2017

| (in billions) | Fin. Assets | Debt | Cash |
| :--- | ---: | ---: | ---: |
| Financing | $\$ 4.1$ | $\$ 3.6$ |  |
| Core | - | $\underline{2.4}$ |  |
| Total Xerox | $\$ 4.1$ | $\$ 6.0$ | $\$ 1.8$ |

## Summary

## On Track to <br> Deliver on our 2017 Objectives

Focused on executing our strategy and building foundation for continued progress in 2018

- Revenue trends improving; impact from new products beginning to ramp
- Strategic transformation supporting margin objectives while enabling investments
- Good progress strengthening our balance sheet in 2017

Appendix

## 2017 Full-Year Guidance Update

| P\&L | Prior | Current |
| :--- | ---: | ---: |
| Revenue | Down mid-single digits CC ${ }^{1}$ | Down mid-single digits CC ${ }^{1}$ |
| Operating Margin ${ }^{1}$ | $12.5 \%-13.5 \%$ | $12.5 \%-13.5 \%$ |
| GAAP EPS $^{2}$ | $\$ 1.84-\$ 2.08$ | $\$ 1.97-\$ 2.13$ |
| Adjusted EPS |  |  |
|  |  |  |
|  | $\$ 3.20-\$ 3.44$ | $\$ 3.28-\$ 3.44$ |
| Cash Flow from Continuing Ops |  |  |
| Operating Cash Flow | $\$ 700 \mathrm{M}-\$ 900 \mathrm{M}$ | $\$(50) \mathrm{M}-\$ 150 \mathrm{M}$ |
| Free Cash Flow ${ }^{1}$ | $\$ 525 \mathrm{M}-\$ 725 \mathrm{M}$ | $\$(175) \mathrm{M}-\$ 25 \mathrm{M}$ | EPS to GAAP EPS differences include non-service retirement related costs, restructuring and related costs, amortization of intangibles, as well as other discretely identified adjustments.

## Revenue Trend

2016
(in millions)
Total Revenue
\% Change CC ${ }^{1} \%$ Change

Post Sale ${ }^{2}$
\% Change
CC ${ }^{1}$ \% Change
Post Sale \% Revenue

Equipment ${ }^{2}$
\% Change CC ${ }^{1}$ \% Change

## Memo:

OEM and CMS impact on Total Revenue

| Q1 | Q2 | Q3 | Q4 | FY |
| ---: | ---: | ---: | ---: | ---: |
| $\mathbf{\$ 2 , 6 1 5}$ | $\mathbf{\$ 2 , 7 9 3}$ | $\mathbf{\$ 2 , 6 2 9}$ | $\mathbf{\$ 2 , 7 3 4}$ | $\mathbf{\$ 1 0 , 7 7 1}$ |
| $(6.8) \%$ | $(4.6) \%$ | $(5.6) \%$ | $(7.2) \%$ | $(6.1) \%$ |
| $(4.7) \%$ | $(3.4) \%$ | $(4.1) \%$ | $(5.0) \%$ | $(4.3) \%$ |
| $\mathbf{\$ 2 , 0 7 3}$ | $\mathbf{\$ 2 , 1 4 3}$ | $\mathbf{\$ 2 , 0 5 6}$ | $\mathbf{\$ 2 , 0 8 0}$ | $\mathbf{\$ 8 , 3 5 2}$ |
| $(5.7) \%$ | $(4.2) \%$ | $(3.9) \%$ | $(5.5) \%$ | $(4.8) \%$ |
| $(3.3) \%$ | $(2.9) \%$ | $(2.2) \%$ | $(3.2) \%$ | $(2.9) \%$ |
| $\mathbf{7 9 \%} \%$ | $\mathbf{7 7 \%} \%$ | $\mathbf{7 8 \%} \%$ | $\mathbf{7 6 \%}$ | $\mathbf{7 8 \%}$ |
| $\mathbf{\$ 5 4 2}$ | $\mathbf{\$ 6 5 0}$ | $\mathbf{\$ 5 7 3}$ | $\mathbf{\$ 6 5 4}$ | $\mathbf{\$ 2 , 4 1 9}$ |
| $(11.0) \%$ | $(5.7) \%$ | $(11.4) \%$ | $(12.1) \%$ | $(10.0) \%$ |
| $(9.7) \%$ | $(4.9) \%$ | $(10.4) \%$ | $(10.1) \%$ | $(8.7) \%$ |


| Q1 | Q2 | Q3 | YTD |
| ---: | ---: | ---: | ---: |
| $\mathbf{\$ 2 , 4 5 4}$ | $\mathbf{\$ 2 , 5 6 7}$ | $\mathbf{\$ 2 , 4 9 7}$ | $\mathbf{\$ 7 , 5 1 8}$ |
| $(6.2) \%$ | $(8.1) \%$ | $(5.0) \%$ | $(6.5) \%$ |
| $(4.3) \%$ | $(6.4) \%$ | $(5.9) \%$ | $(5.6) \%$ |
| $\mathbf{\$ 1 , 9 5 2}$ | $\mathbf{\$ 2 , 0 2 1}$ | $\mathbf{\$ 1 , 9 7 6}$ | $\mathbf{\$ 5 , 9 4 9}$ |
| $(5.8) \%$ | $(5.7) \%$ | $(3.9) \%$ | $(5.1) \%$ |
| $(3.9) \%$ | $(3.9) \%$ | $(4.8) \%$ | $(4.2) \%$ |
| $\mathbf{8 0 \%} \%$ | $\mathbf{7 9 \%} \%$ | $\mathbf{7 9 \%} \%$ | $\mathbf{7 9 \%}$ |
| $\mathbf{\$ 5 0 2}$ | $\mathbf{\$ 5 4 6}$ | $\mathbf{\$ 5 2 1}$ | $\mathbf{\$ 1 , 5 6 9}$ |
| $(7.4) \%$ | $(16.0) \%$ | $(9.1) \%$ | $(11.1) \%$ |
| $(5.7) \%$ | $(14.6) \%$ | $(10.0) \%$ | $(10.4) \%$ |
| $(0.9) p t s$ | $(0.6) p t s$ | $(0.3) p t s$ | $(0.6) p t s$ |

2017

Non-GAAP Financial Measures

## Non-GAAP Financial Measures

We have reported our financial results in accordance with generally accepted accounting principles (GAAP). In addition, we have discussed our financial results using the non-GAAP measures described below. We believe these non-GAAP measures allow investors to better understand the trends in our business and to better understand and compare our results. Accordingly, we believe it is necessary to adjust several reported amounts, determined in accordance with GAAP, to exclude the effects of certain items as well as their related income tax effects.

A reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP are set forth below as well as on our website at www.xerox.com/investor.

These non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP.

## Adjusted Earnings Measures

- Net income and Earnings per share (EPS)
- Effective tax rate
- Gross margin, RD\&E and SAG (adjusted for non-service retirement-related costs only)

The above measures were adjusted for the following items:

- Amortization of intangible assets: The amortization of intangible assets is driven by our acquisition activity which can vary in size, nature and timing as compared to other companies within our industry and from period to period. The use of intangible assets contributed to our revenues earned during the periods presented and will contribute to our future period revenues as well. Amortization of intangible assets will recur in future periods.


## Non-GAAP Financial Measures

- Restructuring and related costs: Restructuring and related costs include restructuring and asset impairment charges as well as costs associated with our Strategic Transformation program beyond those normally included in restructuring and asset impairment charges. Restructuring consists of costs primarily related to severance and benefits paid to employees pursuant to formal restructuring and workforce reduction plans. Asset impairment includes costs incurred for those assets sold, abandoned or made obsolete as a result of our restructuring actions, exiting from a business or other strategic business changes. Additional costs for our Strategic Transformation program are primarily related to the implementation of strategic actions and initiatives and include third-party professional service costs as well as one-time incremental costs. All of these costs can vary significantly in terms of amount and frequency based on the nature of the actions as well as the changing needs of the business. Accordingly, due to that significant variability, we will exclude these charges since we do not believe they provide meaningful insight into our current or past operating performance nor do we believe they are reflective of our expected future operating expenses as such charges are expected to yield future benefits and savings with respect to our operational performance.
- Non-service retirement-related costs: Our defined benefit pension and retiree health costs include several elements impacted by changes in plan assets and obligations that are primarily driven by changes in the debt and equity markets as well as those that are predominantly legacy in nature and related to employees who are no longer providing current service to the company (e.g. retirees and ex-employees). These elements include (i) interest cost, (ii) expected return on plan assets, (iii) amortized actuarial gains/losses and (iv) the impacts of any plan settlements/curtailments. Accordingly, we consider these elements of our periodic retirement plan costs to be outside the operational performance of the business or legacy costs and not necessarily indicative of current or future cash flow requirements. Adjusted earnings will continue to include the elements of our retirement costs related to current employee service (service cost and amortization of prior service cost) as well as the cost of our defined contribution plans.
- Other discrete, unusual or infrequent items: In addition, during the first quarter of 2017 we also excluded the following additional items given the discrete, unusual or infrequent nature of the items and their impact on our results for the period: 1) a loss on early extinguishment of debt; and 2) a benefit from the remeasurement of a tax matter related to a previously adjusted item. We believe the exclusion of these items allows investors to better understand and analyze the results for the period as compared to prior periods and expected future trends in our business.


## Non-GAAP Financial Measures

## Adjusted Operating Income/Margin

We also calculate and utilize adjusted operating income and margin measures by adjusting our reported pre-tax income and margin amounts. In addition to the costs and expenses noted as adjustments for our Adjusted Earnings measures, adjusted operating income and margin also exclude Other expenses, net. Other expenses, net is primarily comprised of non-financing interest expense and also includes certain other non-operating costs and expenses. We exclude these amounts in order to evaluate our current and past operating performance and to better understand the expected future trends in our business. Adjusted operating income and margin also includes Equity in net income of unconsolidated affiliates. Equity in net income of unconsolidated affiliates primarily reflects our 25\% share of Fuji Xerox net income. We include this amount in our measure of operating income and margin as Fuji Xerox is our primary intermediary to the Asia/Pacific market for distribution of Xerox branded products and services.

## Constant Currency

To better understand trends in our business, we believe that it is helpful to adjust revenue to exclude the impact of changes in the translation of foreign currencies into U.S. dollars. We refer to this adjusted revenue as "constant currency." This impact is calculated by translating current period activity in local currency using the comparable prior year period's currency translation rate. This impact is calculated for all countries where the functional currency is the local country currency. The constant currency impact for signings growth is calculated on the basis of plan currency rates. Management believes the constant currency measure provides investors an additional perspective on revenue trends. Currency impact can be determined as the difference between actual growth rates and constant currency growth rates.

## Free Cash Flow

To better understand trends in our business, we believe that it is helpful to subtract amounts for capital expenditures (inclusive of internal use software) from cash flows from continuing operations. Management believes this measure gives investors an additional perspective on cash flow from operating activities in excess of amounts required for reinvestment. It provides a measure of our ability to fund acquisitions, dividends and share repurchase. It is also used to measure our yield on market capitalization.

## Non-GAAP Financial Measures


#### Abstract

Summary: Management believes that all of these non-GAAP financial measures provide an additional means of analyzing the current period's results against the corresponding prior period's results. However, these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on these non-GAAP measures.

A reconciliation of these non-GAAP financial measures and the most directly comparable measures calculated and presented in accordance with GAAP are set forth on the following tables:


## Net Income and EPS reconciliation

| (in millions, except per share amounts) | Three Months Ended September 30, 2017 |  |  |  | Three Months Ended September 30, 2016 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Income |  | Diluted EPS |  | Net Income |  | Diluted EPS |  |
| As Reported ${ }^{(1)}$ | \$ | 176 | \$ | 0.67 | \$ | 175 | \$ | 0.66 |
| Restructuring and related costs |  | 36 |  |  |  | 25 |  |  |
| Amortization of intangible assets |  | 12 |  |  |  | 14 |  |  |
| Non-service retirement-related costs |  | 37 |  |  |  | 34 |  |  |
| Income tax on adjustments ${ }^{(2)}$ |  | (31) |  |  |  | (27) |  |  |
| Restructuring and other charges - Fuji Xerox ${ }^{(3)}$ |  | 6 |  |  |  | 2 |  |  |
| Adjusted | \$ | 236 | \$ | 0.89 | \$ | 223 | \$ | 0.84 |
| Dividends on preferred stock used in adjusted EPS calculation ${ }^{(4)}$ |  |  | \$ | - |  |  | \$ | 6 |
| Weighted average shares for adjusted EPS ${ }^{(4)}$ |  |  |  | 263 |  |  |  | 256 |
| Fully diluted shares at end of period ${ }^{(5)}$ |  |  |  | 263 |  |  |  |  |

[^0]
## EPS Guidance

FY 2017

## GAAP EPS from Continuing Operations

\$1.97-\$2.13
Non-GAAP Adjustments
1.31

## Adjusted EPS from Continuing Operations

Note: Adjusted EPS guidance excludes non-service retirement related costs, restructuring and related costs, amortization of intangibles, as well as other discretely identified adjustments.

## Effective Tax Rate reconciliation

|  | Three Months Ended September 30, 2017 |  |  |  |  | Three Months Ended September 30, 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in millions) | Pre-Tax Income |  | Income Tax Expense |  | Effective <br> Tax Rate | Pre-Tax Income |  | Income Tax Expense |  | Effective <br> Tax Rate |
| Reported ${ }^{(1)}$ | \$ | 167 | \$ | 18 | 10.8\% | \$ | 166 | \$ | 28 | 16.9\% |
| Non-GAAP Adjustments ${ }^{(2)}$ |  | 85 |  | 31 |  |  | 73 |  | 27 |  |
| Adjusted ${ }^{(3)}$ | \$ | 252 | \$ | 49 | 19.4\% | \$ | 239 | \$ | 55 | 23.0\% |

(1) Pre-Tax Income and Income Tax Expense from continuing operations.
(2) Refer to Net Income and EPS reconciliations for details.
(3) The tax impact on the Adjusted Pre Tax Income from continuing operations is calculated under the same accounting principles applied to the As Reported Pre-Tax Income under ASC 740, which employs an annual effective tax rate method to the results.

## Operating Income/Margin reconciliation

| (in millions) | Three Months Ended September 30, 2017 |  |  |  |  | Three Months Ended September 30, 2016 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Profit |  | Revenue |  | Margin | Profit |  | Revenue |  | Margin |
| Reported ${ }^{(1)}$ | \$ | 167 | \$ | 2,497 | 6.7\% | \$ | 166 | \$ | 2,629 | 6.3\% |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Restructuring and related costs |  | 36 |  |  |  |  | 25 |  |  |  |
| Amortization of intangible assets |  | 12 |  |  |  |  | 14 |  |  |  |
| Non-service retirement-related costs |  | 37 |  |  |  |  | 34 |  |  |  |
| Equity in net income of unconsolidated affiliates |  | 30 |  |  |  |  | 40 |  |  |  |
| Restructuring and other charges - Fuji Xerox ${ }^{(2)}$ |  | 6 |  |  |  |  | 2 |  |  |  |
| Other expenses, net |  | 17 |  |  |  |  | 50 |  |  |  |
| Adjusted | \$ | 305 | \$ | 2,497 | 12.2\% | \$ | 331 | \$ | 2,629 | 12.6\% |

(1) Pre-Tax Income and revenue from continuing operations.
(2) Other charges in third quarter 2017 represent audit and other fees associated with the independent investigation of Fuji Xerox's accounting practices.

## Operating Cash Flow / Free Cash Flow reconciliation

(in millions)
Operating Cash Flow ${ }^{(\mathbf{1})}$
Less: CAPEX (inclusive of Internal Use Software)

| Q3 2017 Actual |  | Q3 2016 Actual |  |
| :---: | :---: | :---: | :---: |
| \$ | (383) | \$ | 210 |
|  | (23) |  | (29) |
| \$ | (406) | \$ | 181 |


| FY 2017 Estimated |  |
| :--- | ---: |
| $\$$ | $(50)-150$ |
|  | $(125)$ |
| $\$$ | $(175)-25$ |

(in millions)
Operating Cash Flow ${ }^{(1)}$
$\quad$ Add: Contributions to defined benefit pension plans
Operating Cash Flow ${ }^{(1)}$ excluding pension contributions

| Q3 2017 Actual |  | Q3 2016 Actual |  |
| :---: | :---: | :---: | :---: |
| \$ | (383) | \$ | 210 |
|  | 671 |  | 34 |
|  | $\begin{gathered} 288 \\ (23) \\ \hline \end{gathered}$ |  | $\begin{gathered} 244 \\ (29) \\ \hline \end{gathered}$ |
| \$ | 265 | \$ | 215 |


| Change |  |
| :--- | ---: |
| $\$$ | (593) |
|  | 637 |
| $\$$ | 44 |
|  | 6 |
| $\$$ | 50 |

(1) Operating Cash Flow and Free Cash Flow from continuing operations

## Key Financial Ratios

| (in millions) | Three Months Ended <br> September 30, 2017 |  |  |  |  |  | Three Months Ended <br> September 30, 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported(1) |  | Non-service retirementrelated costs |  | Adjusted |  | As Reported(1) |  | Non-service retirementrelated costs |  | Adjusted |  |
| Total Revenues | \$ | 2,497 | \$ | - | \$ | 2,497 | \$ | 2,629 | \$ |  | \$ | 2,629 |
| Total Gross Profit |  | 988 |  | 15 |  | 1,003 |  | 1,037 |  | 13 |  | 1,050 |
| Post Sale Revenue |  | 1,976 |  | - |  | 1,976 |  | 2,056 |  | - |  | 2,056 |
| Post Sale Gross Profit |  | 837 |  | 15 |  | 852 |  | 853 |  | 13 |  | 866 |
| RD\&E |  | 108 |  | (5) |  | 103 |  | 118 |  | (7) |  | 111 |
| SAG |  | 648 |  | (17) |  | 631 |  | 664 |  | (14) |  | 650 |
| Total Gross Margin |  | 39.6 \% |  |  |  | 40.2 \% |  | 39.4 \% |  |  |  | 39.9 \% |
| Post Sale Gross Margin |  | 42.4 \% |  |  |  | 43.1 \% |  | 41.5 \% |  |  |  | 42.1 \% |
| RD\&E as a \% of Revenue |  | 4.3 \% |  |  |  | 4.1 \% |  | 4.5 \% |  |  |  | 4.2 \% |
| SAG as a \% of Revenue |  | 26.0 \% |  |  |  | 25.3 \% |  | 25.3 \% |  |  |  | 24.7 \% |

(1) Revenue and costs from continuing operations.

## xerox <br> 


[^0]:    (1) Net Income and EPS from continuing operations attributable to Xerox.
    (2) Refer to Effective Tax Rate reconciliation.
    (3) Other charges in third quarter 2017 represent audit and other fees associated with the independent investigation of Fuji Xerox's accounting practices.
    (4) For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series A or Series B convertible preferred stock, as applicable.
    (5) Represents common shares outstanding at September 30, 2017 as well as shares associated with our Series B convertible preferred stock plus potential dilutive common shares as used for the calculation of diluted earnings per share for the third quarter 2017.

