

| Xerox Financial Model (unaudited) |  |  |  |  |  |  |  |  |  |  |  | xerox |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in \$ millions, except per-share data) |  | 2015 | 2016 |  |  |  |  | 2017 |  |  |  |  | 2018 |
|  |  | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |
| Preferred Dividends/ | - Basic | 24 | 6 | 6 | 6 | 6 | 24 | 4 | 3 | 4 | 3 | 14 | 4 |
| Other | - Diluted * | 24 | 6 | 6 | 6 | 6 | 24 | 4 | - | - | 3 | 14 | 4 |
| Weighted Average Shares | - Basic | 266 | 253 | 253 | 253 | 254 | 253 | 254 | 254 | 255 | 255 | 254 | 255 |
|  | - Diluted * | 269 | 255 | 256 | 256 | 257 | 256 | 256 | 263 | 263 | 255 | 257 | 257 |
| Earnings Per Share | - Basic: |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Continuing operations | 3.00 | 0.24 | 0.75 | 0.66 | 0.71 | 2.36 | 0.17 | 0.64 | 0.68 | (0.78) | 0.70 | 0.08 |
|  | Discontinued operations | (1.41) | (0.14) | (0.15) | 0.03 | (4.06) | (4.31) | (0.03) | - | 0.01 | 0.02 | 0.01 | - |
|  | Total Basic Earnings (Loss) per Share | 1.59 | 0.10 | 0.60 | 0.69 | (3.35) | (1.95) | 0.14 | 0.64 | 0.69 | (0.76) | 0.71 | 0.08 |
|  | - Diluted: |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Continuing operations | 2.97 | 0.23 | 0.75 | 0.66 | 0.70 | 2.33 | 0.16 | 0.63 | 0.67 | (0.78) | 0.70 | 0.08 |
|  | Discontinued operations | (1.39) | (0.13) | (0.15) | 0.03 | (4.00) | (4.26) | (0.02) | - | 0.01 | 0.02 | 0.01 | - |
|  | Total Diluted Earnings (Loss) per Share | 1.58 | 0.10 | 0.60 | 0.69 | (3.30) | (1.93) | 0.14 | 0.63 | 0.68 | (0.76) | 0.71 | 0.08 |
| Key Ratios - GAAP: |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Margins | - Sales | 37.4\% | 38.9\% | 38.2\% | 38.8\% | 38.2\% | 38.5\% | 39.6\% | 38.7\% | 39.6\% | 38.0\% | 38.9\% | 39.7\% |
|  | - Services/Maintenance/Rentals | 41.2\% | 38.8\% | 40.6\% | 39.4\% | 40.7\% | 39.9\% | 38.9\% | 41.2\% | 39.7\% | 41.5\% | 40.4\% | 39.3\% |
|  | - Financing | 62.4\% | 60.2\% | 61.0\% | 61.4\% | 59.7\% | 60.6\% | 56.6\% | 55.4\% | 54.8\% | 52.1\% | 54.8\% | 52.1\% |
|  | - Total | 40.3\% | 39.5\% | 40.2\% | 39.9\% | 40.2\% | 40.0\% | 39.7\% | 40.6\% | 40.1\% | 40.3\% | 40.2\% | 39.8\% |
| SAG as a \% of Revenue |  | 24.6\% | 26.0\% | 24.3\% | 24.6\% | 23.0\% | 24.5\% | 25.8\% | 24.4\% | 25.2\% | 23.2\% | 24.6\% | 25.8\% |
| Tax Rate |  | 20.9\% | -6.3\% | 9.4\% | 16.9\% | 10.1\% | 10.9\% | 150.0\% | 22.3\% | 10.8\% | 196.5\% | 84.4\% | 29.9\% |
| Ending Xerox Employment |  | 40,000 | NA | NA | NA | NA | 37,600 | 37,200 | 36,900 | 36,100 | 35,300 | 35,300 | 35,000 |

[^0]| Xerox Financial Model - Non-GAAP basis (unaudited) | xerox |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, transaction and related costs, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K |  |  |  |  |  |  |  |  |  |  |  |
| (in \$ millions, except per-share data) | 2015 | 2016 |  |  |  |  | 2017 |  |  |  |  | 2018 |
|  | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |
| Revenues |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales | 4,674 | 1,003 | 1,126 | 1,057 | 1,133 | 4,319 | 936 | 1,010 | 981 | 1,146 | 4,073 | 933 |
| Services, maintenance and rentals | 6,445 | 1,529 | 1,585 | 1,489 | 1,524 | 6,127 | 1,442 | 1,483 | 1,443 | 1,530 | 5,898 | 1,431 |
| Financing | 346 | 83 | 82 | 83 | 77 | 325 | 76 | 74 | 73 | 71 | 294 | 71 |
| Total Revenues | 11,465 | 2,615 | 2,793 | 2,629 | 2,734 | 10,771 | 2,454 | 2,567 | 2,497 | 2,747 | 10,265 | 2,435 |
| Cost of Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of sales | 2,925 | 613 | 696 | 647 | 700 | 2,656 | 565 | 619 | 593 | 710 | 2,487 | 563 |
| Cost of services, maintenance and rentals | 3,789 | 935 | 942 | 902 | 903 | 3,682 | 881 | 872 | 870 | 895 | 3,518 | 868 |
| Cost of financing | 130 | 33 | 32 | 32 | 31 | 128 | 33 | 33 | 33 | 34 | 133 | 34 |
| Total Cost of Revenue | 6,844 | 1,581 | 1,670 | 1,581 | 1,634 | 6,466 | 1,479 | 1,524 | 1,496 | 1,639 | 6,138 | 1,465 |
| Gross Profit |  |  |  |  |  |  |  |  |  |  |  |  |
| Sales gross profit | 1,749 | 390 | 430 | 410 | 433 | 1,663 | 371 | 391 | 388 | 436 | 1,586 | 370 |
| Services, maintenance and rentals gross profit | 2,656 | 594 | 643 | 587 | 621 | 2,445 | 561 | 611 | 573 | 635 | 2,380 | 563 |
| Financing gross profit | 216 | 50 | 50 | 51 | 46 | 197 | 43 | 41 | 40 | 37 | 161 | 37 |
| Gross Profit | 4,621 | 1,034 | 1,123 | 1,048 | 1,100 | 4,305 | 975 | 1,043 | 1,001 | 1,108 | 4,127 | 970 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Research, development \& engineering | 500 | 121 | 115 | 114 | 113 | 463 | 111 | 102 | 105 | 106 | 424 | 100 |
| Bad Debt Expense | 49 | 12 | 10 | 13 | 2 | 37 | 13 | 9 | 8 | 3 | 33 | 13 |
| Selling, administrative and general exp. (Excl Bad Debts) | 2,767 | 668 | 668 | 635 | 628 | 2,599 | 621 | 617 | 622 | 633 | 2,493 | 615 |
| Total Selling, administrative and general exp. | 2,816 | 680 | 678 | 648 | 630 | 2,636 | 634 | 626 | 630 | 636 | 2,526 | 628 |
| Non-financing interest expense | 216 | 54 | 42 | 42 | 43 | 181 | 36 | 24 | 29 | 30 | 119 | 31 |
| Aggregate Exchange losses / (gains) | 2 | 4 | (1) | 4 | 6 | 13 | 3 | 1 | - | - | 4 | (2) |
| All other, net | (23) | (13) | 7 | 4 | 8 | 6 | 2 | 9 | (12) | (1) | (2) | (24) |
| Total Other, net | 195 | 45 | 48 | 50 | 57 | 200 | 41 | 34 | 17 | 29 | 121 | 5 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Costs and Expenses | 10,355 | 2,427 | 2,511 | 2,393 | 2,434 | 9,765 | 2,265 | 2,286 | 2,248 | 2,410 | 9,209 | 2,198 |
| Income before Income Taxes \& Equity Income | 1,110 | 188 | 282 | 236 | 300 | 1,006 | 189 | 281 | 249 | 337 | 1,056 | 237 |
| Income Taxes | 263 | 39 | 52 | 54 | 62 | 207 | 51 | 76 | 48 | 88 | 263 | 67 |
| Equity in Net Income of Unconsol. Affil. | 113 | 34 | 27 | 42 | 27 | 130 | 40 | 23 | 36 | 26 | 125 | 11 |
| Income from Continuing Operations | 960 | 183 | 257 | 224 | 265 | 929 | 178 | 228 | 237 | 275 | 918 | 181 |
| Less: Net Income attributable to Noncontrolling Interests | 18 | 2 | 3 | 3 | 3 | 11 | 2 | 4 | 3 | 3 | 12 | 3 |
| Net Income from Continuing Operations Attributable to Xerox | 942 | 181 | 254 | 221 | 262 | 918 | 176 | 224 | 234 | 272 | 906 | 178 |

## Xerox Financial Model - Non-GAAP basis (unaudited)

(in \$ millions, except per-share data)

## Earnings Per Share

Continuing Operations:

## Preferred Dividends - Adjusted EPS *

Adjusted Earnings per Share

Adjusted Weighted Average Shares *

| (24) | (6) | - | (6) | - | (24) | - | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3.41 | 0.68 | 0.97 | 0.84 | 1.00 | 3.49 | 0.67 | 0.86 | 0.89 | 1.03 | 3.45 | 0.68 |
| 269 | 255 | 262 | 256 | 264 | 256 | 263 | 263 | 263 | 264 | 263 | 264 |
| 37.4\% | 38.9\% | 38.2\% | 38.8\% | 38.2\% | 38.5\% | 39.6\% | 38.7\% | 39.6\% | 38.0\% | 38.9\% | 39.7\% |
| 41.2\% | 38.8\% | 40.6\% | 39.4\% | 40.7\% | 39.9\% | 38.9\% | 41.2\% | 39.7\% | 41.5\% | 40.4\% | 39.3\% |
| 62.4\% | 60.2\% | 61.0\% | 61.4\% | 59.7\% | 60.6\% | 56.6\% | 55.4\% | 54.8\% | 52.1\% | 54.8\% | 52.1\% |
| 40.3\% | 39.5\% | 40.2\% | 39.9\% | 40.2\% | 40.0\% | 39.7\% | 40.6\% | 40.1\% | 40.3\% | 40.2\% | 39.8\% |
| 12.4\% | 10.2\% | 12.8\% | 12.5\% | 14.0\% | 12.4\% | 11.0\% | 13.2\% | 12.1\% | 14.3\% | 12.7\% | 10.4\% |
| 24.6\% | 26.0\% | 24.3\% | 24.6\% | 23.0\% | 24.5\% | 25.8\% | 24.4\% | 25.2\% | 23.2\% | 24.6\% | 25.8\% |
| 23.7\% | 20.7\% | 18.4\% | 22.9\% | 20.7\% | 20.6\% | 27.0\% | 27.0\% | 19.3\% | 26.1\% | 24.9\% | 28.3\% |
| 26 | 98 | 46 | 25 | 90 | 259 | 118 | 39 | 35 | 24 | 216 | 28 |
| 60 | 14 | 16 | 14 | 14 | 58 | 14 | 15 | 12 | 12 | 53 | 12 |
| 100 | 44 | 29 | 31 | 17 | 121 | 60 | 34 | 35 | 59 | 188 | 25 |
| - | - | - | - | - | - | - | - | - | 9 | 9 | 36 |
| - | - | - | - | - | - | - | - | - | - | - | 2 |
| - | - | - | - | - | - | 13 | - | - | 7 | 20 | - |
| 4 | - | 1 | 2 | - | 3 | - | 3 | 6 | 1 | 10 | 79 |
| - | - | - | - | - | - | (16) | - | - | - | (16) | - |
| (70) | (41) | (34) | (26) | (44) | (145) | (59) | (33) | (30) | (44) | (166) | (27) |
| - | - | - | - | - | - | - | - | - | 400 | 400 | - |
| 120 | 115 | 58 | 46 | 77 | 296 | 130 | 58 | 58 | 468 | 714 | 155 |

## Key Ratios - Adjusted:

## Gross Margins

- Sales
- Services/Maintenance/Rentals
- Financing
- Total

| (24) | (6) | - | (6) | - | (24) | - | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3.41 | 0.68 | 0.97 | 0.84 | 1.00 | 3.49 | 0.67 | 0.86 | 0.89 | 1.03 | 3.45 | 0.68 |
| 269 | 255 | 262 | 256 | 264 | 256 | 263 | 263 | 263 | 264 | 263 | 264 |
| 37.4\% | 38.9\% | 38.2\% | 38.8\% | 38.2\% | 38.5\% | 39.6\% | 38.7\% | 39.6\% | 38.0\% | 38.9\% | 39.7\% |
| 41.2\% | 38.8\% | 40.6\% | 39.4\% | 40.7\% | 39.9\% | 38.9\% | 41.2\% | 39.7\% | 41.5\% | 40.4\% | 39.3\% |
| 62.4\% | 60.2\% | 61.0\% | 61.4\% | 59.7\% | 60.6\% | 56.6\% | 55.4\% | 54.8\% | 52.1\% | 54.8\% | 52.1\% |
| 40.3\% | 39.5\% | 40.2\% | 39.9\% | 40.2\% | 40.0\% | 39.7\% | 40.6\% | 40.1\% | 40.3\% | 40.2\% | 39.8\% |
| 12.4\% | 10.2\% | 12.8\% | 12.5\% | 14.0\% | 12.4\% | 11.0\% | 13.2\% | 12.1\% | 14.3\% | 12.7\% | 10.4\% |
| 24.6\% | 26.0\% | 24.3\% | 24.6\% | 23.0\% | 24.5\% | 25.8\% | 24.4\% | 25.2\% | 23.2\% | 24.6\% | 25.8\% |
| 23.7\% | 20.7\% | 18.4\% | 22.9\% | 20.7\% | 20.6\% | 27.0\% | 27.0\% | 19.3\% | 26.1\% | 24.9\% | 28.3\% |
| 26 | 98 | 46 | 25 | 90 | 259 | 118 | 39 | 35 | 24 | 216 | 28 |
| 60 | 14 | 16 | 14 | 14 | 58 | 14 | 15 | 12 | 12 | 53 | 12 |
| 100 | 44 | 29 | 31 | 17 | 121 | 60 | 34 | 35 | 59 | 188 | 25 |
| - | - | - | - | - | - | - | - | - | 9 | 9 | 36 |
| - | - | - | - | - | - | - | - | - | - | - | 2 |
| - | - | - | - | - | - | 13 | - | - | 7 | 20 | - |
| 4 | - | 1 | 2 | - | 3 | - | 3 | 6 | 1 | 10 | 79 |
| - | - | - | - | - | - | (16) | - | - | - | (16) | - |
| (70) | (41) | (34) | (26) | (44) | (145) | (59) | (33) | (30) | (44) | (166) | (27) |
| - | - | - | - | - | - | - | - | - | 400 | 400 | - |
| 120 | 115 | 58 | 46 | 77 | 296 | 130 | 58 | 58 | 468 | 714 | 155 |


| (24) | (6) | - | (6) | - | (24) | - | - | - | - | - | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 3.41 | 0.68 | 0.97 | 0.84 | 1.00 | 3.49 | 0.67 | 0.86 | 0.89 | 1.03 | 3.45 | 0.68 |
| 269 | 255 | 262 | 256 | 264 | 256 | 263 | 263 | 263 | 264 | 263 | 264 |
| 37.4\% | 38.9\% | 38.2\% | 38.8\% | 38.2\% | 38.5\% | 39.6\% | 38.7\% | 39.6\% | 38.0\% | 38.9\% | 39.7\% |
| 41.2\% | 38.8\% | 40.6\% | 39.4\% | 40.7\% | 39.9\% | 38.9\% | 41.2\% | 39.7\% | 41.5\% | 40.4\% | 39.3\% |
| 62.4\% | 60.2\% | 61.0\% | 61.4\% | 59.7\% | 60.6\% | 56.6\% | 55.4\% | 54.8\% | 52.1\% | 54.8\% | 52.1\% |
| 40.3\% | 39.5\% | 40.2\% | 39.9\% | 40.2\% | 40.0\% | 39.7\% | 40.6\% | 40.1\% | 40.3\% | 40.2\% | 39.8\% |
| 12.4\% | 10.2\% | 12.8\% | 12.5\% | 14.0\% | 12.4\% | 11.0\% | 13.2\% | 12.1\% | 14.3\% | 12.7\% | 10.4\% |
| 24.6\% | 26.0\% | 24.3\% | 24.6\% | 23.0\% | 24.5\% | 25.8\% | 24.4\% | 25.2\% | 23.2\% | 24.6\% | 25.8\% |
| 23.7\% | 20.7\% | 18.4\% | 22.9\% | 20.7\% | 20.6\% | 27.0\% | 27.0\% | 19.3\% | 26.1\% | 24.9\% | 28.3\% |
| 26 | 98 | 46 | 25 | 90 | 259 | 118 | 39 | 35 | 24 | 216 | 28 |
| 60 | 14 | 16 | 14 | 14 | 58 | 14 | 15 | 12 | 12 | 53 | 12 |
| 100 | 44 | 29 | 31 | 17 | 121 | 60 | 34 | 35 | 59 | 188 | 25 |
| - | - | - | - | - | - | - | - | - | 9 | 9 | 36 |
| - | - | - | - | - | - | - | - | - | - | - | 2 |
| - | - | - | - | - | - | 13 | - | - | 7 | 20 | - |
| 4 | - | 1 | 2 | - | 3 | - | 3 | 6 | 1 | 10 | 79 |
| - | - | - | - | - | - | (16) | - | - | - | (16) | - |
| (70) | (41) | (34) | (26) | (44) | (145) | (59) | (33) | (30) | (44) | (166) | (27) |
| - | - | - | - | - | - | - | - | - | 400 | 400 | - |
| 120 | 115 | 58 | 46 | 77 | 296 | 130 | 58 | 58 | 468 | 714 | 155 |

## Adjusted Operating Margin

SAG as a \% of Revenue
Adjusted Effective Tax Rate
Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, transaction and related costs, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

| 2015 | 2016 |  |  |  |  | 2017 |  |  |  |  | 2018 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 | Q2 | Q3 | Q4 | FY | Q1 |

## Non-GAAP Adjustments:

Restructuring and related costs
Amortization of intangible assets
Non-service retirement-related costs
Transaction and related costs
Bridge facility costs
Loss on early extinguishment of debt
Restructuring and other charges - Fuji Xerox
Remeasurement of unrecognized tax positions
Tax on adjusted items
US Tax Act
Total Non-GAAP Adjustments
*For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series $A$ or Series $B$ convertible preferred stock.



[^0]:    *For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS inc/ude 7 million shares associated with our Series A or Series B convertible preferred stock.

