Xerox Holdings Financial Model
(unaudited)

(in $ millions, except per-share data)		2025 Q1	2025 Q2	2025 Q3	2025 Q4	2025 FY	2026 Q1	2026 Q2	2026 FY
Sales		557	665	993	1,068	3,283	920	996	1,916
Services, maintenance, rentals and other		900	911	968	960	3,739	926	926	1,852
Total Revenues		**1,457**	**1,576**	**1,961**	**2,028**	**7,022**	**1,846**	**1,922**	**3,768**
Cost of Revenue									
Cost of sales		382	480	788	717	2,367	600	579	1,179
Cost of services, maintenance, rentals and other		649	645	728	732	2,754	697	655	1,352
Total Cost of Revenue		**1,031**	**1,125**	**1,516**	**1,449**	**5,121**	**1,297**	**1,234**	**2,531**
Gross Profit									
Sales gross profit		175	185	205	351	916	320	417	737
Services, maintenance and rentals gross profit		251	266	240	228	985	229	271	500
Gross Profit		**426**	**451**	**445**	**579**	**1,901**	**549**	**688**	**1,237**
Research, development & engineering		**42**	**43**	**74**	**71**	**230**	**64**	**67**	**131**
Bad Debt Expense		9	15	9	6	39	5	12	17
Selling, administrative and general exp. (Excl Bad Debts)		369	353	468	425	1,615	425	420	845
Total Selling, administrative and general exp.		**378**	**368**	**477**	**431**	**1,654**	**430**	**432**	**862**
Non-financing interest expense		**33**	**55**	**80**	**80**	**248**	**84**	**100**	**184**
Aggregate Exchange losses		-	1	5	6	12	5	8	13
All other, net		35	24	20	21	100	(36)	(3)	(39)
Total Other, net		**25**	**25**	**25**	**27**	**112**	**(31)**	**5**	**(26)**
Goodwill impairment		-	-	-	-	-	-	-	-
Restructuring and related costs		(1)	10	59	(2)	66	45	23	68
Amortization of intangible assets		10	10	30	33	83	30	30	60
Divestitures		(4)	-	-	-	(4)	-	-	-
Total Costs and Expenses		**1,524**	**1,636**	**2,261**	**2,089**	**7,510**	**1,919**	**1,891**	**3,810**
Loss before Income Taxes		**(67)**	**(60)**	**(300)**	**(61)**	**(488)**	**(73)**	**31**	**(42)**
Income Taxes		23	46	460	12	541	32	18	50
Net Loss		**(90)**	**(106)**	**(760)**	**(73)**	**(1,029)**	**(105)**	**13**	**(92)**
Less: Preferred stock dividends, net		(4)	(3)	(4)	(3)	(14)	(4)	(3)	(7)
Net Loss attributable to Common Shareholders		**(94)**	**(109)**	**(764)**	**(76)**	**(1,043)**	**(109)**	**10**	**(99)**
Preferred Dividends/	- Basic	4	3	4	3	14	4	3	7
Other	- Diluted **	4	3	4	3	14	4	3	7
Weighted Average Shares	- Basic	125	126	127	128	126	129	131	130
	- Diluted **	125	126	127	128	126	129	131	130
Earnings Per Share									
	Total Basic Loss per Share	(0.75)	(0.87)	(6.01)	(0.60)	(8.25)	(0.84)	0.07	(0.77)
	Total Diluted Loss per Share	(0.75)	(0.87)	(6.01)	(0.60)	(8.25)	(0.84)	0.07	(0.77)

Key Ratios - GAAP:

Xerox Holdings Financial Model
(unaudited)

(in $ millions, except per-share data)		2025					2026		
		Q1	Q2	Q3	Q4	FY	Q1	Q2	FY
Gross Margins	- Sales	31.4%	27.8%	20.6%	32.9%	27.9%	34.8%	41.9%	38.5%
	- Services/Maintenance/Rentals/Other	27.9%	29.2%	24.8%	23.8%	26.3%	24.7%	29.3%	27.0%
	- Total	29.2%	28.6%	22.7%	28.6%	27.1%	29.7%	35.8%	32.8%
SAG as a % of Revenue		25.9%	23.4%	24.3%	21.3%	23.6%	23.3%	22.5%	22.9%
Tax Rate		-34.3%	-76.7%	-153.3%	-19.7%	-110.9%	-43.8%	58.1%	-119.0%
Ending Xerox Employment		16,800	16,600	26,300	24,600	24,600	22,900	23,000	23,000

***For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series A or Series B convertible preferred stock.*

Xerox Holdings Financial Model - Non-GAAP basis
(unaudited)

Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

(in $ millions, except per-share data)		2025					2026		
		Q1	Q2	Q3	Q4	FY	Q1	Q2	YTD
Revenues									
Sales		557	665	993	1,068	3,283	920	996	1,916
Services, maintenance, rentals and other		900	911	968	960	3,739	926	926	1,852
Total Revenues		**1,457**	**1,576**	**1,961**	**2,028**	**7,022**	**1,846**	**1,922**	**3,768**
Cost of Revenue									
Cost of sales		377	474	679	711	2,241	595	574	1,169
Cost of services, maintenance, rentals and other		647	641	716	725	2,729	691	650	1,341
Total Cost of Revenue		**1,024**	**1,115**	**1,395**	**1,436**	**4,970**	**1,286**	**1,224**	**2,510**
Gross Profit									
Sales gross profit		180	191	314	357	1,042	325	422	747
Services, maintenance and rentals gross profit		253	270	252	235	1,010	235	276	511
Gross Profit		**433**	**461**	**566**	**592**	**2,052**	**560**	**698**	**1,258**
Research, development & engineering		**42**	**43**	**74**	**69**	**228**	**64**	**66**	**130**
Bad Debt Expense		9	15	9	6	39	5	12	17
Selling, administrative and general exp. (Excl Bad Debts)		360	344	418	415	1,537	419	417	836
Total Selling, administrative and general exp.		**369**	**359**	**427**	**421**	**1,576**	**424**	**429**	**853**
Non-financing interest expense		**33**	**55**	**80**	**80**	**248**	**84**	**100**	**184**
0		-	-	-	-	-	-	-	-
Aggregate Exchange losses		-	1	5	6	12	5	8	13
All other, net		(1)	(15)	-	(1)	(17)	(1)	15	14
Total Other, net		**(1)**	**(14)**	**5**	**5**	**(5)**	**4**	**23**	**27**
Total Costs and Expenses		**1,467**	**1,558**	**1,981**	**2,011**	**7,017**	**1,862**	**1,842**	**3,704**
(Loss) Income before Income Taxes		(10)	18	(20)	17	5	(16)	80	64
Income Taxes		(6)	95	(47)	25	67	35	25	60
Net (Loss) Income		**(4)**	**(77)**	**27**	**(8)**	**(62)**	**(51)**	**55**	**4**
(Loss) Earnings Per Share									
	Operations:	(0.06)	(0.64)	0.20	(0.10)	(0.60)	(0.43)	0.38	(0.03)
	Preferred Dividends - Adjusted EPS **	-	-	-	-	-	-	-	-
	Adjusted(Loss) Earnings per Share	(0.06)	(0.64)	0.20	(0.10)	(0.60)	(0.43)	0.38	(0.03)
	Adjusted Weighted Average Shares **	125	126	129	128	126	129	135	133
Key Ratios - Adjusted:									
Gross Margins	- Sales	32.3%	28.7%	31.6%	33.4%	31.7%	35.3%	42.4%	39.0%

Xerox Holdings Financial Model - Non-GAAP basis
(unaudited)

Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

(in $ millions, except per-share data)	2025					2026		
	Q1	Q2	Q3	Q4	FY	Q1	Q2	YTD
- Services/Maintenance/Rentals/Other	28.1%	29.6%	26.0%	24.5%	27.0%	25.4%	29.8%	27.6%
- Total	29.7%	29.3%	28.9%	29.2%	29.2%	30.3%	36.3%	33.4%
Adjusted Operating Margin	1.5%	3.7%	3.3%	5.0%	3.5%	3.9%	10.6%	7.3%
SAG as a % of Revenue	25.3%	22.8%	21.8%	20.8%	22.4%	23.0%	22.3%	22.6%
Adjusted Effective Tax Rate	60.0%	527.8%	235.0%	147.1%	1340.0%	-218.8%	31.3%	93.8%
Non-GAAP Adjustments:								
Restructuring and related costs	(1)	10	59	(2)	66	45	23	68
Amortization of intangible assets	10	10	30	33	83	30	30	60
Non-service retirement-related costs	18	19	20	21	78	21	21	42
Transaction and related costs	3	6	47	3	59	4	-	4
Transformation costs	6	3	3	5	17	2	2	4
Purchase accoutning adjustments to fixed assets	-	-	16	13	29	11	12	23
Purchase accounting adjustments to inventory	-	-	102	-	102	-	-	-
Loss (Gain) on extinguishment of debt	-	4	-	1	5	(56)	(39)	(95)
Divestitures	(4)	-	-	-	(4)	-	-	-
Commitment Fee expense	18	4	-	-	22	-	-	-
Escrow interest	-	12	-	-	12	-	-	-
Inventory impact related to the exit of certain Production Print manufacturing operations	7	10	3	4	24	-	-	-
Tax on adjusted items	29	(49)	507	(13)	474	(3)	(7)	(10)
Total Non-GAAP Adjustments	86	29	787	65	967	54	42	96

***For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series A or Series B convertible pref stock.*

Xerox Holdings Financial Model
(unaudited)

(in $ millions)	2025					2026	
	Q1	Q2	Q3	Q4	FY	Q1	Q2
Revenue							
Entry	50	63	129	180	422	137	140
Mid-range	148	181	178	205	712	162	162
High-end	81	87	71	95	334	72	82
Other	5	5	5	5	20	7	3
Total Equipment Revenue	**284**	**336**	**383**	**485**	**1,488**	**378**	**387**
Installs*							
Entry							
Color	29%	(6)%	(33)%	(17)%	(9)%	(36)%	6%
B&W	(7)%	(12)%	(27)%	(3)%	(13)%	16%	(8)%
Mid-range							
Color	15%	11%	6%	(15)%	2%	(17)%	(14)%
B&W	(10)%	(22)%	(14)%	(18)%	(16)%	(24)%	(9)%
High-end							
Color	19%	21%	7%	(5)%	9%	(12)%	(14)%
B&W	(11)%	(1)%	(35)%	(19)%	(17)%	21%	(35)%

* Installs Y/Y change reported on a pro forma basis. Installs were restated in Q2 2026 and prior periods to align with the go-to-market strategy. Changes include shifting Light Production/EPC Low from Mid-Range to High-End and certain Entry products from Color to B&W or B&W to Color