

**Xerox Financial Model**  
(unaudited)

(in \$ millions, except per-share data)		2016		2017			2018					2019				
		FY		Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	YTD	Q1	Q2	YTD
Sales		3,861		843	916	872	1,053	3,684	845	927	856	993	3,621	750	825	1,575
Services, maintenance and rentals		6,585		1,535	1,577	1,552	1,623	6,287	1,519	1,515	1,431	1,476	5,941	1,393	1,403	2,796
Financing		325		76	74	73	71	294	71	68	65	64	268	63	61	124
<b>Total Revenues</b>		<b>10,771</b>		<b>2,454</b>	<b>2,567</b>	<b>2,497</b>	<b>2,747</b>	<b>10,265</b>	<b>2,435</b>	<b>2,510</b>	<b>2,352</b>	<b>2,533</b>	<b>9,830</b>	<b>2,206</b>	<b>2,289</b>	<b>4,495</b>
<b>Cost of Revenue</b>																
Cost of sales		2,456		527	589	548	683	2,347	532	593	539	631	2,295	464	552	1,016
Cost of services, maintenance, and rentals		3,882		919	902	915	922	3,658	899	883	838	856	3,476	821	807	1,628
Cost of financing		128		33	33	33	34	133	34	33	33	32	132	32	33	65
<b>Total Cost of Revenue</b>		<b>6,466</b>		<b>1,479</b>	<b>1,524</b>	<b>1,496</b>	<b>1,639</b>	<b>6,138</b>	<b>1,465</b>	<b>1,509</b>	<b>1,410</b>	<b>1,519</b>	<b>5,903</b>	<b>1,317</b>	<b>1,392</b>	<b>2,709</b>
<b>Gross Profit</b>																
Sales gross profit		1,405		316	327	324	370	1,337	313	334	317	362	1,326	286	273	559
Services, maintenance and rentals gross profit		2,703		616	675	637	701	2,629	620	632	593	620	2,465	572	596	1,168
Financing gross profit		197		43	41	40	37	161	37	35	32	32	136	31	28	59
<b>Gross Profit</b>		<b>4,305</b>		<b>975</b>	<b>1,043</b>	<b>1,001</b>	<b>1,108</b>	<b>4,127</b>	<b>970</b>	<b>1,001</b>	<b>942</b>	<b>1,014</b>	<b>3,927</b>	<b>889</b>	<b>897</b>	<b>1,786</b>
<b>Research, development &amp; engineering</b>		<b>463</b>		<b>111</b>	<b>102</b>	<b>105</b>	<b>106</b>	<b>424</b>	<b>100</b>	<b>101</b>	<b>102</b>	<b>94</b>	<b>397</b>	<b>92</b>	<b>88</b>	<b>180</b>
Bad Debt Expense		37		13	9	8	3	33	13	12	10	1	36	13	12	25
Selling, administrative and general exp. (Excl Bad Debts)		2,599		621	617	622	633	2,493	615	612	573	554	2,354	535	507	1,042
<b>Total Selling, administrative and general exp.</b>		<b>2,636</b>		<b>634</b>	<b>626</b>	<b>630</b>	<b>636</b>	<b>2,526</b>	<b>628</b>	<b>624</b>	<b>583</b>	<b>555</b>	<b>2,390</b>	<b>548</b>	<b>519</b>	<b>1,067</b>
Non-financing interest expense		181		36	24	29	30	119	29	27	28	28	112	27	26	53
Aggregate Exchange losses / (gains)		13		3	1	-	-	4	(2)	1	3	3	5	2	-	2
All other, net		127		75	43	23	65	206	3	11	26	111	151	10	12	22
<b>Total Other, net</b>		<b>321</b>		<b>114</b>	<b>68</b>	<b>52</b>	<b>95</b>	<b>329</b>	<b>30</b>	<b>39</b>	<b>57</b>	<b>142</b>	<b>268</b>	<b>39</b>	<b>38</b>	<b>77</b>
Restructuring and related costs		259		118	39	35	24	216	28	34	29	67	158	112	37	149
Amortization of intangible assets		58		14	15	12	12	53	12	12	12	12	48	15	11	26
Transaction and related costs		-		-	-	-	-	9	38	58	(33)	5	68	-	4	4
<b>Total Costs and Expenses</b>		<b>10,203</b>		<b>2,470</b>	<b>2,374</b>	<b>2,330</b>	<b>2,521</b>	<b>9,695</b>	<b>2,301</b>	<b>2,377</b>	<b>2,160</b>	<b>2,394</b>	<b>9,232</b>	<b>2,123</b>	<b>2,089</b>	<b>4,212</b>
<b>Income (Loss) before Income Taxes &amp; Equity Income</b>		<b>568</b>		<b>(16)</b>	<b>193</b>	<b>167</b>	<b>226</b>	<b>570</b>	<b>134</b>	<b>133</b>	<b>192</b>	<b>139</b>	<b>598</b>	<b>83</b>	<b>200</b>	<b>283</b>
Income Taxes		62		(24)	43	18	444	481	40	38	142	37	257	(8)	50	42
Equity in net income of unconsolidated affiliates		127		40	20	30	25	115	(68)	19	43	39	33	45	34	79
<b>Income from Continuing Operations</b>		<b>633</b>		<b>48</b>	<b>170</b>	<b>179</b>	<b>(193)</b>	<b>204</b>	<b>26</b>	<b>114</b>	<b>93</b>	<b>141</b>	<b>374</b>	<b>136</b>	<b>184</b>	<b>320</b>
(Loss) Income from discontinued operations, net of tax		(1,093)		(6)	-	3	6	3	-	-	-	-	-	-	-	-
<b>Net Income (Loss)</b>		<b>(460)</b>		<b>42</b>	<b>170</b>	<b>182</b>	<b>(187)</b>	<b>207</b>	<b>26</b>	<b>114</b>	<b>93</b>	<b>141</b>	<b>374</b>	<b>136</b>	<b>184</b>	<b>320</b>
Less: Net Income attributable to Noncontrolling Interests		11		2	4	3	3	12	3	2	4	4	13	3	3	6
<b>Net Income (Loss) Attributable to Xerox</b>		<b>(471)</b>		<b>40</b>	<b>166</b>	<b>179</b>	<b>(190)</b>	<b>195</b>	<b>23</b>	<b>112</b>	<b>89</b>	<b>137</b>	<b>361</b>	<b>133</b>	<b>181</b>	<b>314</b>
<b>Amounts Attributable to Xerox</b>																
Net income from continuing operations		622		46	166	176	(196)	192	23	112	89	137	361	133	181	314
(Loss) Income from discontinued operations, net of tax		(1,093)		(6)	-	3	6	3	-	-	-	-	-	-	-	-
<b>Net Income (Loss) Attributable to Xerox</b>		<b>(471)</b>		<b>40</b>	<b>166</b>	<b>179</b>	<b>(190)</b>	<b>195</b>	<b>23</b>	<b>112</b>	<b>89</b>	<b>137</b>	<b>361</b>	<b>133</b>	<b>181</b>	<b>314</b>
<b>Preferred Dividends/</b>	- Basic	24		4	3	4	3	14	4	3	4	3	14	4	3	7
<b>Other</b>	- Diluted *	24		4	-	-	3	14	4	3	4	-	14	-	-	-
<b>Weighted Average Shares</b>	- Basic	253		254	254	255	255	254	255	255	251	236	249	229	224	226

**Xerox Financial Model**  
(unaudited)

(in \$ millions, except per-share data)		2016		2017			2018					2019			
		FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	YTD	Q1	Q2	YTD
	- Diluted *	256	256	263	263	255	257	257	258	254	246	252	240	235	237
<b>Earnings Per Share</b>	- Basic:														
	Continuing operations	2.36	0.17	0.64	0.68	(0.78)	0.70	0.08	0.42	0.34	0.56	1.40	0.57	0.79	1.36
	Discontinued operations	(4.31)	(0.03)	-	0.01	0.02	0.01	-	-	-	-	-	-	-	-
	Total Basic Earnings (Loss) per Share	(1.95)	0.14	0.64	0.69	(0.76)	0.71	0.08	0.42	0.34	0.56	1.40	0.57	0.79	1.34
	- Diluted:														
	Continuing operations	2.33	0.16	0.63	0.67	(0.78)	0.70	0.08	0.42	0.34	0.56	1.38	0.55	0.77	1.32
	Discontinued operations	(4.26)	(0.02)	-	0.01	0.02	0.01	-	-	-	-	-	-	-	-
	Total Diluted Earnings (Loss) per Share	(1.93)	0.14	0.63	0.68	(0.76)	0.71	0.08	0.42	0.34	0.56	1.38	0.55	0.77	1.32
<b>Key Ratios - GAAP:</b>															
<b>Gross Margins</b>	- Sales	36.4%	37.5%	35.7%	37.2%	35.1%	36.3%	37.0%	36.0%	37.0%	36.5%	36.6%	38.1%	33.1%	35.5%
	- Services/Maintenance/Rentals	41.0%	40.1%	42.8%	41.0%	43.2%	41.8%	40.8%	41.7%	41.4%	42.0%	41.5%	41.1%	42.5%	41.8%
	- Financing	60.6%	56.6%	55.4%	54.8%	52.1%	54.8%	52.1%	51.5%	49.2%	50.0%	50.7%	49.2%	45.9%	47.6%
	- Total	40.0%	39.7%	40.6%	40.1%	40.3%	40.2%	39.8%	39.9%	40.1%	40.0%	39.9%	40.3%	39.2%	39.7%
<b>SAG as a % of Revenue</b>		24.5%	25.8%	24.4%	25.2%	23.2%	24.6%	25.8%	24.9%	24.8%	21.9%	24.3%	24.8%	22.7%	23.7%
<b>Tax Rate</b>		10.9%	150.0%	22.3%	10.8%	196.5%	84.4%	29.9%	28.6%	74.0%	26.6%	43.0%	-9.6%	25.0%	14.8%
<b>Ending Xerox Employment</b>		37,600	37,200	36,900	36,100	35,300	35,300	35,000	34,300	33,200	32,400	32,400	30,900	27,900	27,900

\*For those periods that exclude the preferred stock dividend the average shares for the calculations of diluted EPS include 7 million shares associated with our Series A or Series B convertible preferred stock.

**Xerox Financial Model - Non-GAAP basis**  
**(unaudited)**

Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, transaction and related costs, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

(in \$ millions, except per-share data)	<b>2016</b>	<b>2017</b>					<b>2018</b>					<b>2019</b>		
	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	YTD	Q1	Q2	YTD
<b>Revenues</b>														
Sales	3,861	843	916	872	1,053	3,684	845	927	856	993	3,621	750	825	1,575
Services, maintenance and rentals	6,585	1,535	1,577	1,552	1,623	6,287	1,519	1,515	1,431	1,476	5,941	1,393	1,403	2,796
Financing	325	76	74	73	71	294	71	68	65	64	268	63	61	124
<b>Total Revenues</b>	<b>10,771</b>	<b>2,454</b>	<b>2,567</b>	<b>2,497</b>	<b>2,747</b>	<b>10,265</b>	<b>2,435</b>	<b>2,510</b>	<b>2,352</b>	<b>2,533</b>	<b>9,830</b>	<b>2,206</b>	<b>2,289</b>	<b>4,495</b>
<b>Cost of Revenue</b>														
Cost of sales	2,456	527	589	548	683	2,347	532	593	539	631	2,295	464	552	1,016
Cost of services, maintenance and rentals	3,882	919	902	915	922	3,658	899	883	838	856	3,476	821	807	1,628
Cost of financing	128	33	33	33	34	133	34	33	33	32	132	32	33	65
<b>Total Cost of Revenue</b>	<b>6,466</b>	<b>1,479</b>	<b>1,524</b>	<b>1,496</b>	<b>1,639</b>	<b>6,138</b>	<b>1,465</b>	<b>1,509</b>	<b>1,410</b>	<b>1,519</b>	<b>5,903</b>	<b>1,317</b>	<b>1,392</b>	<b>2,709</b>
<b>Gross Profit</b>														
Sales gross profit	1,405	316	327	324	370	1,337	313	334	317	362	1,326	286	273	559
Services, maintenance and rentals gross profit	2,703	616	675	637	701	2,629	620	632	593	620	2,465	572	596	1,168
Financing gross profit	197	43	41	40	37	161	37	35	32	32	136	31	28	59
<b>Gross Profit</b>	<b>4,305</b>	<b>975</b>	<b>1,043</b>	<b>1,001</b>	<b>1,108</b>	<b>4,127</b>	<b>970</b>	<b>1,001</b>	<b>942</b>	<b>1,014</b>	<b>3,927</b>	<b>889</b>	<b>897</b>	<b>1,786</b>
<b>Research, development &amp; engineering</b>	<b>463</b>	<b>111</b>	<b>102</b>	<b>105</b>	<b>106</b>	<b>424</b>	<b>100</b>	<b>101</b>	<b>102</b>	<b>94</b>	<b>397</b>	<b>92</b>	<b>88</b>	<b>180</b>
Bad Debt Expense	37	13	9	8	3	33	13	12	10	1	36	13	12	25
Selling, administrative and general exp. (Excl Bad Debts)	2,599	621	617	622	633	2,493	615	612	573	554	2,354	535	507	1,042
<b>Total Selling, administrative and general exp.</b>	<b>2,636</b>	<b>634</b>	<b>626</b>	<b>630</b>	<b>636</b>	<b>2,526</b>	<b>628</b>	<b>624</b>	<b>583</b>	<b>555</b>	<b>2,390</b>	<b>548</b>	<b>519</b>	<b>1,067</b>
Non-financing interest expense	181	36	24	29	30	119	29	27	28	28	112	27	26	53
Aggregate Exchange losses / (gains)	13	3	1	-	-	4	(2)	1	3	3	5	2	-	2
All other, net	6	2	9	(12)	(1)	(2)	(22)	(14)	(7)	1	(42)	(3)	2	(1)
<b>Total Other, net</b>	<b>200</b>	<b>41</b>	<b>34</b>	<b>17</b>	<b>29</b>	<b>121</b>	<b>5</b>	<b>14</b>	<b>24</b>	<b>32</b>	<b>75</b>	<b>26</b>	<b>28</b>	<b>54</b>
<b>Total Costs and Expenses</b>	<b>9,765</b>	<b>2,265</b>	<b>2,286</b>	<b>2,248</b>	<b>2,410</b>	<b>9,209</b>	<b>2,198</b>	<b>2,248</b>	<b>2,119</b>	<b>2,200</b>	<b>8,765</b>	<b>1,983</b>	<b>2,027</b>	<b>4,010</b>
<b>Income before Income Taxes &amp; Equity Income</b>														
Income Taxes	1,006	189	281	249	337	1,056	237	262	233	333	1,065	223	262	485
Equity in Net Income of Unconsol. Affil.	207	51	76	48	88	263	67	70	57	93	287	58	67	125
	130	40	23	36	26	125	11	23	50	44	128	57	41	98
<b>Income from Continuing Operations</b>	<b>929</b>	<b>178</b>	<b>228</b>	<b>237</b>	<b>275</b>	<b>918</b>	<b>181</b>	<b>215</b>	<b>226</b>	<b>284</b>	<b>906</b>	<b>222</b>	<b>236</b>	<b>458</b>
Less: Net Income attributable to Noncontrolling Interests	11	2	4	3	3	12	3	2	4	4	13	3	3	6
<b>Net Income from Continuing Operations Attributable to Xerox</b>	<b>918</b>	<b>176</b>	<b>224</b>	<b>234</b>	<b>272</b>	<b>906</b>	<b>178</b>	<b>213</b>	<b>222</b>	<b>280</b>	<b>893</b>	<b>219</b>	<b>233</b>	<b>452</b>

**Xerox Financial Model - Non-GAAP basis  
(unaudited)**

Non-GAAP basis is adjusted to exclude restructuring and related costs, amortization of intangible assets, transaction and related costs, non-service retirement-related costs as well as other discrete, unusual or infrequent items as described in our Non-GAAP Financial Measures section of our Quarterly Reports on Form 10-Q and our Annual Report on Form 10-K

(in \$ millions, except per-share data)		2016					2017					2018					2019																																
		FY		Q1			Q2		Q3		Q4		FY		Q1		Q2		Q3		Q4		YTD		Q1		Q2		YTD																				
<b>Earnings Per Share</b>																																																	
Continuing Operations:																																																	
Preferred Dividends - Adjusted EPS *		(24)		-			-		-		-		-		-		-		-		-		-		-																								
Adjusted Earnings per Share		3.49		0.67			0.86		0.89		1.03		3.45		0.68		0.80		0.85		1.14		3.46		0.91		0.99		1.90																				
Adjusted Weighted Average Shares *		256		263			263		263		264		263		264		265		261		246		258		240		235		237																				
<b>Key Ratios - Adjusted:</b>																																																	
<b>Gross Margins</b>																																																	
- Sales		36.4%		37.5%			35.7%		37.2%		35.1%		36.3%		37.0%		36.0%		37.0%		36.5%		36.6%		38.1%		33.1%		35.5%																				
- Services/Maintenance/Rentals		41.0%		40.1%			42.8%		41.0%		43.2%		41.8%		40.8%		41.7%		41.4%		42.0%		41.5%		41.1%		42.5%		41.8%																				
- Financing		60.6%		56.6%			55.4%		54.8%		52.1%		54.8%		52.1%		51.5%		49.2%		50.0%		50.7%		49.2%		45.9%		47.6%																				
- Total		40.0%		39.7%			40.6%		40.1%		40.3%		40.2%		39.8%		39.9%		40.1%		40.0%		39.9%		40.3%		39.2%		39.7%																				
<b>Adjusted Operating Margin</b>		11.2%		9.4%			12.3%		10.7%		13.3%		11.5%		9.9%		11.0%		10.9%		14.4%		11.6%		11.3%		12.7%		12.0%																				
<b>SAG as a % of Revenue</b>		24.5%		25.8%			24.4%		25.2%		23.2%		24.6%		25.8%		24.9%		24.8%		21.9%		24.3%		24.8%		22.7%		23.7%																				
<b>Adjusted Effective Tax Rate</b>		20.6%		27.0%			27.0%		19.3%		26.1%		24.9%		28.3%		26.7%		24.5%		27.9%		26.9%		26.0%		25.6%		25.8%																				
<b>Non-GAAP Adjustments:</b>																																																	
Restructuring and related costs		259		118			39		35		24		216		28		34		29		67		158		112		37		149																				
Amortization of intangible assets		58		14			15		12		12		53		12		12		12		48		15		11		26																						
Non-service retirement-related costs		121		60			34		35		59		188		25		25		33		67		150		13		10		23																				
Contract termination costs - IT service provider		-		-			-		-																																								

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(unaudited)**

(in \$ millions)	2018					2019				
						2019		2019		
	YOY CC %		YOY CC %							
	Q1	Q2	Q3	Q4	FY	Q1	2019	2019	Change	Change
<b>Revenue</b>										
Entry	53	62	56	66	237	53	52	105	(14.5)%	(6.4)%
Mid-range	334	390	351	418	1,493	302	350	652	(9.3)%	(8.3)%
High-end	92	100	94	138	424	89	97	186	(0.5)%	(0.5)%
Other	20	9	10	7	46	4	5	9	(44.4)%	(69.0)%
<b>Total Equipment Revenue</b>	<b>499</b>	<b>561</b>	<b>511</b>	<b>629</b>	<b>2,200</b>	<b>448</b>	<b>504</b>	<b>952</b>	<b>(9.0)%</b>	<b>(8.4)%</b>
Americas	1,535	1,612	1,545	1,616	6,308	1,410	1,504	2,914	(6.3)%	(6.9)%
EMEA	795	799	713	830	3,137	712	708	1,420	(7.1)%	(5.7)%
Other	105	99	94	87	385	84	77	161	(22.2)%	(21.1)%
<b>Total Revenue</b>	<b>2,435</b>	<b>2,510</b>	<b>2,352</b>	<b>2,533</b>	<b>9,830</b>	<b>2,206</b>	<b>2,289</b>	<b>4,495</b>	<b>(7.2)%</b>	<b>(7.1)%</b>
<b>Installs (1)</b>										
<b>Entry A4 MFPs</b>										
Color	4%	21%	(8)%	11%	12%	10%	(12)%	(3)%		
B&W	18%	21%	21%	9%	17%	(2)%	1%	-		
<b>Mid-range</b>										
Color	16%	29%	8%	3%	10%	(7)%	(12)%	(10)%		
B&W	11%	13%	19%	1%	8%	(19)%	(9)%	(13)%		
<b>High-end</b>										
Color	6%	(9)%	(17)%	(12)%	(9)%	(14)%	1%	(6)%		
B&W	(9)%	(12)%	(3)%	(34)%	(18)%	(12)%	(33)%	(22)%		

Notes:

(1) Entry installations exclude OEM sales; Mid-range and High-end color installations exclude Fuji Xerox digital front-end sales.

CC = Constant Currency