## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (date of earliest event reported): April 24, 2006

## XEROX CORPORATION

(Exact name of registrant as specified in its charter)

New York<br>(State or other jurisdiction of incorporation)

$\qquad$
1-4471
(Commission File Number)

16-0468020
(IRS Employer
Identification No.)

800 Long Ridge Road<br>P. O. Box 1600<br>Stamford, Connecticut 06904-1600<br>(Address of principal executive offices) (Zip Code)<br>Registrant's telephone number, including area code: (203) 968-3000<br>Not Applicable<br>(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On April 24, 2006, Registrant released its first quarter 2006 earnings and is furnishing to the Securities and Exchange Commission a copy of the earnings press release as Exhibit 99.1 to this Report under Item 2.02 of Form 8-K.

Exhibit 99.1 to this Report contains certain financial measures that are considered "non-GAAP financial measures" as defined in the SEC rules. Exhibit 99.1 to this Report also contains the reconciliation of these non-GAAP financial measures to their most directly comparable financial measures calculated and presented in accordance with generally accepted accounting principles, as well as the reasons why Registrant's management believes that presentation of the non-GAAP financial measures provides useful information to investors regarding Registrant's results of operations and, to the extent material, a statement disclosing any other additional purposes for which Registrant's management uses the non-GAAP financial measures.

The information contained in Item 2.02 of this Report and in Exhibit 99.1 to this Report shall not be deemed "filed" with the Commission for purposes of Section 18 of the Exchange Act of 1934, as amended, or otherwise subject to the liability of that section.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.
99.1

Description
Registrant’s first quarter 2006 earnings press release dated April 24, 2006

## Forward Looking Statements

From time to time, we and our representatives may provide information, whether orally or in writing, including certain statements in this Current Report on Form 8-K and any exhibits to this Current Report, that are forward-looking within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Litigation Reform Act"). These forward-looking statements and other information are based on our beliefs as well as assumptions made by us using information currently available. In accordance with the provisions of the Litigation Reform Act, we are making investors aware that such forward-looking statements, because they relate to future events, are by their very nature subject to many important factors that could cause actual results to differ materially from those contemplated by the forward-looking statements contained in this Current Report on Form 8-K, any exhibits to this Current Report and other public statements we make. The words "anticipate," "believe," "estimate," "expect," "intend," "will," "should" and similar expressions, as they relate to us, are intended to identify forwardlooking statements. Such statements reflect our current views with respect to future events and are subject to certain risks, uncertainties and assumptions. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected, intended or using other similar expressions. These factors include but are not limited to: the outcome of litigation and regulatory proceedings to which we may be a party; actions of competitors; changes and developments affecting our industry; quarterly or cyclical variations in financial results; development of new products and services; interest rates and cost of borrowing; our ability to maintain and improve cost efficiency of operations; changes in foreign currency exchange rates; changes in economic conditions, political conditions, trade protection measures, licensing requirements and tax matters in the foreign countries in which we do business; reliance on third parties for manufacturing of products and provision of services; and other risks that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Results of Operations and Financial Condition" section and other sections of our Annual Report on Form 10-K for the fiscal year ended December 31, 2005 filed with the Securities and Exchange Commission. Additional information concerning these and other factors that could cause actual results to differ materially is included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2005 filed with the Securities and Exchange Commission. We do not intend to update these forward-looking statements, except as required by law.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, Registrant has duly authorized this Report to be signed on its behalf by the undersigned duly authorized.

Date: April 24, 2006

## XEROX CORPORATION

By: /s/ Gary R. Kabureck
Gary R. Kabureck
Vice President and Chief Accounting Officer

## XEROX REPORTS FIRST-QUARTER EARNINGS OF 20 CENTS PER SHARE

- Total revenue down 2 percent, flat in constant currency
- Post-sale revenue down 1 percent, up 1 percent in constant currency
- Revenue from color up 11 percent
- Gross margins of 40.2 percent
- Operating cash flow of $\$ 147$ million; debt down $\$ 1.9$ billion YOY

STAMFORD, Conn., April 24, 2006 - Xerox Corporation (NYSE: XRX) announced today first-quarter 2006 earnings per share of 20 cents and total revenue of $\$ 3.7$ billion.

Total revenue was impacted by 2 points of currency, contributing to a 2 percent decline. On a constant currency basis, total revenue was flat in the quarter. Equipment sale revenue declined 4 percent - down 2 percent in constant currency - offset by continued improvement from the company's post-sale revenue stream. Post-sale and financing revenue, which represents about 75 percent of Xerox’s total revenue, declined 1 percent in the first quarter and grew 1 percent in constant currency.
"Our steady improvement in post-sale revenue shows that Xerox's business model is working. We also delivered solid product install growth, a more than 25 percent increase in signings for document management services, and 11 percent growth in revenue from Xerox color systems," said Anne M. Mulcahy, Xerox chairman and chief executive officer. "For the past five years, we've been focused on building the install base of our digital document technology, especially color, and increasing demand for Xerox services. The post-sale revenue from this business generates a healthy annuity stream that fuels profitable growth.
"While encouraged by annuity growth, I am disappointed in our gross profit decline. This was largely due to increased costs and had a direct impact on our first-quarter earnings," added Mulcahy. "We have consistently demonstrated excellent execution in controlling costs and are confident we'll be back on track next quarter. We've identified the issues and are taking the right actions, right now to readjust our cost base in line with our business model."

Gross margins were 40.2 percent, a year-over-year decrease of 1.6 points. The company's selling, administrative and general expenses were 26.6 percent of revenue, a modest improvement from 26.8 percent in the first quarter of 2005.

Xerox's production business provides commercial printers and document-intensive industries with high-speed digital technology and services that enable on-demand, personalized printing. Total production revenue declined 3 percent in the first quarter and was flat in constant currency. Installs of production black-and-white systems increased 8 percent, reflecting the success of the Xerox 4110 light production system, which was partially offset by install declines of high-end publishing systems. Earlier this month, the company announced new finishing features for the Xerox Nuvera ${ }^{\text {TM }}$ digital production system. The company expects these features to help lift high-end production activity during the balance of the year. Production color installs grew 92 percent driven by increased demand for the DocuColor ${ }^{\oplus}$ 240/250 multifunction device, the company's entry production color system that prints, copies and scans.

Xerox’s office business provides document technology and services for businesses of any size. Increased install activity for office systems was partially offset by declines in product pricing during the quarter. Total office revenue declined 1 percent and grew 1 percent in constant currency. Installs of office black-and-white systems were up 18 percent largely due to increased placements of Xerox's new line of

## Xerox Reports First-Quarter 2006 Earnings / 3

WorkCentre ${ }^{\varpi}$ systems that print, copy, fax and scan. In office color, installs of multifunction systems were up 53 percent driven by the continued success of the office version of the DocuColor 240/250 systems. Install activity in color printers was up 4 percent.

The company also cited continued improvement in its developing markets operations with significant growth in Eurasia and Central and Eastern Europe driving total revenue growth of 6 percent in DMO.

Xerox generated operating cash flow of $\$ 147$ million and ended the quarter with $\$ 1.8$ billion in cash and short-term investments. During the first quarter, the company repurchased $\$ 238$ million of its common stock and issued $\$ 700$ million in unsecured notes. Debt was down $\$ 1.9$ billion year over year.

Xerox expects second-quarter 2006 earnings in the range of 22-24 cents per share, which includes a 1-cent charge related to the company's recent termination of its 2003 credit facility.

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NOTE TO EDITORS: This release contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. These statements reflect management's current beliefs and expectations, and are subject to a number of factors that may cause actual results to differ materially. Information concerning these factors is included in the company's 2005 Form 10-K filed with the SEC. The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments.

## NON-GAAP FINANCIAL MEASURES

Constant Currency: To understand the trends in the business, Xerox believes that it is helpful to adjust revenue to exclude the impact of changes in the translation of foreign currencies into U.S. dollars. Xerox refers to this adjusted growth as "constant currency." Developing Market currencies are shown at actual exchange rates for both actual and constant growth rates since these countries generally have volatile currency and inflationary environments. The company's operations in these countries have historically implemented pricing actions to recover the impact of inflation and devaluation. Management believes this measure gives investors an additional perspective of revenue trends. The currency impact can be determined as the difference between actual growth rates and constant currency growth rates.

For the company's first-quarter 2006 management discussion and analysis, presentation slides and more information about Xerox, visit www.xerox.com/investor. To receive its RSS news feed, visit www.xerox.com/news. XEROX ${ }^{\circledR}$, Xerox Nuvera ${ }^{\text {Th }}$ and WorkCentre ${ }^{\circledR}$ are trademarks of XEROX CORPORATION. DocuColor ${ }^{\circledR}$ is used under license.

## Xerox Corporation

Condensed Consolidated Statements of Income (Unaudited)

| (in millions, except per share data) | Three Months Ended March 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2006 | 2005 | \% Change |
| Revenues |  |  |  |
| Sales | \$1,666 | \$1,694 | (2\%) |
| Service, outsourcing and rentals | 1,816 | 1,849 | (2\%) |
| Finance income | 213 | 228 | (7\%) |
| Total Revenues | 3,695 | 3,771 | (2\%) |
| Costs and Expenses |  |  |  |
| Cost of sales | 1,075 | 1,047 | 3\% |
| Cost of service, outsourcing and rentals | 1,060 | 1,062 | - |
| Equipment financing interest | 76 | 86 | (12\%) |
| Research, development and engineering expenses | 225 | 225 | - |
| Selling, administrative and general expenses | 983 | 1,009 | (3\%) |
| Restructuring and asset impairment charges | - | 85 | * |
| Other expenses (income), net | 68 | (32) | * |
| Total Costs and Expenses | 3,487 | 3,482 | - |
| Income before Income Taxes and Equity Income** | 208 | 289 | (28\%) |
| Income tax expenses | 47 | 116 | (59\%) |
| Equity in net income of unconsolidated affiliates | 39 | 37 | 5\% |
| Net Income | \$ 200 | \$ 210 | (5\%) |
| Less: Preferred stock dividends, net | (14) | (14) | - |
| Income Available to Common Shareholders | \$ 186 | \$ 196 | (5\%) |
| Earnings per Share |  |  |  |
| Basic | \$ 0.20 | \$ 0.20 | - |
| Diluted | \$ 0.20 | \$ 0.20 | - |

Note: Certain reclassifications of prior year amounts have been made to these financial statements to conform to the current year presentation.

* Percent not meaningful.
** Referred to as "pre-tax income" throughout the remainder of this document.


## Xerox Corporation

## Condensed Consolidated Balance Sheets (Unaudited)

| (in millions, except share data in thousands) | $\begin{gathered} \text { March 31, } \\ 2006 \\ \hline \end{gathered}$ |  | cember 31, $2005$ |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Cash and cash equivalents | \$ 1,598 | \$ | 1,322 |
| Short-term investments | 196 |  | 244 |
| Total cash, cash equivalents and short-term investments | 1,794 |  | 1,566 |
| Accounts receivable, net | 2,074 |  | 2,037 |
| Billed portion of finance receivables, net | 285 |  | 296 |
| Finance receivables, net | 2,580 |  | 2,604 |
| Inventories | 1,260 |  | 1,201 |
| Other current assets | 1,130 |  | 1,032 |
| Total current assets | 9,123 |  | 8,736 |
| Finance receivables due after one year, net | 4,872 |  | 4,949 |
| Equipment on operating leases, net | 435 |  | 431 |
| Land, buildings and equipment, net | 1,599 |  | 1,627 |
| Investments in affiliates, at equity | 824 |  | 782 |
| Intangible assets, net | 279 |  | 289 |
| Goodwill | 1,688 |  | 1,671 |
| Deferred tax assets, long-term | 1,532 |  | 1,547 |
| Other long-term assets | 1,821 |  | 1,921 |
| Total Assets | \$ 22,173 | \$ | 21,953 |
| Liabilities and Equity |  |  |  |
| Short-term debt and current portion of long-term debt | \$ 1,309 | \$ | 1,139 |
| Accounts payable | 1,066 |  | 1,043 |
| Accrued compensation and benefits costs | 696 |  | 621 |
| Unearned income | 195 |  | 191 |
| Other current liabilities | 1,120 |  | 1,352 |
| Total current liabilities | 4,386 |  | 4,346 |
| Long-term debt | 6,373 |  | 6,139 |
| Liabilities to subsidiary trusts issuing preferred securities | 613 |  | 626 |
| Pension and other benefit liabilities | 989 |  | 1,151 |
| Post-retirement medical benefits | 1,195 |  | 1,188 |
| Other long-term liabilities | 1,321 |  | 1,295 |
| Total liabilities | 14,877 |  | 14,745 |
| Series C mandatory convertible preferred stock | 889 |  | 889 |
| Common stock, including additional paid-in-capital | 4,555 |  | 4,741 |
| Treasury stock, at cost | (217) |  | (203) |
| Retained earnings | 3,207 |  | 3,021 |
| Accumulated other comprehensive loss | $(1,138)$ |  | $(1,240)$ |
| Total Liabilities and Equity | \$ 22,173 | \$ | 21,953 |
| Shares of common stock issued | 933,054 |  | 945,106 |
| Treasury stock | $(14,771)$ |  | $(13,917)$ |
| Shares of common stock outstanding | 918,283 |  | 931,189 |

## Xerox Corporation

Condensed Consolidated Statements of Cash Flows (Unaudited)

| (in millions) | Three Months Ended |  |
| :---: | :---: | :---: |
|  | 2006 | 2005 |
| Cash Flows from Operating Activities |  |  |
| Net income | \$ 200 | \$ 210 |
| Adjustments required to reconcile net income to cash flows from operating activities: |  |  |
| Depreciation and amortization | 155 | 159 |
| Provisions for receivables and inventory | 34 | 27 |
| Net gain on sales of businesses and assets | (2) | (98) |
| Undistributed equity in net income of unconsolidated affiliates | (37) | (35) |
| Stock-based compensation | 11 | 10 |
| Restructuring and other charges | - | 85 |
| Cash payments for restructurings | (80) | (36) |
| Contributions to pension benefit plans | (32) | (24) |
| Increase in inventories | (67) | (116) |
| Increase in equipment on operating leases | (55) | (52) |
| Decrease in finance receivables | 155 | 179 |
| Increase in accounts receivable and billed portion of finance receivables | (11) | (8) |
| Decrease in other current and long-term assets | - | 19 |
| Decrease in accounts payable and accrued compensation | (73) | (1) |
| Net change in income tax assets and liabilities | 12 | 73 |
| Net change in derivative assets and liabilities | 16 | 75 |
| Decrease in other current and long-term liabilities | (68) | (98) |
| Other, net | (11) | (32) |
| Net cash provided by operating activities | 147 | 337 |
| Cash Flows from Investing Activities |  |  |
| Purchases of short-term investments | (45) | - |
| Proceeds from sales of short-term investments | 93 | - |
| Cost of additions to land, buildings, and equipment | (31) | (33) |
| Proceeds from sales of land, buildings, and equipment | 2 | 2 |
| Cost of additions to internal use software | (13) | (12) |
| Proceeds from divestitures and investments, net | 138 | 105 |
| Net change in escrow and other restricted investments | (88) | 31 |
| Net cash provided by investing activities | 56 | 93 |
| Cash Flows from Financing Activities |  |  |
| Cash proceeds from new secured financings | 49 | 247 |
| Debt payments on secured financings | (334) | (468) |
| Net cash proceeds (payments) on other debt | 672 | (112) |
| Payment of liability to subsidiary trusts issuing preferred securities | (100) | - |
| Preferred stock dividends | (14) | (14) |
| Proceeds from issuances of common stock | 22 | 14 |
| Excess tax benefits from stock-based compensation | 7 | - |
| Payments to acquire treasury stock | (238) | - |
| Other | (2) | 9 |
| Net cash provided by (used in) financing activities | 62 | (324) |
| Effect of exchange rate changes on cash and cash equivalents | 11 | (26) |
| Increase in cash and cash equivalents | 276 | 80 |
| Cash and cash equivalents at beginning of period | 1,322 | 3,218 |
| Cash and cash equivalents at end of period | \$ 1,598 | \$ 3,298 |

## Xerox Corporation

## Segment Revenues and Segment Operating Profit

| (in millions, except operating margin) | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 | 2005 | Change |  |
| Revenues |  |  |  |  |
| Production | \$1,035 | \$ 1,072 | (3\%) |  |
| Office | 1,804 | 1,829 | (1\%) |  |
| Developing Markets Operations (DMO) | 436 | 412 | 6\% |  |
| Other | 420 | 458 | (8\%) |  |
| Total Revenues | \$3,695 | \$ 3,771 | (2\%) |  |
| Memo: Color | \$1,214 | \$ 1,097 | 11\% |  |
| Operating Profit |  |  |  |  |
| Production | \$ 67 | \$ 101 | \$ (34) |  |
| Office | 160 | 192 | (32) |  |
| DMO | 17 | 10 | 7 |  |
| Other | 3 | 109 | (106) |  |
| Total Operating Profit | \$ 247 | \$ 412 | \$ (165) |  |
| Operating Margin |  |  |  |  |
| Production | 6.5\% | 9.4\% | (2.9) | pts |
| Office | 8.9\% | 10.5\% | (1.6) | pts |
| DMO | 3.9\% | 2.4\% | 1.5 | pts |
| Other | 0.7\% | 23.8\% | (23.1) | pts |
| Total Operating Margin | $\underline{ }$ | 10.9\% | (4.2) | $\underline{\underline{\text { pts }}}$ |

## Reconciliation to pre-tax income:

|  | Three Months EndedMarch 31 , |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Total segment profit | \$ | 247 | \$ | 412 |
| Reconciling items: |  |  |  |  |
| Restructuring and asset impairment charges |  | - |  | (85) |
| Other expenses |  | - |  | (1) |
| Equity in net income of unconsolidated affiliates |  | (39) |  | (37) |
| Pre-tax income: | \$ | 208 |  | 289 |

Color revenues represent a subset of total revenues.
Our reportable segments are consistent with how we manage the business and view the markets we serve. Our reportable segments are Production, Office, Developing Markets Operations ("DMO") and Other. The Production and Office segments are centered around strategic product groups, which share common technology, manufacturing and product platforms, as well as classes of customers.

Production: Monochrome 91+ pages per minute (ppm), Color 41+ ppm excluding 50 ppm with embedded controller; North America \& Europe
Office: $\quad$ Monochrome up to 90 ppm ; Color up to 40 ppm as well as 50 ppm with embedded controller; North America \& Europe
DMO: Operations in Latin America, Central-Eastern Europe, Middle East, India, Eurasia, Russia and Africa
Other: Paper, Wide Format Systems, Xerox Technology Enterprises ("XTE"), consulting, equity income and non-allocated corporate items

## Financial Review

## Summary

| (in millions) | Three Months Ended March 31, |  | $\underline{\text { Change }}$ |
| :---: | :---: | :---: | :---: |
|  | 2006 | 2005 |  |
| Equipment sales | \$ 947 | \$ 986 | (4\%) |
| Post sale and other revenue | 2,535 | 2,557 | (1\%) |
| Finance income | 213 | 228 | (7\%) |
| Total Revenues | \$3,695 | $\underline{\underline{\$ 3,771}}$ | (2\%) |

## Reconciliation to Condensed Consolidated Statements of Income

| Sales | $\$ 1,666$ | $\$ 1,694$ |
| :--- | :--- | :---: |
| Less: Supplies, paper and other sales | $\underline{(719)}$ | $\underline{(708)}$ |
| Equipment sales | $\$ 947$ | $\$ 986$ |
| Service, outsourcing and rentals | $\$ 1,816$ | $\$ 1,849$ |
| Add: Supplies, paper and other sales | $\underline{72,535}$ | $\underline{72,557}$ |
| Post sale and other revenue | $\underline{\underline{\$ 2,519}}$ |  |

## Revenues

First quarter 2006 total revenues declined $2 \%$ compared to the first quarter 2005. Currency had a $2 \%$ negative impact on total revenues in the quarter. Total revenues included the following:

- $4 \%$ decline in Equipment sales, including a 2-percentage point negative impact from currency, primarily reflecting revenue declines in Office and Production black and white products, which were partially offset by revenue growth from color products and growth in DMO.
- 1\% decline in Post sale and other revenue, including a 2-percentage point negative impact from currency, primarily reflecting declines in light lens, licensing revenue, and digital black and white Production products which were more than offset by growth in digital color products and growth in DMO.
- $11 \%$ growth in color revenue. Color revenue of $\$ 1,214$ million comprised $33 \%$ of total revenue in the first quarter 2006 compared to $29 \%$ in the first quarter 2005.
- $7 \%$ decline in Finance income, including a 2-percentage point negative impact from currency, reflecting lower finance receivables.


## Net Income

First quarter 2006 net income of $\$ 200$ million, or $\$ 0.20$ per diluted share included a $\$ 24$ million after-tax benefit from the resolution of certain tax matters associated with an ongoing 1999 to 2003 Internal Revenue Service audit.

First quarter 2005 net income of $\$ 210$ million or $\$ 0.20$ per diluted share included an after-tax gain of $\$ 58$ million (\$93 million pre-tax) related to the sale of our entire equity interest in Integic Corporation ("Integic"), offset by after-tax restructuring charges of \$55 million (\$85 million pre-tax).

The calculations of basic and diluted earnings per share are enclosed as Appendix I.

## Operations Review

| (in millions) | Three Months ended March 31 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Production | Office | DMO | Other | Total |
| 2006 |  |  |  |  |  |
| Equipment sales | \$ 256 | \$ 530 | \$126 | \$ 35 | \$ 947 |
| Post sale and other revenue | 697 | 1,148 | 308 | 382 | 2,535 |
| Finance income | 82 | 126 | 2 | 3 | 213 |
| Total Revenues | \$ 1,035 | \$1,804 | \$436 | \$ 420 | \$3,695 |
| 2005 |  |  |  |  |  |
| Equipment sales | 280 | \$ 549 | \$117 | \$ 40 | \$ 986 |
| Post sale and other revenue | 704 | 1,145 | 293 | 415 | 2,557 |
| Finance income | 88 | 135 | 2 | 3 | 228 |
| Total Revenues | \$ 1,072 | $\underline{\underline{\$ 1,829}}$ | $\underline{\$ 412}$ | \$ 458 | \$3,771 |
| Change |  |  |  |  |  |
| Equipment sales | (9\%) | (3\%) | 8\% | (13\%) | (4\%) |
| Post sale and other revenue | (1\%) | - | 5\% | (8\%) | (1\%) |
| Finance income | (7\%) | (7\%) | - | - | (7\%) |
| Total Revenues | (3\%) | (1\%) | 6\% | (8\%) | (2\%) |

## Equipment Sales

Equipment sales reflect the results of our technology investments and the associated product launches as more than two-thirds of the first quarter 2006 equipment sales were generated from products launched in the past 24 months.

In the first quarter 2006 equipment sales of $\$ 947$ million declined $4 \%$ from the first quarter 2005 reflecting:

- Negative currency impact of 2-percentage points.
- Declines in revenue from Office and Production black and white equipment partially offset by growth in color products and in DMO.
- Strong install activity in Production and Office products, particularly in light production, entry production color, and office multifunction products, which was offset by the impact of price declines and product mix.
- Growth in color equipment sales of $8 \%$. The pace of color equipment sales growth was impacted by lower OEM color printer sales. Color sales represented approximately $43 \%$ of total equipment sales in the first quarter 2006 versus $38 \%$ in the first quarter 2005.


## Production

Production first quarter 2006 equipment sales declined approximately $9 \%$ including a 4-percentage point negative impact from currency and reflected price declines of $4 \%$ as well as product mix, which were partially offset by strong install growth. The product mix reflected a lower proportion of high-end black and white production installs compared to the first quarter 2005. Production system install activity included:

- $92 \%$ growth in installs of production color products driven by strong DocuColor ${ }^{\circledR} 240 / 250,8000$ and 7000 installs.
- $8 \%$ growth in installs of production black and white systems including $35 \%$ growth in installs of black and white light production systems, reflecting the continued success of the 4110 light production system, partially offset by a $17 \%$ decline in installs of high-end black and white systems.


## Office

Office first quarter 2006 equipment sales revenue declined 3\%, including a 2-percentage point negative impact from currency as well as price declines of approximately $9 \%$, which more than offset the impact of growth in office product installs. Office product install activity included:

- $18 \%$ install growth in black and white copiers and multifunction devices driven by $16 \%$ growth in Segment $1 \& 2$ devices ( $11-30 \mathrm{ppm}$ ) and $25 \%$ growth in Segments 3-5 (31-90 ppm).
- $4 \%$ install growth in color printers, down from $180 \%$ growth in the first quarter 2005.
- $53 \%$ install growth in office color multifunction systems, driven in part by strong sales of the office version of the DocuColor 240/250.

DMO
DMO equipment sales consist of office and production products, including a large proportion of sales of Segment $1 \& 2$ (11-30 ppm) office devices and printers. Equipment sales in the first quarter 2006 grew $8 \%$ reflecting strong growth in Eurasia and Central and Eastern Europe, and reflecting strong sales of Segment $1 \& 2$ devices, as well as install growth in light production black and white and production color systems.

## Post Sale and Other Revenue

Post sale revenue is largely a function of the equipment placed at customer locations, the volume of prints and copies that our customers make on that equipment, the mix of color pages, as well as associated services.

The first quarter 2006 post sale and other revenue of $\$ 2,535$ million declined $1 \%$ compared to the first quarter 2005 reflecting:

- Negative currency impact of 2-percentage points.
- $3 \%$ growth in digital office and digital production and $5 \%$ growth in DMO, which were partially offset by a $40 \%$ decline in analog light lens products as well as lower licensing revenue of $\$ 23$ million.
- $13 \%$ growth in color post sale and other revenue. Color represented $29 \%$ of post sale and other revenue in the first quarter 2006 versus $26 \%$ in the first quarter 2005.
- Approximately $8 \%$ of total pages were printed on color devices, which is 2 - percentage points higher than the first quarter 2005. Color pages generate around five times more revenue and gross profit dollars than black and white pages.

Within post sale and other revenue, service, outsourcing, and rental revenue of $\$ 1,816$ million declined $2 \%$ reflecting a decline in service and rental revenue, partially offset by growth in outsourcing revenue. Supplies, paper, and other sales of $\$ 719$ million grew $2 \%$ year-over-year primarily reflecting growth in paper sales, which offset a decline in licensing revenue.

## Production

Production first quarter 2006 post sale and other revenue declined 1\%, including a 3-percentage point negative impact from currency and reflected growth in color products which was partially offset by declines in revenue from high-end black and white digital products and older light lens technology.

## Office

Office first quarter 2006 post sale and other revenue was unchanged from first quarter 2005, including a 3-percentage point negative impact from currency and reflected growth in color multifunction devices and color printers, which was partially offset by declines in black and white light lens products.

## DMO

DMO first quarter 2006 post sale and other revenue growth of approximately $5 \%$ was primarily driven by strong growth in Eurasia and Central and Eastern Europe.

## Other

Post sale and other revenue within the Other segment declined $8 \%$ in the first quarter 2006. The decline was primarily driven by a $\$ 23$ million decrease in licensing revenue, which was partially offset by an increase in paper. Paper and other supplies revenue comprised approximately two-thirds of first quarter 2006 Other segment post sale and other revenue.

## Key Ratios and Expenses

|  | Three Months Ended March 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | $\underline{2006}$ | $\underline{2005}$ | Change |
| Gross Margin |  |  |  |
| Sales | 35.5\% | 38.2\% | (2.7) pts. |
| Service, outsourcing and rentals | 41.6 | 42.6 | (1.0) |
| Financing Income | 64.3 | 62.3 | 2.0 |
| Total | 40.2 | 41.8 | (1.6) |
| R,D\&E \% Revenue | 6.1 | 6.0 | 0.1 |
| SAG \% Revenue | 26.6 | 26.8 | (0.2) |

## Gross Margin

First quarter 2006 total gross margin of $40.2 \%$ decreased 1.6 -percentage points compared to first quarter 2005 as cost improvements of 0.6 -percentage points were more than offset by the impact of price declines and product mix of 2.3-percentage points. Price declines are largely equipment-related and were in line with historical levels. Product mix was a factor in the production segment and was also impacted by growth in DMO. The level of cost improvements did not keep pace with price and mix largely due to issues in technical and managed services, which are being addressed.

Sales gross margin declined 2.7-percentage points primarily due to the impact of price declines and product mix. The impact of price declines was primarily a result of price actions taken on office black and white multifunction products and color printers. The impact of product mix was primarily a result of lower highend production black and white sales, growth in DMO, and growth in paper. Sales gross margin was also
impacted by a $\$ 23$ million year-over-year decline in licensing revenue, which has a high gross margin, and therefore negatively impacted margin by 0.4 percentage points.

Service, outsourcing and rentals margin declined 1.0-percentage point as the impact of cost and other improvements of 1.0-percentage point was more than offset by the impact of price declines and product mix of 1.9-percentage points. While the level of price declines and impact of product mix were comparable year-over-year, the level of cost improvements was negatively impacted by higher technical service related to the transition to a flexible service workforce as well as start up costs associated with new managed services contracts.

## Research, Development and Engineering_("R, D\&E").

R,D\&E of $\$ 225$ million in the first quarter 2006 was unchanged from the first quarter 2005. R\&D of $\$ 179$ million decreased by $\$ 4$ million reflecting lower spending in Production, which was only partially offset by increased spending in Office. The lower spending in Production was a result of recent product launches and the cost efficiencies captured from our platform development strategy. Sustaining engineering costs of $\$ 46$ million increased by $\$ 4$ million primarily due to significant product launches over the past several months.

We invest in technological development, particularly in color, and believe our R\&D spending is sufficient to remain technologically competitive. Xerox R\&D remains strategically coordinated with Fuji Xerox.

## Selling, Administrative and General Expenses ("SAG").

SAG expenses of $\$ 983$ million in the first quarter 2006 were $\$ 26$ million lower than the first quarter 2005, including a $\$ 22$ million benefit from currency. The decrease in SAG expenses reflected the following:

- $\$ 17$ million reduction in general and administrative ("G\&A") expenses related to favorable currency and continued expense management initiatives.
- $\$ 10$ million net reduction in selling expenses primarily resulting from favorable currency.
- $\quad \$ 20$ million in bad debt expense was comparable to the first quarter 2005. This level of bad debt expense continues to reflect the favorable trend in write-offs, receivables aging and collections.


## Restructuring_Charges

During the first quarter 2006, we did not incur any net incremental restructuring charges. The restructuring reserve balance as of March 31 , 2006, for all programs was $\$ 159$ million, of which approximately $\$ 140$ million is expected to be spent over the remainder of 2006.

## Worldwide Employment

Worldwide employment of 55,100 declined approximately 100 from year-end 2005 reflecting activity from on-going restructuring programs.

## Other Expenses (Income), Net

| (in millions) | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Non-financing interest expense | \$ | 54 | \$ | 61 |
| Interest income |  | (15) |  | (18) |
| Gains on sales of businesses and assets |  | (2) |  | (98) |
| Currency losses, net |  | 14 |  | 16 |
| Amortization of intangible assets |  | 10 |  | 9 |
| All other expenses (income), net |  | 7 |  | (2) |
| Total | \$ | 68 | \$ | (32) |

## Non-Financing Interest Expense

First quarter 2006 non-financing interest expense of $\$ 54$ million was $\$ 7$ million lower than the first quarter 2005. The decline is primarily due to lower average debt balances, partially offset by higher interest rates.

## Interest Income

First quarter 2006 interest income of $\$ 15$ million decreased $\$ 3$ million reflecting lower average cash balances, which was partially offset by higher rates of return.

## Gains on Sales of Businesses and Assets

Gains on sales of businesses and assets decreased $\$ 96$ million from the first quarter 2005, primarily due to a pre-tax gain of $\$ 93$ million related to the sale of Integic, which was recognized in the first quarter 2005.

## Currency Losses, Net

Currency gains and losses netted a loss of $\$ 14$ million in the first quarter 2006 compared to a loss of $\$ 16$ million in the first quarter 2005. Net first quarter 2006 currency losses reflect the following:

- Losses related to the mark to market of derivative contracts due to the strengthening Euro, that are economically hedging the cost of anticipated foreign currency denominated inventory purchases and other payments in Europe.
- Losses related to the mark to market of derivative contracts economically hedging the cost of anticipated foreign currency denominated inventory purchases in the United States, predominantly Yen.


## Income Tax Expense

In the first quarter 2006, we recorded income tax expense of $\$ 47$ million compared with income tax expense of $\$ 116$ million in the first quarter 2005. The effective tax rate for the first quarter 2006 was $22.6 \%$ versus $40.1 \%$ in the first quarter 2005.

The 2006 first quarter effective tax rate of $22.6 \%$ was lower than the U.S. statutory tax rate of $35.0 \%$ primarily reflecting a tax benefit of $\$ 24$ million from the resolution of certain tax issues associated with our ongoing 1999 to 2003 Internal Revenue Service audit. We anticipate finalization of this audit in 2006.

The 2005 first quarter effective tax rate of $40.1 \%$ was higher than the U.S. statutory tax rate of $35.0 \%$ primarily reflecting the geographical mix of income before taxes and the related tax rates in those jurisdictions, and losses in certain jurisdictions where we are not providing tax benefits and continue to maintain deferred tax valuation allowances.

Our effective tax rate is based on recurring factors including the geographical mix of income before taxes and the related tax rates in those jurisdictions, as well as available foreign tax credits. In addition, our effective tax rate will change based on discrete or other nonrecurring events (such as audit settlements) that may not be predictable. We anticipate that our effective tax rate for the remainder of the year will approximate $34.0 \%$, excluding the effects of any future discrete events, and we expect our full year tax rate to be approximately $32.0 \%$.

## Equity in Net Income of Unconsolidated Affiliates

Equity in net income of unconsolidated affiliates of $\$ 39$ million in the first quarter 2006 was $\$ 2$ million higher than the first quarter 2005 primarily reflecting growth in income from Fuji Xerox.

## Segment Operating Profit

|  |  | $\begin{array}{c}\text { Three Months Ended } \\ \text { March 31, }\end{array}$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| (in millions, except operating margin) |  |  |  |$)$

Total segment operating profit of $\$ 247$ million in the first quarter 2006 was $\$ 165$ million lower than the first quarter 2005. The first quarter 2006 operating margin declined 4.2-percentage points year-over-year.

## Production

First quarter 2006 Production profit of $\$ 67$ million declined $\$ 34$ million from 2005. Operating profit margin declined 2.9-percentage points in the first quarter. The decline in operating profit is primarily due to reduced gross margins, which were impacted by lower installs of high-end production systems and higher technical service costs, as well as growth in color products.

## Office

First quarter 2006 Office profit of $\$ 160$ million declined $\$ 32$ million from 2005. Operating profit margin declined 1.6 -percentage points in the first quarter impacted by lower gross margins, primarily due to price declines in black and white multifunction devices and color printers; and higher R,D\&E.

## DMO

First quarter 2006 DMO profit of $\$ 17$ million increased $\$ 7$ million from 2005. Operating profit margin improved 1.5 -percentage points in the first quarter. The $\$ 7$ million increase in profit reflects higher gross profit and lower SAG expenses.

## Other

First quarter 2006 Other operating profit of $\$ 3$ million declined $\$ 106$ million from first quarter 2005 primarily due to a $\$ 93$ million pre-tax gain on the sale of Integic recognized in 2005, as well as lower licensing revenue compared to first quarter 2005.

## Capital Resources and Liquidity

## Cash Flow Analysis

The following table summarizes our cash, cash equivalents and short-term investments for the three months ended March 31, 2006 and 2005:

| (in millions) | Three Months Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | 2006 | 2005 | Amount |
| Net Cash provided by operating activities | \$ 147 | \$ 337 | \$ (190) |
| Net Cash provided by investing activities | 56 | 93 | (37) |
| Net Cash provided by (used in) financing activities | 62 | (324) | 386 |
| Effect of exchange rates on cash and cash equivalents | 11 | (26) | 37 |
| Increase in cash and cash equivalents | 276 | 80 | 196 |
| Cash and cash equivalents at beginning of period | 1,322 | 3,218 | $(1,896)$ |
| Cash and cash equivalents at end of period | \$1,598 | \$3,298 | \$(1,700) |

Cash, cash equivalents and Short-term investments reported in our Consolidated Financial Statements were as follows:

|  | $\underline{2006}$ | $\mathbf{2 0 0 5}$ |
| :--- | ---: | :--- |
| Cash and cash equivalents | $\$ 1,598$ | $\$ 1,322$ |
| Short-term investments | $\underline{196}$ | $\underline{244}$ |
| Total Cash, cash equivalents and Short-term investments | $\underline{\underline{\$ 1,794}}$ | $\underline{\underline{\mathbf{1 , 5 6 6}}}$ |

Net cash provided by operating activities of $\$ 147$ million in the first quarter 2006 decreased $\$ 190$ million from first quarter 2005. While net income declined by $\$ 10$ million, the reduction in income tax expense of $\$ 69$ million had a marginal impact on cash flow, as income tax payments were essentially flat year-over-year. Other changes in operating cash flows included the following:

- $\$ 72$ million year-over-year decrease in accounts payable and accrued compensation largely due to first quarter 2005 increases in accounts payable, which were impacted by the timing of net purchases.
- $\$ 44$ million decrease due to higher restructuring payments related to previously reported 2005 actions.
- $\$ 28$ million decrease resulting from current year net cash payments from settlement of derivatives compared to net cash receipts in 2005.
- $\$ 24$ million decrease due to lower rate of decline in current year finance receivables.
- $\$ 49$ million increase due to lower inventory growth in the first quarter 2006 compared to first quarter 2005.


## Cash Flows from Investing Activities

Net cash provided by investing activities of $\$ 56$ million in the first quarter 2006 decreased $\$ 37$ million from first quarter 2005 reflecting the following:

- $\$ 119$ million decrease in the net change in escrow and other investments primarily due to a $\$ 103$ million escrow deposit in the first quarter 2006 related to the MPI litigation.
- $\$ 48$ million increase in net proceeds from sales of short-term investments.
- $\$ 33$ million increase in proceeds from divestitures and investments. The increase reflects a $\$ 117$ million distribution related to the sale of investments held by Ridge Re* and a $\$ 21$ million distribution from the liquidation of our investment in Xerox Capital LLC, both in the first quarter 2006, partially offset by $\$ 96$ million of proceeds from the sale of Integic in the first quarter 2005.
* In March 2006 Ridge Re, a wholly owned subsidiary included in discontinued operations, executed an agreement to complete its exit from the insurance business. As a result of this agreement and pursuant to a liquidation plan, excess cash held by Ridge Re was distributed back to the Company.


## Cash Flows from Financing Activities

Net cash provided by financing activities of $\$ 62$ million in the first quarter 2006 increased by $\$ 386$ million from first quarter 2005 reflecting the following:

- $\$ 784$ million increase in net cash on other debt reflecting $\$ 689$ million in net proceeds from the March 2006 issuance of $6.40 \%$ Senior Notes due 2016 and lower net repayments on unsecured debt of $\$ 95$ million.
- $\$ 238$ million used in the first quarter 2006 in connection with the company's previously announced share repurchase programs.
- $\$ 100$ million payment for our liability to Xerox Capital LLC in connection with their redemption of Canadian deferred preferred shares.
- $\$ 64$ million higher net repayments on secured borrowings.


## Customer Financing Activities and Debt

The following table compares finance receivables to financing-related debt as of March 31, 2006:

|  | March 31, 2006 |
| :--- | ---: | ---: |
| Finance Receivables Encumbered by Loans ${ }^{(1)}$ | Finance <br> Receivables, Net |
| GE Secured Loans: |  |
| United States |  |

(1) Encumbered finance receivables represent the book value of finance receivables that secure each of the indicated loans.
(2) Includes (i) billed portion of finance receivables, net (ii) finance receivables, net and (iii) finance receivables due after one year, net as included in the Condensed Consolidated Balance Sheets as of March 31, 2006.

As of March 31, 2006, $40 \%$ of total finance receivables were encumbered as compared to $44 \%$ at December 31, 2005. Also as of March 31, 2006, approximately $43 \%$ of total debt was secured by finance receivables and other assets compared to $49 \%$ at December 31, 2005. Consistent with our objective to rebalance the ratio of secured and unsecured debt, we expect payments on secured loans will continue to exceed proceeds from new secured loans for the balance of 2006. We expect the level of secured debt as a percent of total debt to approximate $35 \%$ by the end of 2006. Our debt maturities are as follows:

|  | UnsecuredDebt |  |  |  | $\begin{gathered} \text { Other } \\ \text { Secured } \\ \text { Debt } \\ \hline \end{gathered}$ |  | Total Debt |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Second Quarter | \$ | 36 | \$ | 301 | \$ | 304 | \$ 641 |
| Third Quarter |  | 2 |  | 250 |  | 4 | 256 |
| Fourth Quarter |  | 8 |  | 210 |  | 3 | 221 |
| 2006 |  | 46 |  | 761 |  | 311 | 1,118 |
| First Quarter |  | 6 |  | 182 |  | 3 | 191 |
| Second Quarter |  | 259 |  | 168 |  | 171 | 598 |
| Third Quarter |  | - |  | 585 |  | 2 | 587 |
| Fourth Quarter |  | - |  | 219 |  | 2 | 221 |
| 2007 |  | 265 |  | 1,154 |  | 178 | 1,597 |
| 2008 |  | 27 |  | 676 |  | 7 | 710 |
| 2009 |  | 885 |  | 103 |  | 7 | 995 |
| 2010 |  | 680 |  | 37 |  | 3 | 720 |
| Thereafter |  | 2,507 |  | 2 |  | 33 | 2,542 |
| Total | \$ | 4,410 | \$ | 2,733 | \$ | 539 | \$7,682 |

## Recent Accounting Changes

On January 1, 2006, we adopted FAS 123(R), "Share-Based Payments" using the modified prospective transition method and therefore we did not restate the results of prior periods. The adoption of FAS $123(\mathrm{R})$ was immaterial to our results of operations primarily as a result of changes made in our stock-based compensation programs in 2005 as well as the accelerated vesting of substantially all outstanding unvested stock options prior to the adoption of FAS 123(R). Our results of operations for the 2006 and 2005 first quarters included stock-based compensation expense of $\$ 7$ million ( $\$ 11$ million pre-tax) and $\$ 6$ million ( $\$ 10$ million pre-tax), respectively.

## Recent Events

On April 7, 2006, we entered into a $\$ 1.25$ billion unsecured credit facility ("2006 Credit Facility"), and terminated our existing $\$ 1.0$ billion secured credit facility ("2003 Credit Facility"), which was entered into in June 2003. Upon termination of the 2003 Credit Facility, the company repaid all advances outstanding thereunder, including a $\$ 300$ million secured term loan. The termination of the 2003 Credit Facility resulted in the write-off of the remaining unamortized deferred debt issuance costs of approximately $\$ 13$ million. Further details regarding the 2006 Credit Facility are available within the Current Report on Form 8-K filed with the SEC on April 7, 2006.

Following a review of the 2006 actuarial valuation results and given our strong liquidity position, we elected to contribute $\$ 226$ million to our tax qualified U.S. pension plans in April 2006 for the purpose of making those plans 100 percent funded on a current liability basis under ERISA funding rules.

## Other Items

Reference has been made in this press release to "signings for document management services." Services signings represents management's estimate of the total contract life value of managed services and value-added services contracts signed within the period. This estimate includes new contracts, renewals, extensions, and amendments to existing contracts. The total contract life value is defined as the average monthly commitment minimum multiplied by the number of months in the contract, plus an estimate of any other revenue related to the contract, but not included in the minimum. If a contract does not have a monthly commitment minimum, management develops an estimate based on historical and expected usage patterns and other relevant information. Our contracts have terms that generally range from 3 to 5 years.

## Forward-Looking Statements

This release contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. These statements reflect management's current beliefs and expectations, and are subject to a number of factors that may cause actual results to differ materially. Information concerning these factors is included in the company's 2005 Form 10-K filed with the SEC. The company assumes no obligation to update any forward-looking statements as a result of new information or future events or developments.

## APPENDIX I

## Xerox Corporation

## Earnings per Common Share

(Dollars in millions, except per share data.
Shares in thousands)

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2006 |  | 2005 |  |
| Basic Earnings per Share: |  |  |  |  |
| Net Income | \$ | 200 | \$ | 210 |
| Accrued dividends on Series C Mandatory Convertible Preferred Stock |  | (14) |  | (14) |
| Adjusted net income available to common shareholders | \$ | 186 | \$ | 196 |
| Weighted Average Common Shares Outstanding |  | 7,237 |  | 958,817 |
| Basic Earnings per Share | \$ | 0.20 | \$ | 0.20 |
| Diluted Earnings per Share: |  |  |  |  |
| Net Income | \$ | 200 | \$ | 210 |
| Interest on Convertible Securities, net |  | 1 |  | 1 |
| Adjusted net income available to common shareholders | \$ | 201 | \$ | 211 |
| Weighted Average Common Shares Outstanding |  | 7,237 |  | 958,817 |
| Common shares issuable with respect to: |  |  |  |  |
| Stock options |  | 9,915 |  | 14,129 |
| Restricted stock and performance shares |  | 2,574 |  | - |
| Series C Mandatory Convertible Preferred Stock |  | 4,797 |  | 74,797 |
| Convertible securities |  | 1,992 |  | 1,992 |
| Adjusted Weighted Average Common Shares Outstanding |  | 6,515 |  | 1,049,735 |
| Diluted Earnings per Share | \$ | 0.20 | \$ | 0.20 |

