

First Quarter 2018 Earnings

May 2, 2018 http://www.xerox.com/investor



Cautionary Statement Regarding Forward-Looking Statements

This presentation, and other written or oral statements made from time to time by management contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words "anticipate", "believe", "estimate", "expect", "intend", "will", "should" and similar expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially. Such factors include but are not limited to: our ability to address our business challenges in order to reverse revenue declines, reduce costs and increase productivity so that we can invest in and grow our business; changes in economic and political conditions, trade protection measures, licensing requirements and tax laws in the United States and in the foreign countries in which we do business; changes in foreign currency exchange rates; our ability to successfully develop new products, technologies and service offerings and to protect our intellectual property rights; the risk that multi-year contracts with governmental entities could be terminated prior to the end of the contract term and that civil or criminal penalties and administrative sanctions could be imposed on us if we fail to comply with the terms of such contracts and applicable law; the risk that partners, subcontractors and software vendors will not perform in a timely, quality manner; actions of competitors and our ability to promptly and effectively react to changing technologies and customer expectations; our ability to obtain adequate pricing for our products and services and to maintain and improve cost efficiency of operations, including savings from restructuring actions; the risk that individually identifiable information of customers, clients and employees could be inadvertently disclosed or disclosed as a result of a breach of our security systems; reliance on third parties, including subcontractors, for manufacturing of products and provision of services; our ability to manage changes in the printing environment and expand equipment placements; interest rates, cost of borrowing and access to credit markets; funding requirements associated with our employee pension and retiree health benefit plans; the risk that our operations and products may not comply with applicable worldwide regulatory requirements, particularly environmental regulations and directives and anti-corruption laws; the outcome of litigation and regulatory proceedings to which we may be a party; the outcome of our process to evaluate all strategic alternatives to maximize shareholder value, including terminating or restructuring Xerox's relationship with FUJIFILM Holdings Corporation ("Fujifilm") and the proposed transaction with Fujifilm, and other factors that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of our 2017 Annual Report on Form 10-K, as well as our Quarterly Reports on Form 10-Q and Current Reports on Form 8-K filed with the SEC. Xerox assumes no obligation to update any forward looking statements as a result of new information or future events or developments, except as required by law.



Cautionary Statement Regarding Forward-Looking Statements (cont'd)

Fuji Xerox Co., Ltd. ("Fuji Xerox") is a joint venture between Xerox and Fujifilm in which Xerox holds a noncontrolling 25% equity interest and Fujifilm holds the remaining equity interest. Given our status as a minority investor, we have limited contractual and other rights to information with respect to Fuji Xerox matters. In April 2017, Fujifilm formed an independent investigation committee (the "IIC") to primarily conduct a review of the appropriateness of the accounting practices at Fuji Xerox's New Zealand subsidiary and at other subsidiaries. The IIC completed its review during the second quarter 2017 and identified aggregate adjustments to Fuji Xerox's financial statements of approximately JPY 40 billion (approximately \$360 million) primarily related to misstatements at Fuji Xerox's New Zealand and Australian subsidiaries. We determined that our share of the total adjustments identified as part of the investigation was approximately \$90 million and impacted our fiscal years 2009 through 2017. We revised our previously issued annual and interim consolidated financial statements for 2014, 2015 and 2016 and the first quarter of 2017. However, Fujifilm and Fuji Xerox continue to review Fujifilm's oversight and governance of Fuji Xerox as well as Fuji Xerox's oversight and governance over its businesses in light of the findings of the IIC.

In 2018, in connection with the completion of audits of Fuji Xerox's fiscal year-end financial statements as of and for the years ended March 31, 2016 and 2017, as well as the review of Fuji Xerox's unaudited interim financial statements as of and for the nine months ended December 31, 2017 and 2016, additional adjustments and misstatements were identified. These additional adjustments and misstatements were to the net income of Fuji Xerox for the period from 2010 through 2017 previously revised for the items identified by the IIC noted above. At this time, we can provide no assurances relative to the outcome of any potential governmental investigations or any consequences thereof that may happen as a result of this matter.



First Quarter Overview

Revenue

\$2.4B, down 0.8% or 4.6% CC¹ Equipment down 2.7% or 6.4% CC¹ Post sale down 0.3% or 4.1% CC¹

Profitability

Adj¹ operating margin: 10.4%, down 60 bps

• Excluding Equity Income margin up 50 bps

GAAP² EPS: \$0.08, down 8 cents

Includes 10 cents of transaction and related costs

Adj¹ EPS: \$0.68, up 1 cent

Cash

Operating cash flow: \$216M

Free cash flow¹: \$198M, up \$38M

Ending cash: \$1.4B

Returned \$67M in dividends to shareholders





Financial Performance

(in millions, except per share data)

P&L Measures	Q1 2018	B/(W) YOY
Revenue	\$ 2,435	\$ (19)
Operating Income – Adjusted ¹ excluding Equity Income	253 2 <i>4</i> 2	(17) 12
Equity Income – Adjusted ¹	11	(29)
Other Expenses, net – Adjusted ¹	5	36
Net Income ²	23	(23)
Net Income – Adjusted ¹	178	2
GAAP EPS ²	0.08	(0.08)
EPS – Adjusted ¹	0.68	0.01

P&L Ratios	Q1 2018	B/(W) YOY
Gross Margin	39.8%	0.1 pts
RD&E %	4.1%	0.4 pts
SAG %	25.8%	Flat
Operating Margin – Adjusted ¹ excluding Equity Income	10.4% 9.9%	(0.6) pts 0.5 pts
Tax Rate – Adjusted ¹	28.3%	(1.3) pts



Revenue Performance

(in millions)

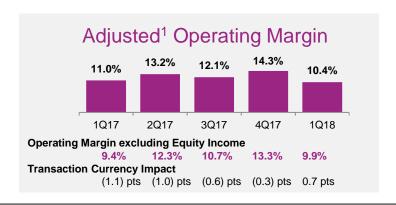
			YOY C	change
	Q1 2018	% Mix	AC	CC ⁴
Total Revenue	\$ 2,435	100%	(0.8)%	(4.6)%
North America	1,438	59%	(2.4)%	(2.8)%
International	891	37%	4.6%	(5.5)%
Other ¹	106	4%	(17.8)%	(17.8)%
Equipment Revenue	\$ 499	100%	(2.7)%	(6.4)%
Entry ²	53	11%	(5.4)%	(10.9)%
Mid-range	334	67%	0.6%	(2.5)%
High-end	92	18%	(5.2)%	(9.4)%
Other ²	20	4%	(28.6)%	(28.6)%
Managed Document Services ³	\$ 862	35%	5.1%	0.6%



1Q18 Installs ⁵	YOY Change				
	Color	B&W			
Entry A4 MFPs	4%	18%			
Mid-Range	16%	11%			
High-End	6%	(9)%			
Strategic Growth Areas ⁶ :	42% of tot+2pts YO'1.3% grov	Y			



Profitability Performance









Adjusted¹ EPS - Key Drivers YOY

Total YOY impact	1 cent	
Lower Equity Income	(11) cents	lower Fuji Xerox equity earnings
Higher Tax Rate	(1) cent	28.3% vs. 27.0% in 2017
Lower Other, net	10 cents	4 cents tailwind from non-core business assets sale
Operating Profit (excl Equity Income)	3 cents	(2.5) cents headwind from real estate lease termination



Cash Flow

(in millions)	Q1 2018
Pre-tax Income from Continuing Ops	\$ 134
Non-cash add-backs ¹	171
Restructuring Payments	(54)
Pension Contributions	(38)
Working Capital, net ²	(29)
Change in Finance Assets ³	93
Other ⁴	(61)
Cash from Operations	\$ 216
Cash used in Investing	\$ (2)
Cash used in Financing	\$ (117)
Ending Cash, Cash Equivalents and Restricted Cash	\$ 1,474

Operating cash flow at \$216M

Free cash flow⁵ at \$198M, up \$38M YOY

Working Capital² a modest use driven by inventory seasonality

CAPEX⁶ of \$18M

Memo:

Free Cash Flow⁵ \$ 198



Capital Structure

Financing Debt \$3.6B

- Customer value proposition includes leasing of Xerox equipment
- Maintain 7:1 debt to equity leverage ratio on these finance assets

Core Debt \$1.9B

- Core debt level managed to maintain investment grade financial profile
- Plan \$265M May 2018 Senior Notes repayment in Q2

Pension \$1.4B (net unfunded status as of 12/31/17)

Overall net global funded status of ~88% as of 12/31/17

As of March 31, 2018 (\$B)

	Finance Assets	Debt	Cash
Financing	\$ 4.1	\$ 3.6	
Core	-	1.9	
Total Xerox	\$ 4.1	\$ 5.5	\$ 1.4

Debt Maturity Ladder (\$B)





Appendix



2018 Reporting Changes

P&L Changes	Change	Impact
ASU 2014-09 – Revenue from Contracts with Customers	Certain revenues previously classified in Services will be classified to Equipment sale revenue in 2018.	Not material
ASU 2017-07 – Reporting of Retirement Related Benefit Costs	Non-GAAP measures* FY17: Adj EPS: \$(0.03) FY17: Adj OM: (0.1) pt (when recast to conform)	
Cash Flow Changes	Change	Impact
ASU 2016-15 - Classification of Certain Cash Receipts and	Cash collected on beneficial interests received in a sale of receivables must now be classified as investing cash flows (previously these	FY17: OCF \$(234)M FY17: ICF \$234M (when recast to conform)
ASU 2016-15 - Classification	Cash collected on beneficial interests received in a sale of receivables	FY17: OCF \$(234)M FY17: ICF \$234M
ASU 2016-15 - Classification of Certain Cash Receipts and	Cash collected on beneficial interests received in a sale of receivables must now be classified as investing cash flows (previously these	FY17: OCF \$(234)M FY17: ICF \$234M (when recast to conform)

Revenue Trend

			2016					2017			2018
(in millions)	Q1	Q2	Q3	Q4	FY	Q1	Q2	Q3	Q4	FY	Q1
Total Revenue	\$2,615	\$2,793	\$2,629	\$2,734	\$10,771	\$2,454	\$2,567	\$2,497	\$2,747	\$10,265	\$2,435
% Change	(6.8)%	(4.6)%	(5.6)%	(7.2)%	(6.1)%	(6.2)%	(8.1)%	(5.0)%	0.5%	(4.7)%	(0.8)%
CC ¹ % Change	(4.7)%	(3.4)%	(4.1)%	(5.0)%	(4.3)%	(4.3)%	(6.4)%	(5.9)%	(2.0)%	(4.7)%	(4.6)%
Post Sale ²	\$2,061	\$2,130	\$2,043	\$2,066	\$8,300	\$1,941	\$2,011	\$1,966	\$2,052	\$7,970	\$1,936
% Change	(5.7)%	(4.2)%	(4.0)%	(5.4)%	(4.8)%	(5.8)%	(5.6)%	(3.8)%	(0.7)%	(4.0)%	(0.3)%
CC¹ % Change	(3.3)%	(2.9)%	(2.3)%	(3.1)%	(2.9)%	(3.9)%	(3.7)%	(4.7)%	(3.2)%	(3.9)%	(4.1)%
Post Sale % Revenue	79%	76%	78%	76%	77%	79%	78%	79%	75%	78%	80%
Equipment ²	\$554	\$663	\$586	\$668	\$2,471	\$513	\$556	\$531	\$695	\$2,295	\$499
% Change	(11.0)%	(5.5)%	(11.1)%	(12.4)%	(10.0)%	(7.4)%	(16.1)%	(9.4)%	4.0%	(7.1)%	(2.7)%
CC¹ % Change	(9.6)%	(4.8)%	(10.0)%	(10.4)%	(8.7)%	(5.7)%	(14.8)%	(10.3)%	1.7%	(7.3)%	(6.4)%
<i>Memo:</i> OEM & CMS impact on Total	(0.3) pts	(0.2) pts	(0.6) pts	(0.7) pts	(0.4) pts	(0.9) pts	(0.6) pts	(0.3) pts	(0.7) pts	(0.6) pts	(0.7) pts
Revenue	() [() [-10	() [(211) [210	()	() [()	() [(211) [210	()	(2) [5.0





We have reported our financial results in accordance with generally accepted accounting principles (GAAP). In addition, we have discussed our financial results using the non-GAAP measures described below. We believe these non-GAAP measures allow investors to better understand the trends in our business and to better understand and compare our results. Accordingly, we believe it is necessary to adjust several reported amounts, determined in accordance with GAAP, to exclude the effects of certain items as well as their related income tax effects.

A reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP are set forth below as well as on our website at www.xerox.com/investor.

These non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP.

Adjusted Earnings Measures

- Net income and Earnings per share (EPS)
- · Effective tax rate

The above measures were adjusted for the following items:

- <u>Amortization of intangible assets:</u> The amortization of intangible assets is driven by our acquisition activity which can vary in size, nature and timing as compared to other companies within our industry and from period to period. The use of intangible assets contributed to our revenues earned during the periods presented and will contribute to our future period revenues as well. Amortization of intangible assets will recur in future periods.
- Restructuring and related costs: Restructuring and related costs include restructuring and asset impairment charges. Restructuring consists of costs primarily related to severance and benefits paid to employees pursuant to formal restructuring and workforce reduction plans. Asset impairment includes costs incurred for those assets sold, abandoned or made obsolete as a result of our restructuring actions, exiting from a business or other strategic business changes. Additional costs for our Strategic Transformation program are primarily related to the implementation of strategic actions and initiatives and include third-party professional service costs as well as one-time incremental costs. All of these costs can vary significantly in terms of amount and frequency based on the nature of the actions as well as the changing needs of the business. Accordingly, due to that significant variability, we will exclude these charges since we do not believe they provide meaningful insight into our current or past operating performance nor do we believe they are reflective of our expected future operating expenses as such charges are expected to yield future benefits and savings with respect to our operational performance.



- Non-service retirement-related costs: Our defined benefit pension and retiree health costs include several elements impacted by changes in plan assets and obligations that are primarily driven by changes in the debt and equity markets as well as those that are predominantly legacy in nature and related to employees who are no longer providing current service to the company (e.g. retirees and ex-employees). These elements include (i) interest cost, (ii) expected return on plan assets, (iii) amortization of prior plan amendments, (iv) amortized actuarial gains/losses and (v) the impacts of any plan settlements/curtailments. Accordingly, we consider these elements of our periodic retirement plan costs to be outside the operational performance of the business or legacy costs and not necessarily indicative of current or future cash flow requirements. This approach is consistent with the classification of these costs as non-operating in Other expenses, net as a result of our adoption of ASU 2017-07 Reporting of Retirement Related Benefit Costs in 2018. Adjusted earnings will continue to include the service cost elements of our retirement costs, which is related to current employee service as well as the cost of our defined contribution plans.
- <u>Transaction and related costs:</u> Transaction and related costs are expenses incurred in connection with Xerox's planned combination transaction with Fuji Xerox, which is currently halted as a result of a court injunction. These costs are primarily for third-party investment banking, accounting, legal, consulting and other similar types of services as well as certain employee-related costs associated with the planned combination. These costs will include additional expenses expected to be incurred in the second quarter 2018 related to the previously disclosed settlement agreement reached with certain shareholders primarily for third-party legal and other related costs. These costs are considered incremental to our normal operating charges and were incurred or are expected to be incurred solely as a result of the planned combination transaction and the related shareholder settlement agreement. Accordingly, we are excluding these expenses from our Adjusted Earnings Measures in order to evaluate our performance on a comparable basis.
- <u>Restructuring and other charges Fuji Xerox</u>: We also adjust our 25% share of Fuji Xerox's net income for similar items noted above such as Restructuring and related costs and Transaction and related costs based on the same rationale discussed above.
- Other discrete, unusual or infrequent items: In addition, we also excluded the following items given their discrete, unusual or infrequent nature and their impact on our results for the period:
 - 2018 Bridge facility costs relate to the previously disclosed \$2.5 billion bridge loan facility, which was entered into in the first quarter 2018 to provide funding for the payment of the expected \$2.5 billion dividend associated with the Fuji Xerox combination transaction in the event Xerox does not secure permanent financing. Since these costs are related to the Fuji Xerox combination transaction, the exclusion was considered consistent with Transaction and related costs discussed above.
 - 2017 Loss on early extinguishment of debt in the first guarter of 2017.
 - 2017 A benefit from the remeasurement of a tax matter in the first quarter of 2017 that related to a previously adjusted item.

We believe the exclusion of these items allows investors to better understand and analyze the results for the period as compared to prior periods and expected future trends in our business.



Adjusted Operating Income/Margin

We also calculate and utilize adjusted operating income and margin measures by adjusting our reported pre-tax income (loss) and margin amounts. In addition to the costs and expenses noted as adjustments for our Adjusted Earnings measures, adjusted operating income and margin also exclude the remaining amounts included in Other expenses, net, which are primarily non-financing interest expense and certain other non-operating costs and expenses. We exclude these amounts in order to evaluate our current and past operating performance and to better understand the expected future trends in our business. Adjusted Operating income and margin also include Equity in net (loss) income of unconsolidated affiliates. Equity in net (loss) income of unconsolidated affiliates primarily reflects our 25% share of Fuji Xerox's net income. We include this amount in our measure of operating income and margin as Fuji Xerox is our primary product supplier and intermediary to the Asia/Pacific market for distribution of Xerox branded products and services.

Constant Currency

To better understand trends in our business, we believe that it is helpful to adjust revenue to exclude the impact of changes in the translation of foreign currencies into U.S. dollars. We refer to this adjusted revenue as "constant currency." This impact is calculated by translating current period activity in local currency using the comparable prior year period's currency translation rate. This impact is calculated for all countries where the functional currency is the local country currency. The constant currency impact for signings growth is calculated on the basis of plan currency rates. Management believes the constant currency measure provides investors an additional perspective on revenue trends. Currency impact can be determined as the difference between actual growth rates and constant currency growth rates.

Free Cash Flow

To better understand trends in our business, we believe that it is helpful to adjust operating cash flows from continuing operations by subtracting amounts related to capital expenditures (inclusive of internal use software). In addition, we also believe that prior period operating cash flows from continuing operations should also be adjusted to include the collections on beneficial interests received in a sale of receivables as these cash flows were the result of sales to customers. Management believes this measure gives investors an additional perspective on cash flow from operating activities in excess of amounts required for reinvestment. It provides a measure of our ability to fund acquisitions, dividends and share repurchase.

Summary:

Management believes that all of these non-GAAP financial measures provide an additional means of analyzing the current period's results against the corresponding prior period's results. However, these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on these non-GAAP measures.

A reconciliation of these non-GAAP financial measures and the most directly comparable measures calculated and presented in accordance with GAAP are set forth on the following tables:



Net Income and EPS reconciliation

	TI	hree Mor March		Three Months Ended March 31, 2017					
(in millions, except per share amounts)	Net Income			EPS		Net come		EPS	
Reported (1)	\$	23	\$	0.08	\$	46	\$	0.16	
Adjustments:									
Restructuring and related costs		28				118			
Amortization of intangible assets		12				14			
Transaction and related costs		36				-			
Non-service retirement-related costs		25				60			
Loss on extinguishment of debt		-				13			
Bridge facility costs		2				-			
Income tax on adjustments (2)		(27)				(59)			
Remeasurement of unrecognized tax positions		-				(16)			
Restructuring and other charges - Fuji Xerox (3)		79				-			
Adjusted	\$	178	\$	0.68	\$	176	\$	0.67	
Weighted average shares for adjusted EPS (4)				264				263	
Fully diluted shares at end of period (5)				264					

⁽¹⁾ Net Income and EPS from continuing operations attributable to Xerox.



⁽²⁾ Refer to Effective Tax Rate reconciliation.

⁽³⁾ Other charges in 2018 represent costs associated with the combination transaction.

⁽⁴⁾ For those periods that exclude the preferred stock dividend, the average shares for the calculations of diluted EPS include 7 million shares associated with our Series B convertible preferred stock, as applicable.

⁽⁵⁾ Represents common shares outstanding at March 31, 2018 as well as shares associated with our Series B convertible preferred stock plus potential dilutive common shares as used for the calculation of diluted earnings per share for the first quarter 2018.

Effective Tax Rate reconciliation

	Three Months Ended March 31, 2018						Three Months Ended March 31, 2017				
(in millions)		e-Tax come		ome Tax xpense	Effective Tax Rate	Pre-Tax (Loss) Income		Income Tax (Benefit) Expense		Effective Tax Rate	
Reported (1)	\$	134	\$	40	29.9%	\$	(16)	\$	(24)	150.0%	
Non-GAAP Adjustments (2)		103		27			205		59		
Remeasurement of unrecognized tax positions		-		-			-		16		
Adjusted ⁽³⁾	\$	237	\$	67	28.3%	\$	189	\$	51	27.0%	



⁽¹⁾ Pre-Tax Income (Loss) and Income Tax Expense (Benefit) from continuing operations.

⁽²⁾ Refer to Net Income and EPS reconciliations for details.

⁽³⁾ The tax impact on the Adjusted Pre Tax Income from continuing operations is calculated under the same accounting principles applied to the As Reported Pre-Tax Income (Loss) under ASC 740, which employs an annual effective tax rate method to the results.

Operating Income/Margin reconciliation

	Three Months Ended				h 31, 2018	Three Months Ended March 31, 2017						
(in millions)	Р	rofit	Re	evenue	Margin	Profit		Profit		fit Revenue		Margin
Reported (1)	\$	134	\$	2,435	5.5%	\$	(16)	\$	2,454	(0.7%)		
Adjustments:	•		•	_,	212,75	•	(,	•	_,	(337.73)		
Restructuring and related costs		28					118					
Amortization of intangible assets		12					14					
Transaction and related costs		36					-					
Non-service retirement-related costs		25					60					
Equity in net (loss) income of unconsolidated affiliates		(68)					40					
Restructuring and other charges - Fuji Xerox (2)		79					-					
Other expenses, net		7					54					
Adjusted	\$	253	\$	2,435	10.4%	\$	270	\$	2,454	11.0%		
Equity in net (loss) income of unconsolidated affiliates		68					(40)					
Restructuring and other charges - Fuji Xerox (2)		(79)					_					
Adjusted - excluding Equity Income	\$	242	\$	2,435	9.9%	\$	230	\$	2,454	9.4%		



⁽¹⁾ Pre-Tax Income (Loss) and revenue from continuing operations.

⁽²⁾ Other charges in 2018 represent costs associated with the combination transaction.

Other expenses, net

	Three Months Ended				
(in millions)	March	March 31, 2017			
Reported	\$	32	\$	114	
Adjustments:					
Non-service retirement-related costs		(25)		(60)	
Bridge facility costs		(2)		-	
Loss on early extinguishment of debt		<u>-</u> _		(13)	
Adjusted	\$	5	\$	41	



Equity in net (loss) income of unconsolidated affiliates

Three Months Ended

(in millions)	THI CE MOULTS LINEU				
	March 31,				
	2018		2017		
Reported	\$	(68)	\$	40	
Adjustment:					
Restructuring and other charges – Fuji Xerox (1)		79		-	
Adjusted	\$	11	\$	40	

(1) Other charges in 2018 represent costs associated with the combination transaction.



Free Cash Flow reconciliation

(in millions)	Q1 2018 Actual		Q1 2017 Actual	
Operating Cash Flow (1)	\$	216	\$	132
Less: CAPEX (inclusive of Internal Use Software)		(18)		(26)
Plus: Collections of deferred proceeds from sales of receivables		-		48
Plus: Collections on beneficial interest from sales of finance receivables				6
Free Cash Flow ⁽¹⁾	\$	198	\$	160



⁽¹⁾ Operating Cash Flow and Free Cash Flow from continuing operations.

