FORM 10-Q
SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549
(Mark One)
[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: June 30, 1996
OR
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from $\qquad$ to $\qquad$
Commission File Number 1-4471
XEROX CORPORATION
(Exact Name of Registrant as specified in its charter)

New York 16-0468020
(State or other jurisdiction (IRS Employer Identification No.) of incorporation or organization)
P.O. Box 1600

Stamford, Connecticut 06904-1600
(Address of principal executive offices)
(Zip Code)
(203) 968-3000
(Registrant's telephone number, including area code)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes X No

APPLICABLE ONLY TO CORPORATE ISSUERS:
Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class
Common Stock

Outstanding at July 31,1996
324,799,357 shares

```
Xerox Corporation
    Form 10-Q
    June 30, 1996
```

Table of Contents
Page
Part I - Financial Information
Item 1. Financial Statements
Consolidated Statements of Income ..... 4
Consolidated Balance Sheets ..... 5
Consolidated Statements of Cash Flows ..... 6
Notes to Consolidated Financial Statements ..... 7
Item 2. Management's Discussion and Analysis of Results of Operations and Financial Condition
Document Processing ..... 10
Discontinued Operations ..... 16
Capital Resources and Liquidity ..... 19
Hedging Instruments ..... 20
Part II - Other Information
Item 1. Legal Proceedings ..... 22
Item 4. Submission of Matters to a Vote of Security Holders ..... 22
Item 6. Exhibits and Reports on Form 8-K ..... 23
Signatures ..... 24
Exhibit Index
Computation of Net Income per Common Share ..... 25
Computation of Ratio of Earnings to Fixed Charges ..... 26
Financial Data Schedule (filed in electronic form only)

PART I - FINANCIAL INFORMATION
Xerox Corporation
Consolidated Statements of Income

| (In millions, except per-share data) | Three months ended June 30, |  |  |  | Six months ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1996 |  | 1995 |  | 1996 |  | 1995 |
| Revenues |  |  |  |  |  |  |  |  |
| Sales |  | 2,200 | \$ | 2,081 |  | 4,117 | \$ | 3,945 |
| Service and rentals |  | 1,770 |  | 1,722 |  | 3,525 |  | 3,373 |
| Finance income |  | 247 |  | 251 |  | 503 |  | 503 |
| Total Revenues |  | 4,217 |  | 4, 054 |  | 8,145 |  | 7,821 |
| Costs and Expenses |  |  |  |  |  |  |  |  |
| Cost of sales |  | 1,193 |  | 1,193 |  | 2,285 |  | 2,295 |
| Cost of service and rentals |  | 880 |  | 846 |  | 1,778 |  | 1,683 |
| Equipment financing interest |  | 125 |  | 130 |  | 255 |  | 255 |
| Research and development expenses |  | 264 |  | 247 |  | 518 |  | 465 |
| Selling, administrative and general expenses |  | 1,269 |  | 1,167 |  | 2,435 |  | 2,266 |
| Other, net |  | 27 |  | 59 |  | 31 |  | 78 |
| Total Costs and Expenses |  | 3,758 |  | 3,642 |  | 7,302 |  | 7,042 |
| Income before Income Taxes, Equity Income and Minorities' Interests |  | 459 |  | 412 |  | 843 |  | 779 |
| Income taxes |  | 164 |  | 160 |  | 303 |  | 302 |
| Equity in net income of unconsolidated affiliates |  | 42 |  | 51 |  | 62 |  | 64 |
| Minorities' interests in earnings of subsidiaries |  | 44 |  | 49 |  | 72 |  | 100 |
| Income from Continuing Operations |  | 293 |  | 254 |  | 530 |  | 441 |
| Discontinued Operations |  | - |  | (16) |  | - |  | (56) |
| Net Income | \$ | 293 | \$ | 238 | \$ | + 530 | \$ | 385 |
| Primary Earnings per Share |  |  |  |  |  |  |  |  |
| Continuing Operations | \$ | 0.85 | \$ | 0.74 | \$ | \$ 1.53 | \$ | 1.27 |
| Discontinued Operations |  | - |  | (.05) |  | - |  | (.17) |
| Primary Earnings per Share | \$ | 0.85 | \$ | 0.69 | \$ | 1.53 | \$ | 1.10 |
| Fully Diluted Earnings per Share |  |  |  |  |  |  |  |  |
| Continuing Operations | \$ | 0.81 | \$ | 0.70 | \$ | \$ 1.46 | \$ | 1.21 |
| Discontinued Operations |  | - |  | (.05) |  | - |  | (.16) |
| Fully Diluted Earnings per Share | \$ | 0.81 | \$ | 0.65 | \$ | \$ 1.46 | \$ | 1.05 |



| Xerox Corporation |  |  |  |
| :---: | :---: | :---: | :---: |
| Six months ended June 30 (In millions) | 1996 |  | 1995 |
| Cash Flows from Operating Activities |  |  |  |
| Income from Continuing Operations | \$ 530 | \$ | 441 |
| Adjustments required to reconcile income to cash |  |  |  |
| flows from operating activities: |  |  |  |
| Depreciation and amortization | 357 |  | 349 |
| Provisions for doubtful accounts | 88 |  | 90 |
| Provision for postretirement medical benefits | 23 |  | 30 |
| Charges against 1993 restructuring reserve | (91) |  | (194) |
| Minorities' interests in earnings of subsidiaries | 72 |  | 100 |
| Undistributed equity in income of affiliated companies | s (62) |  | (63) |
| Increase in inventories | (543) |  | (614) |
| Increase in finance receivables | (187) |  | (23) |
| Increase in accounts receivable | (282) |  | (218) |
| Decrease in accounts payable and accrued compensation and benefit costs | (177) |  | (47) |
| Net change in current and deferred income taxes | 124 |  | 111 |
| Other, net | (353) |  | (89) |
| Total | (501) |  | (127) |
| Cash Flows from Investing Activities |  |  |  |
| Cost of additions to land, buildings and equipment | (241) |  | (171) |
| Proceeds from sales of land, buildings and equipment | 30 |  | 30 |
| Purchase of additional interest in Rank Xerox | - |  | (972) |
| Proceeds from sale of Constitution Re | - |  | 421 |
| Total | (211) |  | (692) |
| Cash Flows from Financing Activities |  |  |  |
| Net change in debt 1 | 1,079 |  | 1,072 |
| Dividends on common and preferred stock | (220) |  | (195) |
| Proceeds from sale of common stock | 74 |  | 89 |
| Repurchase of common and preferred stock | (215) |  | (60) |
| Dividends to minority shareholders | (1) |  | (42) |
| Total | 717 |  | 864 |
| Effect of Exchange Rate Changes on Cash | (2) |  | (4) |
| Cash Provided (Used) by Continuing Operations | 3 |  | 41 |
| Cash Provided (Used) by Discontinued Operations | (121) |  | (40) |
| Decrease in Cash | (118) |  | 1 |
| Cash at Beginning of Period | 136 |  | 41 |
| Cash at End of Period \$ | 18 | \$ | 42 |
| See accompanying notes. |  |  |  |

1. The consolidated financial statements presented herein have been prepared by Xerox Corporation ("the Company") in accordance with the accounting policies described in its 1995 Annual Report to Shareholders and should be read in conjunction with the notes thereto. Effective with 1996 reporting, the Company's China operations are fully consolidated. The 1995 financial statements presented herein have been restated to reflect this change and several other accounting reclassifications to conform with the 1996 presentation. The impact of these changes is not material and did not affect net income.

In the opinion of management, all adjustments (consisting only of normal recurring adjustments) which are necessary for a fair statement of operating results for the interim periods presented have been made. Interim financial data presented herein are unaudited.
2. Inventories consist of (in millions):

|  | June 30,1996 |  | $\begin{array}{r} \text { December } 31, \\ 1995 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished products | \$ | 1,850 | \$ | 1,646 |
| Work in process |  | 123 |  | 88 |
| Raw materials and supplies |  | 381 |  | 295 |
| Equipment on operating leases, net |  | 647 |  | 627 |
| Total | \$ | 3,001 | \$ | 2,656 |

3. Common shareholders' equity consists of (in millions):

|  | $\begin{array}{r} \text { June 30, } \\ 1996 \end{array}$ |  | $\begin{array}{r} \text { December } 31 \\ 1995 \end{array}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Common stock | \$ | 330 | $\$$ | 327 |
| Additional paid-in-capital |  | 1,381 |  | 1,334 |
| Retained earnings |  | 2,628 |  | 2,321 |
| Net unrealized gain (loss) on investment securities |  | 3 |  | (1) |
| Translation adjustments |  | (213) |  | (103) |
| Treasury stock |  | (139) |  | - |
| Total | \$ | 3,990 | \$ | 3,878 |

4. The Company's Consolidated Balance Sheet at June 30, 1996 includes current and non-current accrued liabilities of \$206 million and $\$ 95$ million, respectively, associated with the Document Processing restructuring program announced in December 1993. At December 31, 1995, the corresponding accrued liabilities aggregated $\$ 395$ million. During the six month period ended June 30, 1996, restructuring-related activity reduced the 7
accrued liability by $\$ 94$ million. Management believes the aggregate reserve balance of $\$ 301$ million at June 30, 1996 is adequate for the completion of the restructuring program. Additional information concerning the progress of the restructuring program is included in the accompanying Management's Discussion and Analysis on page 13.
5. Interest expense totaled $\$ 295$ million and $\$ 296$ million for the six months ended June 30, 1996 and 1995, respectively.
6. At the Company's annual meeting on May 16, 1996, shareholders approved an increase in the number of authorized shares of common stock, from 350 million to 1.05 billion to effect a three-for-one stock split. The effective date of the split was June 6 for shareholders of record as of May 23. All share and per share amounts have been restated to retroactively reflect the stock split.
7. The Board of Directors has authorized the Company to repurchase up to $\$ 1$ billion of Xerox common stock. The stock will be purchased from time to time on the open market depending on market conditions. As of June 30, 1996, the Company has repurchased 4 million shares for $\$ 182$ million.

## 8. Litigation

Continuing Operations
On March 10, 1994, a lawsuit was filed in the United States District Court for the District of Kansas by two independent service organizations (ISOs) in Kansas City and St. Louis and their parent company. Plaintiffs claim damages predominately resulting from the Company's alleged refusal to sell parts or license diagnostic software for high volume copiers and printers to plaintiffs prior to 1994 and the Company's alleged continued refusal to sell parts at nonexclusionary prices or to license diagnostic software on nonexclusionary terms. In addition to monetary damages in excess of $\$ 10$ million (to be trebled), injunctive relief is sought. The company's policies and practices with respect to the sale of parts to ISOs were at issue in an antitrust class action in Texas, which was settled by the Company during 1994. Claims for individual lost profits of ISOs who were not named parties, such as the plaintiffs in the Kansas action, were not included in that class action. The Company has asserted counterclaims against the plaintiffs alleging patent and
copyright infringement, misappropriation of Xerox trade secrets, conversion and unfair competition and/or false advertising. On December 11, 1995, the District Court issued a preliminary injunction against the parent company for copyright infringement. A trial date of April 15, 1997 has been set. The Company denies any wrongdoing and intends to vigorously defend these actions and pursue its counterclaims.

Xerox has reached an agreement in principle to settle antitrust litigation with 20 different ISOs. The terms of the settlement will have no material effect on the Company.

## Discontinued Operations

Farm \& Home Savings Association, now known as Roosevelt Bank, (Farm \& Home) and certain Talegen insurance companies (Insurance Companies) entered into an agreement (Indemnification Agreement) under which the Insurance Companies are required to defend and indemnify Farm \& Home from certain actual and punitive damage claims being made against Farm \& Home relating to the Brio superfund site (Brio). In a number of lawsuits pending against Farm \& Home in the District Courts of Harris County, Texas, several hundred plaintiffs seek both actual and punitive damages allegedly relating to injuries arising out of the hazardous substances at Brio. The Insurance Companies have been defending these cases under a reservation of rights because it is unclear whether certain of the claims fall under the coverage of either the policies or the Indemnification Agreement. The Insurance Companies have been successful in having some claims dismissed which were brought by plaintiffs who were unable to demonstrate a pertinent nexus to the Southbend subdivision. However, there are numerous plaintiffs who do have a nexus to the Southbend subdivision. The Insurance Companies have been in settlement discussions with respect to claims brought by plaintiffs who have or had a pertinent nexus to the Southbend subdivision. In addition, Farm \& Home presently has pending motions for summary judgment which would dispose of many of the claims asserted. If not settled or resolved by summary judgment, one or more of these cases can be expected to be tried in late 1996 or 1997.

Xerox Corporation
Management's Discussion and Analysis of Results of Operations and Financial Condition

```
Document Processing
```

Underlying Growth
To understand the trends in the business, we believe that it is helpful to adjust revenue and expense growth (except for ratios) to exclude the impact of changes in the translation of foreign currencies into U.S. dollars. We refer to this adjusted growth as "underlying growth."

When compared with the major European currencies, the U.S. dollar was approximately 5 percent stronger in the 1996 second quarter than in the 1995 second quarter. As a result, foreign currency translation had an unfavorable impact of 2 percentage points on total revenues in the 1996 second quarter.

A substantial portion of our consolidated revenues is derived from operations outside of the United States in subsidiaries where the U.S. dollar is not the functional currency. Revenues denominated in currencies where the local currency is the functional currency are not hedged for purposes of translation into U.S. dollars.

Revenues

We estimate that the components of underlying revenue growth were as follows:

| Total Revenues | Q\% | 4\% | 7\% | Q4 | Q3 | Q2 | $\begin{aligned} & \text { Q1 } \\ & 110 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales |  |  |  |  |  |  |  |
| Equipment* | 9 | 7 | 6 | (1) | 12 | 8 | 8 |
| Supplies | 6 | - | 9 | (1) | 9 | 10 | 21 |
| Paper | (7) | (2) | 39 | 22 | 42 | 42 | 54 |
| Total | 7 | 2 | 9 | - | 11 | 12 | 18 |
| Service/Rentals/Outsourcing/Other |  |  |  |  |  |  |  |
| Service | (1) | 1 | 2 | 1 | 1 | 4 | 3 |
| Rentals | 2 | 2 | 1 | 1 | 3 | (2) | 3 |
| Document Outsourcing | 51 | 48 | 46 | 51 | 44 | 43 | 46 |
| Total | 4 | 6 | 6 | 5 | 6 | 6 | 6 |
| Finance Income | - | 1 | (4) | (1) | (7) | (2) | (4) |
| Memo: Revenues Excluding Equipment Sales* | 4 | 2 | 7 | 4 | 6 | 9 | 12 |

* Equipment sales to end-users only

The increase in equipment sales to end users in the second quarter, compared with the 1995 second quarter, primarily reflects double digit growth in the United States and Latin America and good growth in Rank Xerox.

Revenues from supplies, paper, service, rentals, document outsourcing and other revenues, and income from customer financing represented 68 percent of total revenues in the 1996 second quarter. Growth in these revenues is primarily a function of the growth in our installed population of equipment, usage and pricing.

Supplies sales: The improved growth in the 1996 second quarter from prior quarters is due principally to strong growth in enterprise printing and an increase in OEM demand.

Paper sales: Our strategy is to charge a spread over mill wholesale prices to cover our costs and value added as a distributor. The decline in the 1996 second quarter is due to lower prices as the paper industry moves into a period of excess supply.

Service revenues: The decline in growth in the 1996 second quarter and the modest growth in the several preceding quarters reflects the increasing customer preference for rental plans and document outsourcing as well as competitive pressures.

Rental revenues: Non-U.S. rental revenues continued the long term decline reflecting a customer preference for outright purchase. This decline has been offset by increases in the U.S. where there has been an increasing trend toward cost-percopy rental plans, which adversely affects up-front equipment sales, service revenues and finance income.

Document Outsourcing: This growth reflects the trend of customers to outsource their document processing requirements to Xerox. This has the effect of diverting some revenues from equipment sales, service and finance income. This trend reduces current period total revenues but increases revenues in future periods.

Finance income: Our strategy for financing equipment sales is to charge a spread over our cost of borrowing and to lock in that spread by match-funding the notes receivable with borrowings of similar maturities. Strong growth in the financing of equipment sales in Brazil offset a decline in interest income in the U.S. and Rank Xerox resulting from lower average interest rates and the trends to document outsourcing and rental plans.

Geographically, the underlying revenue growth rates are estimated as follows:

|  | 1996 |  |  | 1995 |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 | Q1 | FY | Q4 | Q3 | Q2 | Q1 |  |
| Total Revenues | $6 \%$ | $4 \%$ | $7 \%$ | $2 \%$ | $8 \%$ | $8 \%$ | $11 \%$ |  |
| $\quad$ |  |  |  |  |  |  |  |  |
| $\quad$ United States | 2 | 5 | 3 | $(3)$ | 5 | 5 | 8 |  |
| Rank Xerox | 10 | 11 | 8 | 10 | 2 | 5 | 13 |  |
| Other Areas | 16 | 2 | 27 | 25 | 17 |  |  |  |

The improvement in U.S. revenue growth in the 1996 second quarter from prior quarters was driven by exceptional sales of the DocuTech and color products resulting from sales coverage improvements implemented since mid-1995.

Rank Xerox (Rank Xerox Limited and related companies)
manufactures and markets Xerox products principally in Europe. The modest revenue growth in Rank Xerox reflects essentially flat revenues in France, the U.K. and Germany, declines in Spain and Russia, and good growth in the rest of Europe.

Other Areas include operations principally in Latin America and Canada. Revenue growth was excellent in Brazil and good in Mexico, as the economy recovers. Revenues declined modestly in Canada and the rest of Latin America. Our 1995 revenues were approximately $\$ 1.4$ billion in Brazil and $\$ 200$ million in Mexico.

For the major product categories, the underlying revenue growth rates are estimated as follows:

|  | 1996 |  | 1995 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 | Q1 | FY | Q4 | Q3 | Q2 | Q1 |
| Total Revenues | 6\% | 4\% | 7\% | 2\% | 8\% | 8\% | 11\% |
| Black \& White Copiers | - | - | 2 | (2) | 3 | 2 | 4 |
| Enterprise Printing | 21 | 19 | 17 | 10 | 18 | 20 | 22 |

Revenues from black-and-white copying represented 57 percent of total document processing revenues in the 1996 second quarter, and 59 percent in the 1996 first quarter and for the 1995 full year. Strong growth in personal copiers and modest growth in convenience, workgroup and departmental copiers was offset by declines in duplicators, as volume is transferring to electronic applications on DocuTech, and copiers for large engineering drawings due to competitive pressures. Revenues from enterprise printing, including production publishing, data center printing, network printing, and color copying and printing, represented 29
percent of total revenues in the 1996 second quarter compared with 27 percent in the 1996 first quarter and 25 percent for the 1995 full year. DocuTech and color products revenue growth was excellent and printing systems products growth was modest. The 2 percentage points of increased enterprise printing growth from the 1996 first quarter growth was principally due to the recently launched Document Centre Systems and DocuColor 40.

## Productivity Initiatives

In 1993, we announced a restructuring program to significantly reduce the cost base and to improve productivity. Our objectives were to reduce our worldwide work force by more than 10,000 employees and to close or consolidate a number of facilities.

To date, the activities associated with the 1993 restructuring program have reduced employment by 13,400, achieved pre-tax cost reductions of approximately $\$ 350$ million in 1994 and $\$ 650$ million in 1995, and we are on track towards achieving our restructuring program objectives. A portion of the savings has been reinvested to reengineer business processes, to support the expansion in growth markets, and to mitigate pricing pressures.

Employment decreased by 100 in the 1996 second quarter to 86,600. Reductions from our ongoing productivity program of 1,000 in the quarter were partially offset by the hiring of additional sales representatives and employees to support our fast-growing document outsourcing business.

Gross Profit and Expenses
Gross profit increased 7 percent as a result of volume and an improvement in gross margins.

The gross margins by revenue stream were as follows:


Total gross margins improved by 1.4 percentage points in the 1996 second quarter from the 1995 second quarter. The improvement of 3.1 percentage points in the sales gross margin from the 1995 second quarter was principally due to cost reductions and
favorable product and geographical mix, partially offset by pricing pressures. The erosion in the service and rentals gross margin of 0.5 percentage points from the 1995 second quarter was largely due to pricing pressures and economic cost increases, partially offset by the benefits from productivity initiatives. Our objective for the second half is to continue to improve the total gross margin from the 1995 levels.

Research and development (R\&D) expense increased 7 percent compared with the 1995 second quarter and 12 percent compared with the 1995 first half reflecting increased investment in future product introductions. We will continue to invest in technological development to maintain our premier position in the rapidly changing document processing market. We expect to introduce a stream of new, technologically innovative products in the coming months. Xerox R\&D is strategically coordinated with that of Fuji Xerox Co., Ltd., an unconsolidated joint venture between Rank Xerox Limited and Fuji Photo Film Company Limited. Fuji Xerox invested approximately \$600 million in R\&D in 1995.

Selling, administrative and general expenses (SAG) increased 10 percent in the 1996 second quarter and 8 percent in the 1996 first half. SAG was 30.1 percent of revenue in the second quarter, an increase of 1.3 percentage points from the 1995 second quarter. The growth was due to economic cost increases, and investments to increase worldwide sales effectiveness, including the expansion of direct sales coverage and indirect distribution channels, new product advertising, and systems to improve productivity, partially offset by expense reductions. Our objective for the second half is to ensure that SAG growth does not exceed revenue growth.

The \$32 million decrease in other expenses, net, from the 1995 second quarter reflects reduced interest expense, increased interest income and the non-recurrence of several one-time charges in the 1995 second quarter, partially offset by increased currency losses from balance sheet translation in our Latin American operations.

Income Taxes, Equity in Net Income of Unconsolidated Affiliates and Minorities' Interests in the Earnings of Subsidiaries

Income before income taxes, equity in net income of unconsolidated affiliates and minorities' interests increased 11 percent to $\$ 459$ million in the 1996 second quarter from \$412 million in the 1995 second quarter.

The effective tax rate was 35.7 percent in the 1996 second quarter and 36 percent in the 1996 first half compared with 38.9 in the 1995 second quarter and 38.8 percent in the 1995 second half. The decline was primarily due to a lower statutory tax
rate in Brazil and the mix of profits from our worldwide operations.

Equity in the net income of unconsolidated affiliates, principally Fuji Xerox, decreased in the 1996 second quarter to $\$ 42$ million from $\$ 51$ million in the 1995 second quarter. The underlying growth in Fuji Xerox income was offset by the adverse impact of currency translation and there were declines in income from smaller investments.

Minorities' interests in the earnings of subsidiaries was \$44 million in the 1996 second quarter compared with $\$ 49$ million in the 1995 second quarter due to lower Rank Xerox income.

Income

Income from continuing operations grew 15 percent to $\$ 293$ million in the 1996 second quarter and 20 percent to $\$ 530$ million in the 1996 first half.

Primary earnings per share increased 15 percent to 85 cents in the 1996 second quarter and 20 percent to $\$ 1.53$ in the first half. Fully diluted earnings per share increased 16 percent to 81 cents and 21 percent to $\$ 1.46$ for the first half. All earnings per share amounts reflect the 3 for 1 stock split effective June 6, 1996.

China Operations Consolidation and Other Reclassifications
Effective with 1996 reporting, our China operations are fully consolidated. Prior year financial and operating results have been restated to reflect this change and several other accounting reclassifications to conform with 1996 reporting. The impact of these changes on the financial statements and underlying trends is not material and there is no change in income.

The investment in the discontinued financial services businesses which includes Insurance, Other Financial Services, Third-Party / Real-Estate and assigned debt totaled $\$ 2.122$ billion at June 30, 1996 compared with $\$ 2.000$ billion at December 31, 1995. The increase primarily includes scheduled payments to Ridge Re for annual premium installments and associated finance charges, and interest for the period on the assigned debt, partially offset by reductions in third-party assets, primarily from sales and runoff activity. The Company believes that the liquidation of the remaining net discontinued assets will not result in a loss. A discussion of the discontinued businesses follow.

## Insurance Segment

In January 1996, Xerox announced agreements to sell all of its Remaining Talegen insurance units (Coregis Group, Inc., Crum \& Forster Holdings, Inc., Industrial Indemnity Holdings, Inc., Westchester Specialty Group, Inc. and two insurance-related service companies) and The Resolution Group, Inc. (TRG) to investor groups led by Kohlberg Kravis Roberts \& Co. (KKR) and senior management of the Remaining companies. The sales, expected to close in the third quarter, will consist of two concurrent transactions with proceeds totaling $\$ 2.7$ billion, including the assumption of Talegen debt. The transactions are subject to customary closing conditions, including buyer financing and regulatory approvals. In connection with the announced sales, the Company recorded a fourth quarter, 1995, $\$ 1,546$ million after-tax charge. As a result of the sales of the Talegen units, the insurance segment has been classified as a discontinued operation for all periods presented and its operating results did not affect the Company's earnings in the first half of 1996.

Operating results for the discontinued insurance segment in the second quarter and first half of 1996 and 1995 follow:

|  | Revenue |  | After-Tax |  | Income |
| :--- | :---: | :---: | :---: | :---: | :---: |
| (In Millions) | 1996 | 1995 | 1996 | 1995 |  |
| Second Quarter |  |  |  |  |  |
| Talegen / TRG | $\$ 247$ | $\$ 25$ | $\$ 27$ | $\$ 37$ |  |
| Total Insurance | $\$ 536$ | $\$ 25$ | $\$(6)$ | $\$(16)$ |  |
|  |  |  |  |  |  |
| First Half |  |  |  |  |  |
| Talegen / TRG | $\$ 1,077$ | $\$ 1,045$ | $\$ 51$ | $\$ 57$ |  |
| Total Insurance | $\$ 1,061$ | $\$ 1,031$ | $\$(16)$ | $\$(56)$ |  |

The preceding table only includes the revenue of the remaining insurance units. Constitution Re Corporation (CRC) was sold during April 1995 and Viking was sold during July 1995. The revenues from CRC and Viking for the second quarter and first half of 1995 were $\$ 70$ million and $\$ 233$ million, respectively.

The total insurance improvement in the second quarter, 1996 results compared with 1995 includes lower insurance losses at Ridge Re and lower debt service costs. These items were partially offset by 1995 reserve releases at Talegen which did not recur in 1996. The improvement in the first half 1996 results compared with 1995 include the aforementioned items and the absence of the 1995 settlement between Monsanto and Talegen which totaled $\$ 22$ million after-tax. The 1996 total insurance after-tax loss of $\$ 6$ million in the second quarter and $\$ 16$ million in the first half was charged to reserves established for this purpose and, therefore, does not impact the Company's earnings. The investment at June 30, 1996 totaled $\$ 1,844$ million compared with a restated balance of $\$ 1,678$ million at December 31, 1995. The increase primarily includes contractual payments to Ridge Re for annual premium installments and associated finance charges and interest on the insurance debt that will continue until the closing of the Talegen sale.

Other Financial Services
Other Financial Services (OFS), which were discontinued in the fourth quarter of 1993, had no after-tax income in the first half of 1996 and 1995. The net investment in OFS at June 30, 1996 was $\$ 97$ million compared with a restated $\$ 114$ million at December 31, 1995. The decrease in the investment primarily reflects the sale of the remaining portion of First Quadrant Corp.

On June 1, 1995, Xerox Financial Services, Inc. (XFSI) completed the sale of Xerox Financial Services Life Insurance Company and related companies (Xerox Life Companies) to a subsidiary of General American Life Insurance Company. After the sale, the Xerox Life Companies names were changed to replace the name "Xerox" in the corporate titles with the name "Cova" (Cova Companies). OakRe Life Insurance Company (OakRe), an XFSI subsidiary formed in 1994, has assumed responsibility for existing Single Premium Deferred Annuity (SPDA) policies issued by Xerox Life's Missouri and California companies via coinsurance agreements (Coinsurance Agreements). The Coinsurance Agreements include a provision for the assumption (at their election) by the Cova Companies, of all of the SPDA policies at the end of their current rate reset periods. A Novation Agreement with an affiliate of the new owner provides for the assumption of the liability under the Coinsurance Agreements for any SPDA policies not so assumed by the Cova Companies. Other policyholders (of Immediate, Whole Life, and Variable annuities as well as a minor amount of SPDAs issued by Xerox Life New York) will continue to be the responsibility of the Cova Companies.

As a result of the Coinsurance Agreements, at June 30, 1996, OakRe retained approximately $\$ 2.2$ billion of investment portfolio assets (transferred from the Xerox Life Companies) and liabilities related to the reinsured SPDA policies. Interest rates on these policies are fixed and were established upon
issuance of the respective policies. Substantially all of these policies will reach their rate reset periods within the next four years and will be assumed under the Agreements as described above. The Xerox Life Companies' portfolio was designed to recognize that policy renewals extended liability "maturities", thereby permitting investments with average duration somewhat beyond the rate reset periods. OakRe's practice is to selectively improve this match over time as market conditions allow.

In connection with the aforementioned sale, XFSI established a $\$ 500$ million letter of credit and line of credit with a group of banks to support OakRe's coinsurance obligations. The term of this letter of credit is five years and it is unused and available at June 30, 1996. Upon a drawing under the letter of credit, XFSI has the option to cover the drawing in cash or to draw upon the credit line.

Third-Party / Real-Estate
Third-party and real-estate assets at June 30, 1996 totaled \$468 million, a $\$ 21$ million reduction from the December 31, 1995 level. The asset decrease includes a $\$ 75$ million reduction in third-party assets and a $\$ 54$ million increase in reported realestate net assets. Assigned debt increased to $\$ 237$ million at June 30, 1996, a \$6 million increase from the year-end 1995 level. The third-party asset decline primarily includes sales of assets and run-off activity. The increase in reported realestate assets and the increase in assigned debt each include \$49 million related to the Company's decision to fund the retirement of certain debt of its discontinued real-estate subsidiary with lower cost Company financing. This increased the assets and assigned debt of discontinued operations, but had no effect on the reported net investment in discontinued operations.

Total debt, including ESOP and Discontinued Operations debt not shown separately in our consolidated balance sheets, increased to $\$ 12,762$ million at June 30, 1996, from $\$ 11,794$ million at December 31, 1995. The changes in consolidated indebtedness since year end and versus first-half 1995 are summarized as follows:

| (In millions) | 1996 | 1995 |
| :--- | ---: | ---: |
| Total Debt as of January 1 | $\$ 11,794$ | $\$ 10,955$ |
| Non-Financing Businesses: |  |  |
| Document Processing Operations | 648 | 616 |
| Increased financial interest in Rank Xerox | - | 972 |
| Discontinued Businesses | 109 | $(321)$ |
| Total Non-Financing | 757 | 1,267 |
| Financing Businesses | $(14)$ | $(111)$ |
| Total Operations | 743 | 1,156 |
| Shareholder dividends | 220 | 195 |
| Exercise of stock options | $(74)$ | $(89)$ |
| Repurchase of common and preferred stock | 215 | 60 |
| Cash balance and other changes, net | $(136)$ | $(3)$ |
| Total Debt as of June 30 | $\$ 12,762$ | $\$ 12,274$ |

For purposes of capital ratio analysis, total equity includes common equity, preferred stock and minorities' interests in the equity of subsidiaries.

The following table summarizes the changes in total equity during the first six months of 1996 and 1995:

| (In millions) | 1996 | 1995 |
| :--- | ---: | ---: |
| Total equity as of January 1 | $\$ 5,396$ | $\$ 6,042$ |
| Income from Continuing Operations | 530 | 441 |
| Shareholder dividends paid | $(220)$ | $(195)$ |
| Exercise of stock options | 74 | 89 |
| Repurchase of common and preferred stock | $(215)$ | $(60)$ |
| Change in unrealized gain on |  |  |
| investment securities |  | 4 |
| All Other, net | $(60)$ | 434 |
| Balance as of June 30 | $\$ 5,509$ | $\$ 6,581$ |

On a consolidated basis, inclusive of deferred ESOP benefits, the debt-to-capital ratio at June 30,1996 was 72 percent compared with 71 percent at December 31, 1995.

The following table summarizes Document Processing non-financing operations cash generation and borrowing for the six months ended June 30, 1996 and 1995:

| (In millions) | 1996 | 1995 |
| :--- | ---: | ---: |
| Document Processing |  |  |
| Non-Financing: | $\$ 0429$ | $\$ 326$ |
| Income | 357 | 349 |
| Depreciation and Amortization | $(91)$ | $(194)$ |
| Restructuring Payments | $(241)$ | $(171)$ |
| Capital Expenditures | $(1,102)$ | $(926)$ |
| Working Capital/Other | $(648)$ | $\$(616)$ |

First-half 1996 cash usage of $\$ 648$ million was $\$ 32$ million greater than in the first six months of 1995 due primarily to increased growth in capital spending and receivables largely offset by higher net income and lower restructuring payments.

Financing Businesses
Financing business debt was reduced by $\$ 14$ million and $\$ 111$ million during the first six months of 1996 and 1995, respectively. This smaller decline in 1996 reflects growth in new customer financing contracts driven by higher equipment sales activity. Financial leverage was 6.5:1 as of June 30, 1996, consistent with our 6.5:1 debt-to-equity guideline.

## Hedging Instruments

We have entered into certain financial instruments to manage interest rate and foreign currency exposures. These instruments are held solely for hedging purposes and include interest rate swaps, forward foreign exchange contracts and foreign currency swaps. We do not enter into derivative instrument transactions for trading purposes. We do employ long-standing policies prescribing that derivative instruments are only to be used to achieve a set of very limited objectives:

Currency derivatives are primarily arranged in conjunction with underlying transactions that give rise to foreign currency-denominated payables and receivables: for example, an option to buy foreign currency to settle the importation of goods from suppliers, or a forward foreign-exchange contract to fix the rate at which a dividend will be paid by a foreign subsidiary. In addition, when cost-effective, currency
derivatives may be used to hedge balance sheet exposures in hyperinflationary economies.

We do not hedge foreign currency-denominated revenues of our foreign subsidiaries since these do not represent cross-border cash flows.

With regard to interest rate hedging, virtually all customer financing assets earn fixed rates of interest and, therefore, we "lock in" an interest rate spread by arranging fixed-rate liabilities with similar maturities as the underlying assets. Additionally, customer financing assets in one currency are consistently funded with liabilities in the same currency. We refer to the effect of these conservative practices as "match funding" customer financing assets. This practice effectively eliminates the risk of a major decline in interest margins resulting from a rising interest rate environment. Conversely, this practice effectively eliminates opportunities to materially increase margins when interest rates are declining.

More specifically, pay fixed-rate and receive variable-rate swaps are typically used in place of more expensive fixed-rate debt. Pay variable-rate and receive variable-rate swaps are used to transform variable-rate medium-term debt into commercial paper or local currency Libor obligations. Additionally, pay variable-rate and receive fixed-rate swaps are used from time to time to transform longer-term fixed-rate debt into commercial paper or Libor-based rate obligations. The transactions performed within each of these three categories enable the cost effective management of interest rate exposures. The potential risk attendant to this strategy is the non-performance of swap counterparties. We address this risk by arranging swaps with a diverse group of strong-credit counterparties, regularly monitoring their credit ratings, and determining the replacement cost, if any, of existing transactions.

Our currency and interest rate hedging are typically unaffected by changes in market conditions as forward contracts, options and swaps are normally held to maturity consistent with our objective to lock in currency rates and interest rate spreads on the underlying transactions.

PART II - OTHER INFORMATION
Item 1. Legal Proceedings
The information set forth under note 8 contained in the "Notes to Consolidated Financial Statements" on pages 8-9 of this Quarterly Report, on Form 10-Q, is incorporated by reference in answer to this item.

Item 4. Submission of matters to a Vote of Security Holders.
The Annual Meeting of Shareholders of Xerox Corporation was duly called and held on May 16, 1996 at the Ritz-Carlton Buckhead, 3434 Peachtree Road, NE, Atlanta, Georgia.

Proxies for the meeting were solicited on behalf of the Board of Directors of the Registrant pursuant to Regulation 14A of the General Rules and Regulations of the Commission. There was no solicitation in opposition to the Board of Directors' nominees for election as directors as listed in the Proxy Statement, and all nominees were elected.

At the meeting, votes were cast upon the Proposals described in the Proxy Statement for the meeting (filed with the Commission pursuant to Regulation 14A and incorporated herein by reference) as follows:

Proposal 1 - Election of directors for the ensuing year.

| Name | For | Withheld Vote |
| :--- | ---: | ---: |
| Paul A. Allaire | $102,989,329$ | $1,137,602$ |
| B. R. Inman | $103,129,909$ | 997,023 |
| Antonia Ax: son Johnson | $102,296,245$ | $1,830,686$ |
| Vernon E. Jordan, Jr. | $102,391,032$ | $1,735,899$ |
| Yotaro Kobayashi | $103,245,876$ | 881,056 |
| Hilmar Kopper | $93,137,938$ | $10,988,993$ |
| Ralph S. Larsen | $103,295,684$ | 831,247 |
| John D. Macomber | $103,259,546$ | 867,385 |
| George J. Mitchell | $103,105,809$ | $1,021,122$ |
| N. J. Nicholas, Jr. | $103,267,234$ | 859,697 |
| John E. Pepper | $103,277,837$ | 849,094 |
| Martha R. Seger | $103,265,260$ | 861,671 |
| Thomas C. Theobald | $103,269,140$ | 857,792 |

Proposal 2 - To elect KPMG Peat Marwick LLP as independent auditors for the year 1996.

For -
Against -
Abstain -

103,380,158
411, 404
335,369

Proposal 3-To approve the amendment to the Certificate of Incorporation to increase the authorized shares.

For - 101,018,450
Against - 1,915,694
Abstain -
1,192, 787
Proposal 4 - To approve and adopt the 1996 Non-Employee Director Stock Option Plan.

For - 90,392,340
Against - 12,001,573

```
1,732,928
```

Proposal 5 - To approve and adopt the Restricted Stock Plan For Directors.

| For - | $91,639,998$ |
| :--- | ---: |
| Against - | $10,039,827$ |
| Abstain - | $2,447,106$ |

Abstain - 2,447,106

Proposal 6 - Shareholder proposal relating to the MacBride Principles.

For - 15,400,509
Against - $74,726,526$
Abstain - 5,917,818
Broker Non-vote - 8,082,078

Item 6. Exhibits and Reports on Form 8-K.
(a) Exhibit 11 Computation of Net Income per Common Share.

Exhibit 12 Computation of Ratio of Earnings to Fixed Charges.

Exhibit 27 Financial Data Schedule(in electronic form only)
(b) No Current Reports on Form 8-K were filed during the quarter for which this Quarterly Report is filed.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

XEROX CORPORATION
(Registrant)

## /s/Philip Fishbach

Date: August 7, 1996
By Philip D. Fishbach
Vice President and Controller (Principal Accounting Officer)

Computation of Net Income Per Common Share
(Dollars in millions, except per-share data; shares in thousands)

| Three months | Six months |  |
| :--- | :--- | :--- |
| ended June 30, | ended June 30, |  |
| 1996 | 1995 | 1996 |

I. Primary Net Income Per Common Share

Accrued dividends on ESOP preferred stock, net
Accrued dividends on redeemable preferred stock

| $\$$ | 293 | $\$$ | 254 | $\$$ |
| :---: | :---: | :---: | :---: | :---: |
|  | $(10)$ | $(10)$ | $(21)$ | $(21)$ |
|  | - | $(1)$ | $(1)$ | $(2)$ |
|  |  |  |  |  |
|  | 283 | 243 | 508 | 418 |
|  | - | $(16)$ | - | $(56)$ |
| $\$$ | 283 | $\$$ | 227 | $\$$ |
|  |  | 508 | $\$$ | 362 |

Adjusted income from continuing operations
Discontinued operations
Adjusted net income
283 \$ 227 \$
508 \$
362

Average common shares outstanding during the period

$$
323,795 \quad 321,677 \quad 323,492 \quad 320,342
$$

Common shares issuable with respect to common stock equivalents for stock options, incentive and exchangeable shares for the period

| 8,961 | 8,878 | 8,961 | 8,878 |
| ---: | ---: | ---: | ---: |
| 332,756 | 330,555 | 332,453 | 329,220 |

Primary earnings per share: Continuing operations

| $\$$ | 0.85 | $\$$ | 0.74 | $\$$ | 1.53 | $\$$ | 1.27 |
| :--- | ---: | :--- | :--- | :--- | ---: | :--- | :--- |
|  | - |  | $(.05)$ |  | - | $(.17)$ |  |
| $\$$ | 0.85 | $\$$ | 0.69 | $\$$ | 1.53 | $\$$ | 1.10 |

Primary earnings per share
II.Fully Diluted Net Income Per Common Share

Accrued dividends on redeemable preferred stock
ESOP expense adjustment, net of tax
Interest on convertible debt, net of tax
Adjusted income from continuing operations
Discontinued operations
Adjusted net income
Average common shares outstanding during the period
Stock options, incentive and exchangeable shares

|  | - | (1) |  | (1) |  | (2) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | - | (2) |  | (1) |  | (4) |
|  | - | - |  | 1 |  | 1 |
|  | 293 | 251 |  | 529 |  | 436 |
|  | - | (16) |  | - |  | (56) |
| \$ | 293 \$ | 235 | \$ | 529 | \$ | 380 |

Convertible debt

| 323,795 | 321,677 | 323,492 | 320,342 |
| ---: | ---: | ---: | ---: |
|  |  |  |  |
| 9,483 | 8,878 | 9,483 | 8,878 |
| 2,644 | 2,644 | 2,644 | 2,644 |
| 28,137 | 28,849 | 28,137 | 28,849 |
| 364,059 | 362,048 | 363,756 | 360,713 |

Fully diluted earnings per share:
Continuing operations

| $\$$ | 0.81 | $\$$ | 0.70 | $\$$ | 1.46 | $\$$ | 1.21 |
| :--- | ---: | :--- | :--- | :--- | ---: | :--- | :--- |
|  | - | $(.05)$ |  | - |  | $(.16)$ |  |
| $\$$ | 0.81 | $\$$ | 0.65 | $\$$ | 1.46 | $\$$ | 1.05 |



THIS SCHEDULE CONTAINS SUMMARY FINANCIAL INFORMATION EXTRACTED FROM XEROX CORPORATION'S JUNE 30, 1996 FINANCIAL STATEMENTS AND IS
QUALIFIED IN ITS ENTIRETY BY REFERENCE TO SUCH FINANCIAL STATEMENTS.
1,000,000

6-MOS
DEC-31-1996
JUN-30-1996
18
0
12,993
367
3,001
10,281
4, 851
2,708
26,318
6,630
0
12,762
730
326
26,318
3,064
$\begin{array}{lr}8,145 & 4,117 \\ 2,285\end{array}$
4,318
2,984
87
295
843
303
530
0
0
0
530
1.53
1.46

