

Second Quarter 2018 Earnings

John Visentin, CEO Bill Osbourn, CFO July 26, 2018 http://www.xerox.com/investor



Forward-Looking Statements

This presentation, and other written or oral statements made from time to time by management contain "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. The words "anticipate", "believe", "estimate", "expect", "intend", "will", "should" and similar expressions, as they relate to us, are intended to identify forward-looking statements. These statements reflect management's current beliefs, assumptions and expectations and are subject to a number of factors that may cause actual results to differ materially. Such factors include but are not limited to: our ability to address our business challenges in order to reverse revenue declines, reduce costs and increase productivity so that we can invest in and grow our business; changes in economic and political conditions, trade protection measures, licensing requirements and tax laws in the United States and in the foreign countries in which we do business; changes in foreign currency exchange rates; our ability to successfully develop new products, technologies and service offerings and to protect our intellectual property rights; the risk that multi-year contracts with governmental entities could be terminated prior to the end of the contract term and that civil or criminal penalties and administrative sanctions could be imposed on us if we fail to comply with the terms of such contracts and applicable law: the risk that partners, subcontractors and software vendors will not perform in a timely, guality manner; actions of competitors and our ability to promptly and effectively react to changing technologies and customer expectations; our ability to obtain adequate pricing for our products and services and to maintain and improve cost efficiency of operations, including savings from restructuring actions; the risk that individually identifiable information of customers, clients and employees could be inadvertently disclosed or disclosed as a result of a breach of our security systems; reliance on third parties, including subcontractors, for manufacturing of products and provision of services; our ability to manage changes in the printing environment and expand equipment placements; interest rates, cost of borrowing and access to credit markets; funding requirements associated with our employee pension and retiree health benefit plans; the risk that our operations and products may not comply with applicable worldwide regulatory requirements, particularly environmental regulations and directives and anti-corruption laws; the outcome of litigation and regulatory proceedings to which we may be a party; the outcome of our process to evaluate all strategic alternatives to maximize shareholder value, including terminating or restructuring Xerox's relationship with FUJIFILM Holdings Corporation ("Fujifilm"); and other factors that are set forth in the "Risk Factors" section, the "Legal Proceedings" section, the "Management's Discussion and Analysis of Financial Condition and Results of Operations" section and other sections of our 2017 Annual Report on Form 10-K, as well as our Quarterly Reports on Form 10-Q and Current Reports on Form 8-K filed with the SEC. Xerox assumes no obligation to update any forward looking statements as a result of new information or future events or developments, except as required by law.



Forward-Looking Statements (cont'd)

Fuji Xerox Co., Ltd. ("Fuji Xerox") is a joint venture between Xerox and Fujifilm in which Xerox holds a noncontrolling 25% equity interest and Fujifilm holds the remaining equity interest. Given our status as a minority investor, we have limited contractual and other rights to information with respect to Fuji Xerox matters. In April 2017, Fujifilm formed an independent investigation committee (the "IIC") to primarily conduct a review of the appropriateness of the accounting practices at Fuji Xerox's New Zealand subsidiary and at other subsidiaries. The IIC completed its review during the second quarter 2017 and identified aggregate adjustments to Fuji Xerox's financial statements of approximately JPY 40 billion (approximately \$360 million) primarily related to misstatements at Fuji Xerox's New Zealand and Australian subsidiaries. We determined that our share of the total adjustments identified as part of the investigation was approximately \$90 million and impacted our fiscal years 2009 through 2017. We revised our previously issued annual and interim consolidated financial statements for 2016 and the first quarter of 2017. However, Fujifilm and Fuji Xerox continue to review Fujifilm's oversight and governance of Fuji Xerox as well as Fuji Xerox's oversight and governance over its businesses in light of the findings of the IIC.

In 2018, in connection with the completion of audits of Fuji Xerox's fiscal year-end financial statements as of and for the years ended March 31, 2016 and 2017, as well as the review of Fuji Xerox's unaudited interim financial statements as of and for the nine months ended December 31, 2017 and 2016, additional adjustments and misstatements were identified. These additional adjustments and misstatements were to the net income of Fuji Xerox for the period from 2010 through 2017 previously revised for the items identified by the IIC noted above. At this time, we can provide no assurances relative to the outcome of any potential governmental investigations or any consequences thereof that may happen as a result of this matter.



Initial Perspectives on the Business

Strengths

- Customers, partners and employees who want Xerox to succeed
- Globally recognized brand for quality, reliability and ease of use
- Market share leadership
- Robust portfolio of products and solutions
- Leadership in managed print services
- Innovation capabilities
- Cash generation

Areas to Improve

- Complex operating model; lack of accountability
- Supply chain
- Software and R&D "lost" in product business
- Capitalization on innovation
- Strategic transformation flow-through
- Capital deployment and returns



Positioning Xerox for Success

Rebuilding a Tech Company Powerhouse

1	Drive revenue	 Serve customers via channels that most effectively meet their requirements Enhance capabilities to sell higher-value services Make it easier for customers and partners to do business with Xerox
2	Optimize operations for simplicity to better serve clients & partners	 Simplify operating model for greater accountability and ownership Drive effectiveness and efficiency in business operations Optimize supply chain and increase supplier competitiveness
3	Re-energize the innovation engine	 Drive growth in software and services businesses Create incubation businesses for focus and accountability Revamp innovation business model: investments, M&A, monetization
4	Focus on cash flow and increase capital returns	 Maximize cash flow potential Deliver on commitment to return at least 50% of free cash flow to shareholders; opportunistic share repurchase up to \$500 million in 2018



Addressing Important Questions

Is the company conducting an auction?

There is no auction underway or planned.

How have recent media attention and company changes impacted results?

We are not going to make excuses for our results, clearly there are areas for improvement. We have a solid foundation to build upon and have identified the priorities to focus on to drive improvement. We look forward to reporting on our progress.

What's the status of the Strategic Transformation program?

Focus on generating cash and simplifying the business are top priorities. We are taking a new, comprehensive end-to-end approach to optimize our operations where accountability will be greater and savings will flow more directly to the bottom line.

What is the Fuji Xerox Technology Agreement? What are the implications of not renewing it in 2021?

The Technology Agreement (TA) establishes technology and brand licensing relationships between Xerox and Fuji Xerox (FX). Currently 59% of our cost of production comes from FX and we have product-specific agreements that protect continuity of supply. Not renewing the TA does not dissolve the joint venture, however, it would give Xerox the opportunity to sell into Asia and Xerox retains the worldwide rights to all joint intellectual property.

How long and how much will it cost to diversify your supply chain?

There is significant opportunity to improve the competitive dynamics within our supplier base. We have recently been successful in partnering with a new supplier for a next generation product. Fuji Xerox remains a partner but they need to earn our business. We have time to determine the right suppliers for future products and make any transitions.



Second Quarter Overview

Revenue

- \$2.5B, down 2.2% or 4.0% CC¹
- Equipment up 0.9% or down 0.6% CC¹
- Post sale down 3.1% or 5.0% CC¹

Profitability

- Adj¹ operating margin: 11.9%, down 130 bps
- GAAP² EPS: \$0.42, down 21 cents Includes 17 cents of transaction and related costs, net
- Adj¹ EPS: \$0.80, down 6 cents

Cash

- Operating cash flow: Q2 \$235M, H1 \$451M
- Ending cash: \$1.3B
- Returned \$68M in dividends to shareholders
- \$1B share repurchase program authorized, will opportunistically repurchase up to \$500M in 2018





Financial Performance

(in millions, except per share data)

P&L Measures	Q2 2018	B/(W) YOY
Revenue	\$ 2,510	\$ (57)
Operating Income – Adjusted ¹	299	(39)
Equity Income – Adjusted ¹	23	-
Other Expenses, net – Adjusted ¹	14	20
Net Income ²	112	(54)
Net Income – Adjusted ¹	213	(11)
GAAP EPS ²	0.42	(0.21)
EPS – Adjusted ¹	0.80	(0.06)

P&L Ratios	Q2 2018	B/(W) YOY
Gross Margin	39.9%	(0.7) pts
RD&E %	4.0%	- pts
SAG %	24.9%	(0.5) pts
Operating Margin – Adjusted ¹	11.9%	(1.3) pts
Tax Rate – Adjusted ¹	26.7%	0.3 pts



Revenue Performance

(in millions)

			YOY Change				
	Q2 2018	% Mix	AC	CC ³			
Total Revenue	\$ 2,510	100%	(2.2)%	(4.0)%			
North America	1,514	60%	(1.3)%	(1.8)%			
International	898	36%	0.3%	(3.9)%			
Other ¹	98	4%	(29.0)%	(29.0)%			
Equipment Revenue	\$ 561	100%	0.9%	(0.6)%			
Entry ²	62	11%	12.7%	10.6%			
Mid-range	390	69%	8.9%	7.4%			
High-end	100	18%	(8.3)%	(9.9)%			
Other ²	9	2%	(73.5)%	(73.5)%			
Post Sale	\$ 1,949	78%	(3.1)%	(5.0)%			

Total Revenue Trend (CC³)

·	2Q17	3Q1		1Q17 2.0)%	1Q18 (4.6)%	2Q18 (4.0)%								
	(6.4)%	(5.9)	%		(
A	<i>ctual Cu</i> (8.1)%	-		nge 0.5%	(0.8)%	(2.2)%								
	Installs ⁴ (YOY Change)													
In	stalls ⁴ (YOY Ch	ange)											
In	stalls ⁴ (YOY Ch		2018	H1	2018								
In	stalls ⁴ (YOY Ch		2018 B&W	H1 Color	2018 B&W								
	stalls ⁴ (ntry A4 I		Q2											
E	·	MFPs	Q2 Color	B&W	Color	B&W 20%								
E	ntry A4 I	MFPs	Q2 Color 21%	B&W 21%	Color 13%	B&W 20%								



9 ⁽¹⁾ Other total revenue includes OEM business, sales to Fuji Xerox and licensing. ⁽²⁾ Entry revenue excludes OEM business, which is included in Other revenue.⁽³⁾ Constant Currency (CC): see Non-GAAP Financial Measures. ⁽⁴⁾ Entry installations exclude OEM sales; Mid-range and High-end color installations exclude Fuji Xerox digital front-end sales.⁽⁵⁾ Managed Document Services (MDS) includes Managed Print Services (MPS) (including Global Imaging Systems MPS), Centralized Print Services (CPS) and Workflow Automation and excludes Communication and Marketing Solutions (CMS).

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Profitability Performance



 Transaction Currency Impact
 (1.0) pts
 (0.6) pts
 (0.3) pts
 0.7 pts
 0.6 pts

Adjusted¹ EPS



Profitability Walk YOY

	Adj ¹ OM	Adj ¹ EPS	
Q2 2017	13.2%	\$ 0.86	
Operations	(50) bps	(4.9) cents	Impact of revenue declines and negative mix offset cost savings and positive currency
Q2 2018 (excluding one-time items)	12.7%	\$ 0.81	
Real estate lease termination	(52) bps	(3.6) cents	\$13M of accelerated depreciation
IT project write-off	(28) bps	(1.9) cents	\$7M IT project write-off
Non-core asset sale	na	4.4 cents	\$16M non-core asset sale in Other, net
Q2 2018	11.9%	\$ 0.80	



(1) Constant Currency (CC) and other adjusted measures: see Non-GAAP Financial Measures. ⁽²⁾ GAAP Earnings (Loss) per share from continuing operations. ⁽³⁾ Q4 2017 GAAP Loss per share includes estimated non-cash charge of \$400M associated with the enactment of U.S. Tax Act in December 2017.

Cash Flow

(in millions)	Q2 2018	H1 2018		
Pre-tax Income from Continuing Ops	\$ 133	\$ 267		
Non-cash add-backs ¹	157	304		
Restructuring Payments	(37)	(91)		
Pension Contributions	(37)	(75)		
Working Capital, net ²	(64)	(93)		
Change in Finance Assets ³	56	149		
Other ⁴	27	(10)		
Cash from Operations	\$ 235	\$ 451		
Cash used in Investing	\$ (15)	\$ (17)		
Cash used in Financing	\$ (339)	\$ (456)		
Ending Cash, Cash Equivalents and Restricted Cash	\$ 1,327	\$ 1,327		
Memo:				

Free Cash Flow⁵

\$ 203 \$ 401

Operating cash flow: Q2 \$235M; H1 \$451M

Free cash flow⁵: Q2 \$203M; H1 \$401M

On track to achieve FY18 cash flow expectations

Working Capital² driven by timing of payments, includes \$23M of transaction payments in Q2 (\$38M in H1)

CAPEX: Q2 \$32M; H1 \$50M

Cash used in financing driven by May 2018 Senior Notes debt repayment



⁽¹⁾ Non-cash add-backs include depreciation & amortization (excluding equipment on operating lease), provisions, stock-based compensation, defined benefit pension expense, restructuring charges and gain on sales of businesses and assets. ⁽²⁾ Working Capital, net includes accounts receivable, accounts payable and accrued compensation and inventory. ⁽³⁾ Includes equipment on operating leases (and its related depreciation) and finance receivable. ⁽⁴⁾ Includes equipment on operating leases and liabilities, derivative assets and liabilities, other operating, net, distributions from net income of unconsolidated affiliates and taxes. ⁽⁶⁾ Free Cash Flow: see Non-GAAP Financial Measures.

Capital Structure

Financing Debt \$3.5B

- Customer value proposition includes leasing of Xerox equipment
- Maintain 7:1 debt to equity leverage ratio on these finance assets

Core Debt \$1.7B

- Core debt level managed to maintain investment grade financial profile
- \$265M May 2018 Senior Notes repayment in Q2

Pension \$1.4B (net unfunded status as of 12/31/17)

• Overall net global funded status of ~88% as of 12/31/17

As of June 30, 2018 (\$B)

	Finance Assets	Debt	Cash
Financing	\$ 4.0	\$ 3.5	
Core	-	1.7	
Total Xerox	\$ 4.0	\$ 5.2	\$ 1.3







Rebuilding a Tech Company Powerhouse

	Drive revenue
Priorities	 Optimize operations for simplicity to better serve clients and partners
FIONIES	Re-energize the innovation engine
	 Focus on cash flow and increase capital returns
	 Reiterating full-year operating cash flow of \$900 to \$1,100M and free cash flow of \$750 to \$950M
Financial Expectations	 We will provide an update on our strategy and longer-term expectations at an analyst day later this year or early 2019
	 Board authorized \$1B of share repurchases; we anticipate to opportunistically repurchase up to \$500M in 2018



Appendix



Revenue Trend

	2016			2018					
(in millions)	FY	Q1	Q2	Q3	Q4	FY	Q1	Q2	YTD
Total Revenue	\$10,771	\$2,454	\$2,567	\$2,497	\$2,747	\$10,265	\$2,435	\$2,510	\$4,945
% Change	(6.1)%	(6.2)%	(8.1)%	(5.0)%	0.5%	(4.7)%	(0.8)%	(2.2)%	(1.5)%
CC ¹ % Change	(4.3)%	(4.3)%	(6.4)%	(5.9)%	(2.0)%	(4.7)%	(4.6)%	(4.0)%	(4.3)%
Post Sale ²	\$8,300	\$1,941	\$2,011	\$1,966	\$2,052	\$7,970	\$1,936	\$1,949	\$3,885
% Change	(4.8)%	(5.8)%	(5.6)%	(3.8)%	(0.7)%	(4.0)%	(0.3)%	(3.1)%	(1.7)%
CC ¹ % Change	(2.9)%	(3.9)%	(3.7)%	(4.7)%	(3.2)%	(3.9)%	(4.1)%	(5.0)%	(4.6)%
Post Sale % Revenue	77%	79%	78%	79%	75%	78%	80%	78%	79%
Equipment ²	\$2,471	\$513	\$556	\$531	\$695	\$2,295	\$499	\$561	\$1,060
% Change	(10.0)%	(7.4)%	(16.1)%	(9.4)%	4.0%	(7.1)%	(2.7)%	0.9%	(0.8)%
CC ¹ % Change	(8.7)%	(5.7)%	(14.8)%	(10.3)%	1.7%	(7.3)%	(6.4)%	(0.6)%	(3.3)%
Memo:									
OEM & CMS impact on Total Revenue	(0.4) pts	(0.9) pts	(0.6) pts	(0.3) pts	(0.7) pts	(0.6) pts	(0.7) pts	(1.3) pts	(1.0) pts



15 ⁽¹⁾ Constant currency: see Non-GAAP Financial Measures. ⁽²⁾ In 2018, upon adoption of ASU 2014-09 Revenue Recognition, revenue from training related to equipment installation is now included in Equipment Sales. In prior periods, this revenue was reported as Services, maintenance and rentals.

Non-GAAP Financial Measures



Non-GAAP Financial Measures

We have reported our financial results in accordance with generally accepted accounting principles (GAAP). In addition, we have discussed our financial results using the non-GAAP measures described below. We believe these non-GAAP measures allow investors to better understand the trends in our business and to better understand and compare our results. Accordingly, we believe it is necessary to adjust several reported amounts, determined in accordance with GAAP, to exclude the effects of certain items as well as their related income tax effects.

A reconciliation of these non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP are set forth below as well as on our website at www.xerox.com/investor.

These non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP.

Adjusted Earnings Measures

- Net income and Earnings per share (EPS)
- · Effective tax rate

The above measures were adjusted for the following items:

- <u>Amortization of intangible assets</u>: The amortization of intangible assets is driven by our acquisition activity which can vary in size, nature and timing as compared to other companies within our industry and from period to period. The use of intangible assets contributed to our revenues earned during the periods presented and will contribute to our future period revenues as well. Amortization of intangible assets will recur in future periods.
- <u>Restructuring and related costs</u>: Restructuring and related costs include restructuring and asset impairment charges as well as costs associated with our strategic transformation program beyond those normally included in restructuring and asset impairment charges. Restructuring consists of costs primarily related to severance and benefits paid to employees pursuant to formal restructuring and workforce reduction plans. Asset impairment includes costs incurred for those assets sold, abandoned or made obsolete as a result of our restructuring actions, exiting from a business or other strategic business changes. Additional costs for our strategic transformation program are primarily related to the implementation of strategic actions and initiatives and include third-party professional service costs as well as one-time incremental costs. All of these costs can vary significantly in terms of amount and frequency based on the nature of the actions as well as the changing needs of the business. Accordingly, due to that significant variability, we will exclude these charges since we do not believe they provide meaningful insight into our current or past operating performance nor do we believe they are reflective of our expected future operating expenses as such charges are expected to yield future benefits and savings with respect to our operational performance.



Non-GAAP Financial Measures (cont'd)

- <u>Non-service retirement-related costs</u>: Our defined benefit pension and retiree health costs include several elements impacted by changes in plan assets and obligations that are primarily driven by changes in the debt and equity markets as well as those that are predominantly legacy in nature and related to employees who are no longer providing current service to the company (e.g. retirees and ex-employees). These elements include (i) interest cost, (ii) expected return on plan assets, (iii) amortization of prior plan amendments, (iv) amortized actuarial gains/losses and (v) the impacts of any plan settlements/curtailments. Accordingly, we consider these elements of our periodic retirement plan costs to be outside the operational performance of the business or legacy costs and not necessarily indicative of current or future cash flow requirements. This approach is consistent with the classification of these costs as non-operating in other expenses, net as a result of our adoption of ASU 2017-07 Reporting of Retirement Related Benefit Costs in 2018. Adjusted earnings will continue to include the service cost elements of our retirement costs, which is related to current employee service as well as the cost of our defined contribution plans.
- <u>Transaction and related costs, net:</u> Transaction and related costs, net are expenses incurred in connection with Xerox's planned combination transaction with Fuji Xerox, which was terminated in May 2018, as well as costs and expenses related to the previously disclosed settlement agreement reached with certain shareholders and litigation related to the terminated transaction and other shareholder actions. These costs are considered incremental to our normal operating charges and were incurred or are expected to be incurred solely as a result of the planned combination transaction and the related shareholder settlement agreement and litigation. Accordingly, we are excluding these expenses from our Adjusted Earnings Measures in order to evaluate our performance on a comparable basis.
- <u>Restructuring and other charges Fuji Xerox</u>: We also adjust our 25% share of Fuji Xerox's net income for similar items noted above such as restructuring and related costs and transaction and related costs, net based on the same rationale discussed above.
- <u>Other discrete, unusual or infrequent items</u>: In addition, we also excluded the following items given their discrete, unusual or infrequent nature and their impact on our results for the period:
 - 2017 Loss on early extinguishment of debt in the first quarter of 2017.
 - 2017 A benefit from the remeasurement of a tax matter in the first quarter of 2017 that related to a previously adjusted item.

We believe the exclusion of these items allows investors to better understand and analyze the results for the period as compared to prior periods and expected future trends in our business.



Non-GAAP Financial Measures (cont'd)

Adjusted Operating Income/Margin

We also calculate and utilize adjusted operating income and margin measures by adjusting our reported pre-tax income and margin amounts. In addition to the costs and expenses noted as adjustments for our Adjusted Earnings measures, adjusted operating income and margin also exclude the remaining amounts included in other expenses, net, which are primarily non-financing interest expense and certain other non-operating costs and expenses. We exclude these amounts in order to evaluate our current and past operating performance and to better understand the expected future trends in our business. Adjusted operating income and margin also include equity in net income (loss) of unconsolidated affiliates primarily reflects our 25% share of Fuji Xerox's net income. We include this amount in our measure of operating income and margin as Fuji Xerox is our primary product supplier and intermediary to the Asia/Pacific market for distribution of Xerox branded products and services.

Constant Currency

To better understand trends in our business, we believe that it is helpful to adjust revenue to exclude the impact of changes in the translation of foreign currencies into U.S. dollars. We refer to this adjusted revenue as "constant currency." This impact is calculated by translating current period activity in local currency using the comparable prior year period's currency translation rate. This impact is calculated for all countries where the functional currency is the local country currency. The constant currency impact for signings growth is calculated on the basis of plan currency rates. Management believes the constant currency measure provides investors an additional perspective on revenue trends. Currency impact can be determined as the difference between actual growth rates and constant currency growth rates.

Free Cash Flow

To better understand trends in our business, we believe that it is helpful to adjust operating cash flows from continuing operations by subtracting amounts related to capital expenditures. Management believes this measure gives investors an additional perspective on cash flow from operating activities in excess of amounts required for reinvestment. It provides a measure of our ability to fund acquisitions, dividends and share repurchase.

Summary:

Management believes that all of these non-GAAP financial measures provide an additional means of analyzing the current period's results against the corresponding prior period's results. However, these non-GAAP financial measures should be viewed in addition to, and not as a substitute for, the company's reported results prepared in accordance with GAAP. Our non-GAAP financial measures are not meant to be considered in isolation or as a substitute for comparable GAAP measures and should be read only in conjunction with our consolidated financial statements prepared in accordance with GAAP. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business and make operating decisions. These non-GAAP measures are among the primary factors management uses in planning for and forecasting future periods. Compensation of our executives is based in part on the performance of our business based on these non-GAAP measures.

A reconciliation of these non-GAAP financial measures and the most directly comparable measures calculated and presented in accordance with GAAP are set forth on the following tables:



Net Income and EPS reconciliation

	т	hree Mor June 3		т	hree Mor June 3			Six Mon June 3			Six Months Ended June 30, 2017					
(in millions, except per share amounts)	Net Income			EPS	Net Income			EPS	Net Income			EPS	Net Income			EPS
Reported ⁽¹⁾	\$	112	\$	0.42	\$	166	\$	0.63	\$	135	\$	0.50	\$	212	\$	0.80
Adjustments:																
Restructuring and related costs		34				39				62				157		
Amortization of intangible assets		12			15			24				29				
Transaction and related costs, net		58			-			96				-				
Non-service retirement-related costs		25			34 -				50 -				94			
Loss on extinguishment of debt		-														
Income tax on adjustments (2)		(32)			(33)				(59)				(92)			
Remeasurement of unrecognized tax positions		-				-				-				(16)		
Restructuring and other charges - Fuji Xerox (3)		4			3				83				3			
Adjusted	\$	213	\$	0.80	\$	224	\$	0.86	\$	391	\$	1.48	\$	400	\$	1.52
Weighted average shares for adjusted EPS $^{\scriptscriptstyle (4)}$				265				263				264				263
Fully diluted shares at end of period (5)				265												

(1) Net Income and EPS from continuing operations attributable to Xerox.

(2) Refer to Effective Tax Rate reconciliation.

(3) Other charges in 2018 represent costs associated with the terminated combination transaction.

(4) For those periods that exclude the preferred stock dividend, the average shares for the calculations of diluted EPS include 7 million shares associated with our Series B convertible preferred stock, as applicable.

(5) Represents common shares outstanding at June 30, 2018 as well as shares associated with our Series B convertible preferred stock plus potential dilutive common shares as used for the calculation of diluted earnings per share for the second quarter 2018.



Effective Tax Rate reconciliation

	Three Months Ended June 30, 2018						Three Months Ended June 30, 2017					Six Months Ended June 30, 2018						Six Months Ended June 30, 2017			
(in millions)	Pre-Tax Income			me Tax bense	Effective Tax Rate		Pre-Tax Income		me Tax pense	Effective Tax Rate	Pre-Tax Income		Income Tax Expense		Effective Tax Rate	Pre-Tax Income		Income Tax Expense		Effective Tax Rate	
Reported ⁽¹⁾	\$	133	\$	38	28.6%	\$	193	\$	43	22.3%	\$	267	\$	78	29.2%	\$	177	\$	19	10.7%	
Non-GAAP Adjustments ⁽²⁾ Remeasurement of		129		32			88		33			232		59			293		92		
unrecognized tax positions		-		-			-		-			-		-			-		16		
Adjusted ⁽³⁾	\$	262	\$	70	26.7%	\$	281	\$	76	27.0%	\$	499	\$	137	27.5%	\$	470	\$	127	27.0%	

(1) Pre-Tax Income and Income Tax Expense from continuing operations.

(2) Refer to Net Income and EPS reconciliations for details.

(3) The tax impact on the Adjusted Pre-Tax Income from continuing operations is calculated under the same accounting principles applied to the As Reported Pre-Tax Income under ASC 740, which employs an annual effective tax rate method to the results.



Operating Income/Margin reconciliation

	Three Months Ended June 30, 2018				Three Months Ended June 30, 2017					Six Months Ended June 30, 2018				Six Months Ended June 30, 2017				
(in millions)	Pr	rofit	Re	evenue	Margin	F	rofit	R	evenue	Margin	Р	rofit	Revenue	Margin	Prof	it	Revenue	Margin
Reported ⁽¹⁾	\$	133	\$	2,510	5.3%	\$	193	\$	2,567	7.5%	\$	267	\$ 4,945	5.4%	\$ 1	77	\$ 5,021	3.5%
Adjustments:																		
Restructuring and related costs		34					39					62			1	57		
Amortization of intangible assets		12					15					24				29		
Transaction and related costs, net		58					-					96				-		
Non-service retirement-related costs		25					34					50				94		
Equity in net income (loss) of unconsolidated affiliates		19					20					(49)				60		
Restructuring and other charges - Fuji Xerox (2)		4					3					83				3		
Other expenses, net		14					34					19				88		
Adjusted	\$	299	\$	2,510	11.9%	\$	338	\$	2,567	13.2%	\$	552	\$ 4,945	11.2%	\$6	80	\$ 5,021	12.1%

(1) Pre-Tax Income and revenue from continuing operations.

(2) Other charges in 2018 represent costs associated with the terminated combination transaction.



Other expenses, net

		Three Mor	nths End	ed	Six Months Ended				
(in millions)	June	30, 2018	June	30, 2017	June 30, 2018		June 30, 2017		
Reported	\$	39	\$	68	\$	69	\$	182	
Adjustments:									
Non-service retirement-related costs		(25)		(34)		(50)		(94)	
Loss on early extinguishment of debt		-		-		-		(13)	
Adjusted	\$	14	\$	34	\$	19	\$	75	



Equity in net income (loss) of unconsolidated affiliates

	Tł	nree Mor June	Six Months Ended June 30,					
(in millions)	2018		2017		2018		2017	
Reported	\$	19	\$	20	\$	(49)	\$	60
Adjustment:								
Restructuring and other charges – Fuji Xerox ⁽¹⁾		4		3		83		3
Adjusted	\$	23	\$	23	\$	34	\$	63

(1) Other charges in 2018 represent costs associated with the terminated combination transaction.



Free Cash Flow reconciliation

(in millions)	nths Ended 30, 2018	 oths Ended 30, 2018	FY 2018 Guidance		
Operating Cash Flow Less: CAPEX	\$ 235 (32)	\$ 451 (50)	\$	900 - 1,100 (150)	
Free Cash Flow	\$ 203	\$ 401	\$	750 - 950	





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